

50 Years of Smart City

Impact of Logistics Ecosystems

on social economical and environmental development

Keynote Abstract

Professor Elizabeth Chang

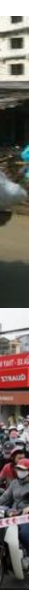
**11th International Conference on Innovations in Information
Technology -IIT 2015, Dubai**

1-3 Nov 2015

Outline

1. Smart City – **Where we are at**
2. The enablers of Smart City – **Innovation IT**
3. The iconic representation of Smart City – **Logistics Ecosystems**
4. World Wide Research Issues & Our Work
5. Smart City – **Where we are going – Hot topic**
6. Conclusion

Iconic Representation of Smart City - Logistics

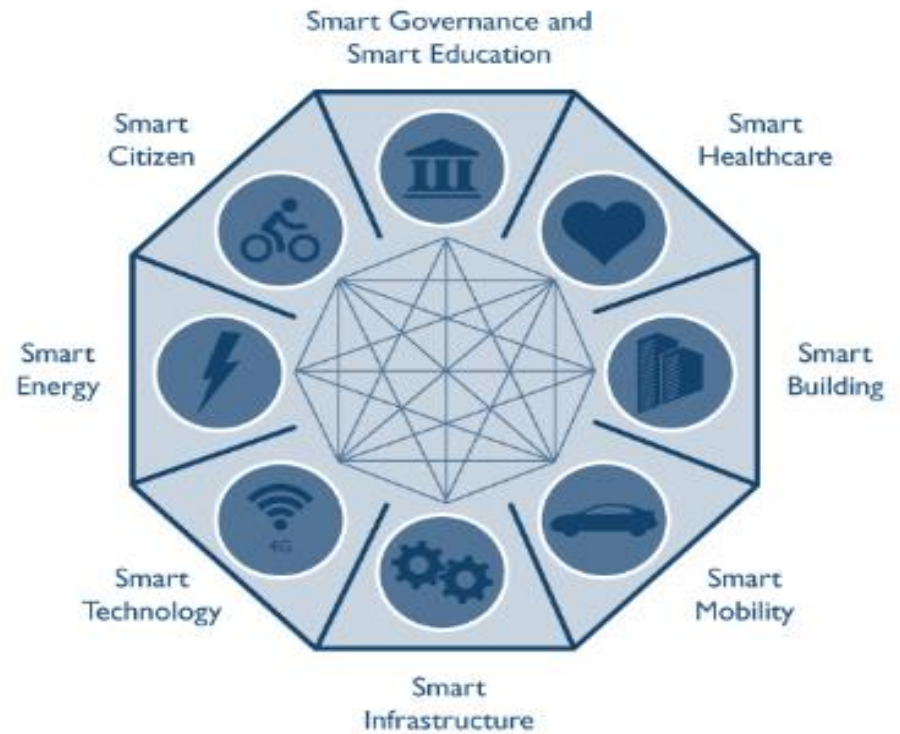
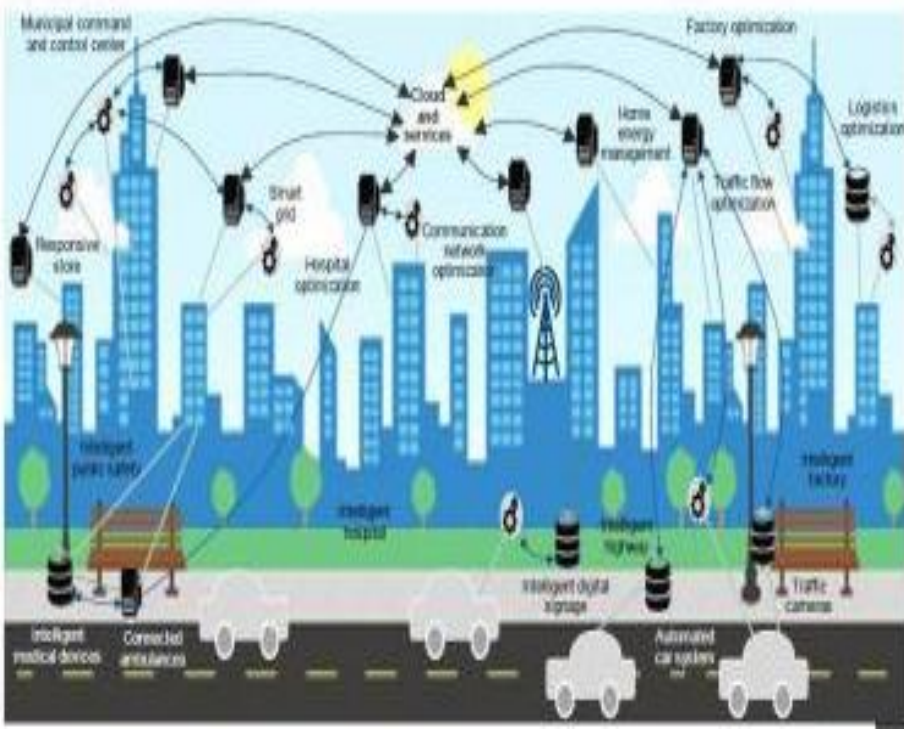


- Logistics is one of the keys to distinguish RICH and POOR countries, the Logistics GAP continues; [World Bank 2013].
- Logistics is the 3rd largest industry sector in developed economies, contributing up to 15%+- of GDP. Germany, annual turn-over 210B Euros, US: US\$1.4 T; Emerging economic countries, China, US\$1.4 T; [German House, NY 2013];
- Logistics is THE KEY for economic competitiveness, growth and poverty reduction, [World Bank Trade Logistics Survey 2013].
- Logistics is THE enabler in Domestic and International Trade Flows [World Bank 2013].
- Logistics is the Chief driver for top performance.
- Countries that pursue progressive logistics reforms, continue to improve their economic performance.
- Developed countries continue to build the INFRASTRUCTURE and LOGISTICS and in Green logistics [World Bank 2013].
- How good your logistics is, determines how good your economy will be → How Smart your city will be

1. 50-100 years of effort - Smart City

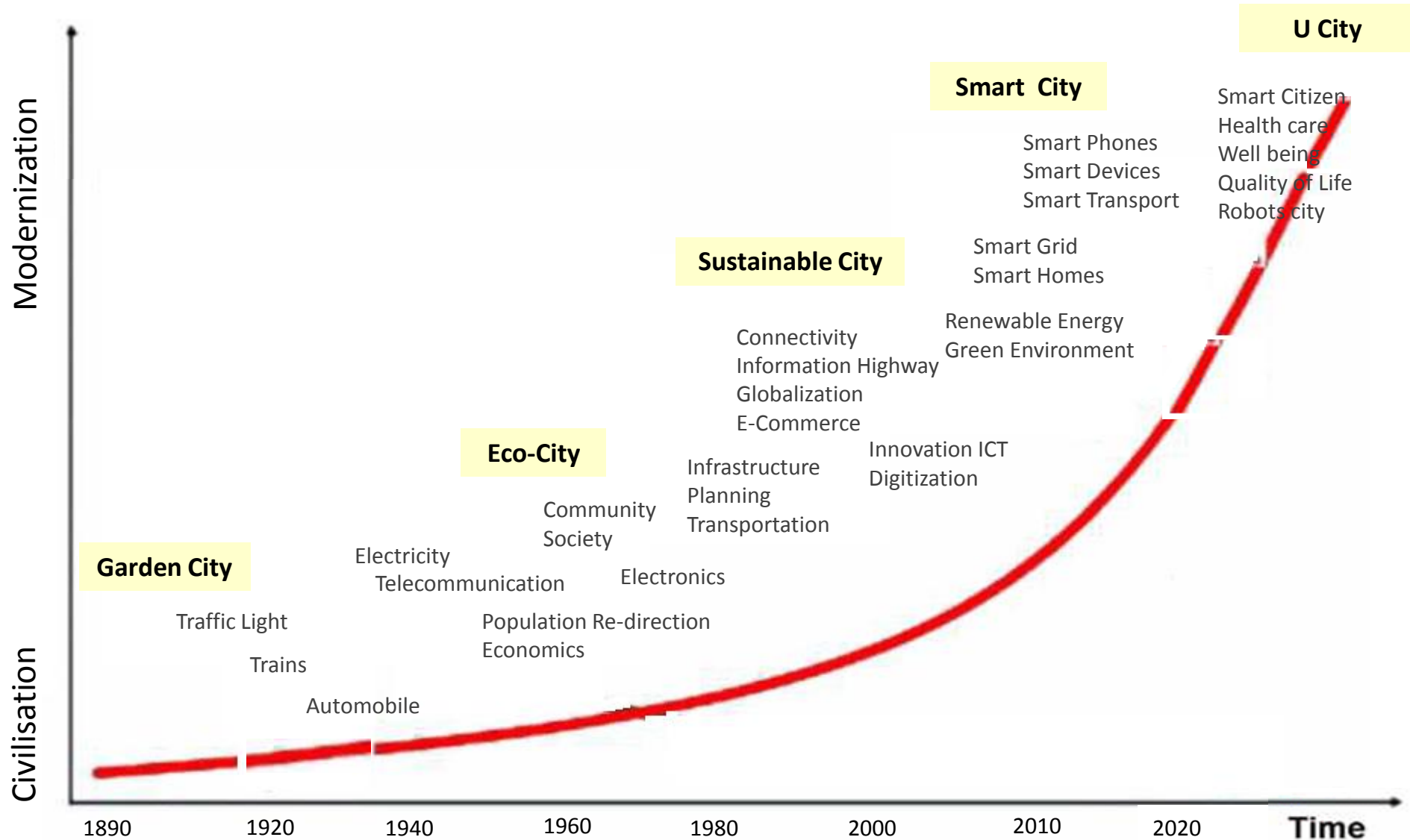
From civilisation to modernization

Where we are at



100 years effort – Smart City

Civilization ----- > Urbanization ----- > Modernization ----- > Personification

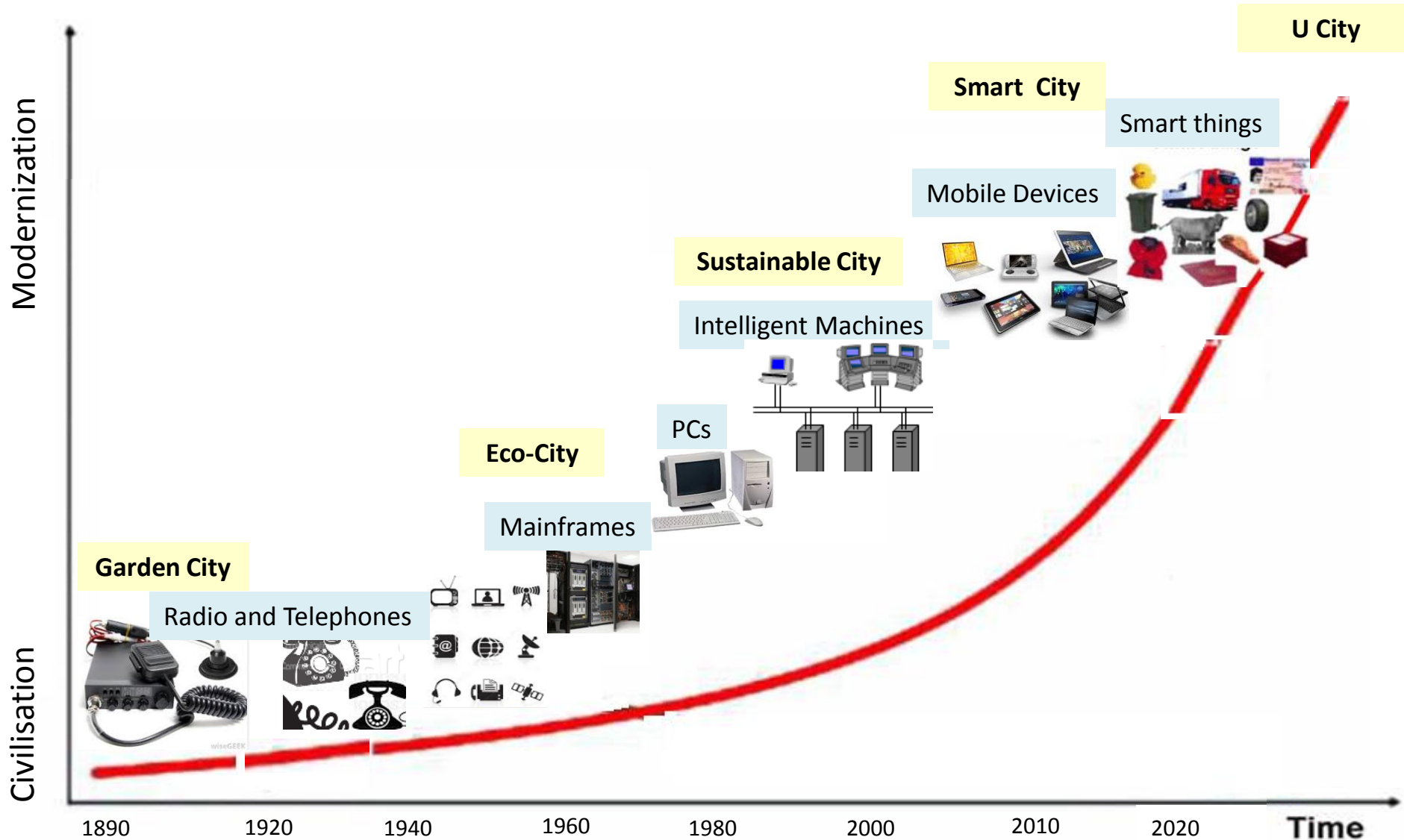


2. The enabler

Innovation ICT underpinning Smart City

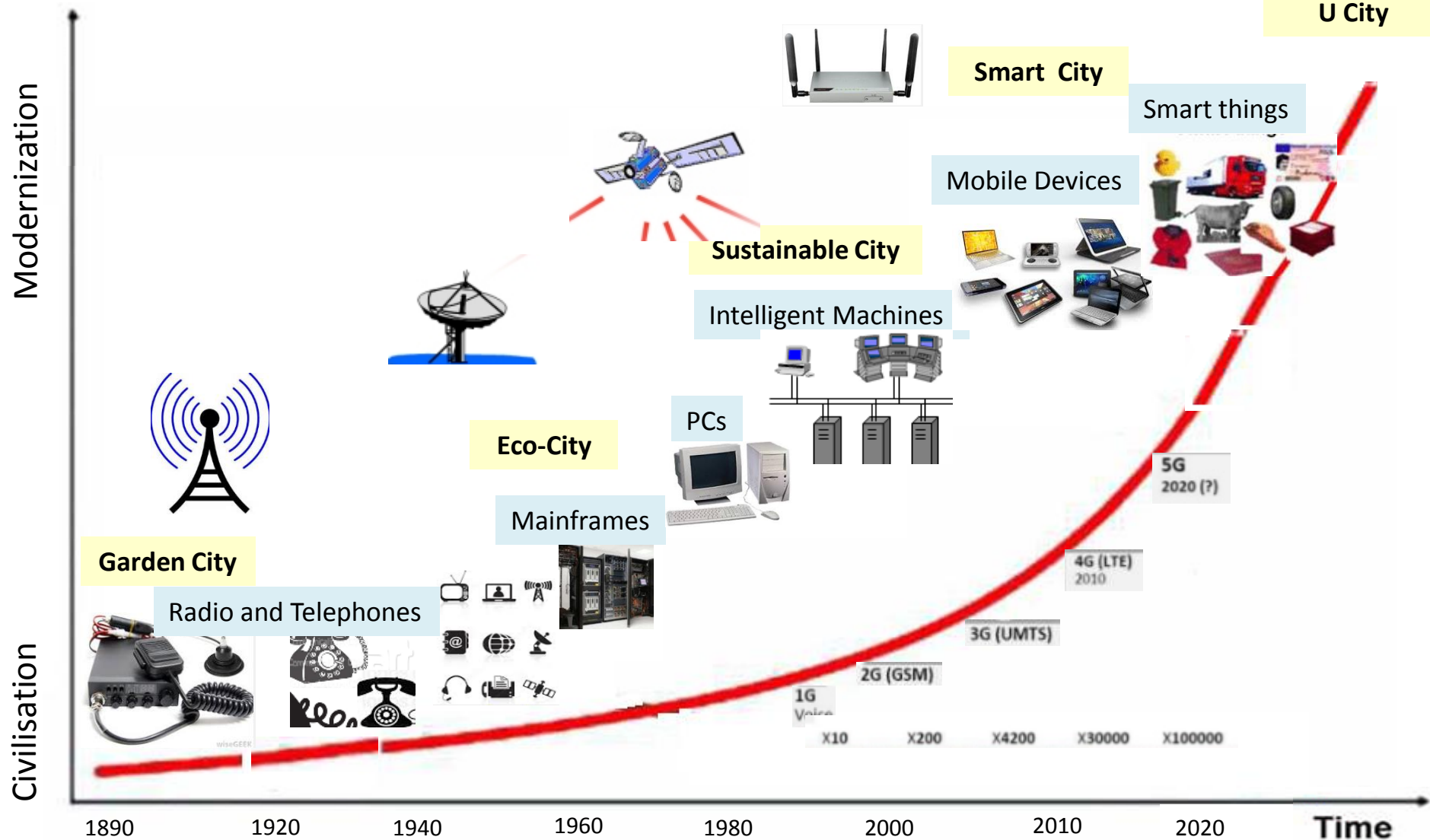
Enabler – Communication Devices

Civilization ----- > Urbanization ----- > Modernization ----- > Personification



Enabler – Communication Infrastructure

Civilization ----- > Urbanization ----- > Modernization ----- > Personification



Enabler – Information Network

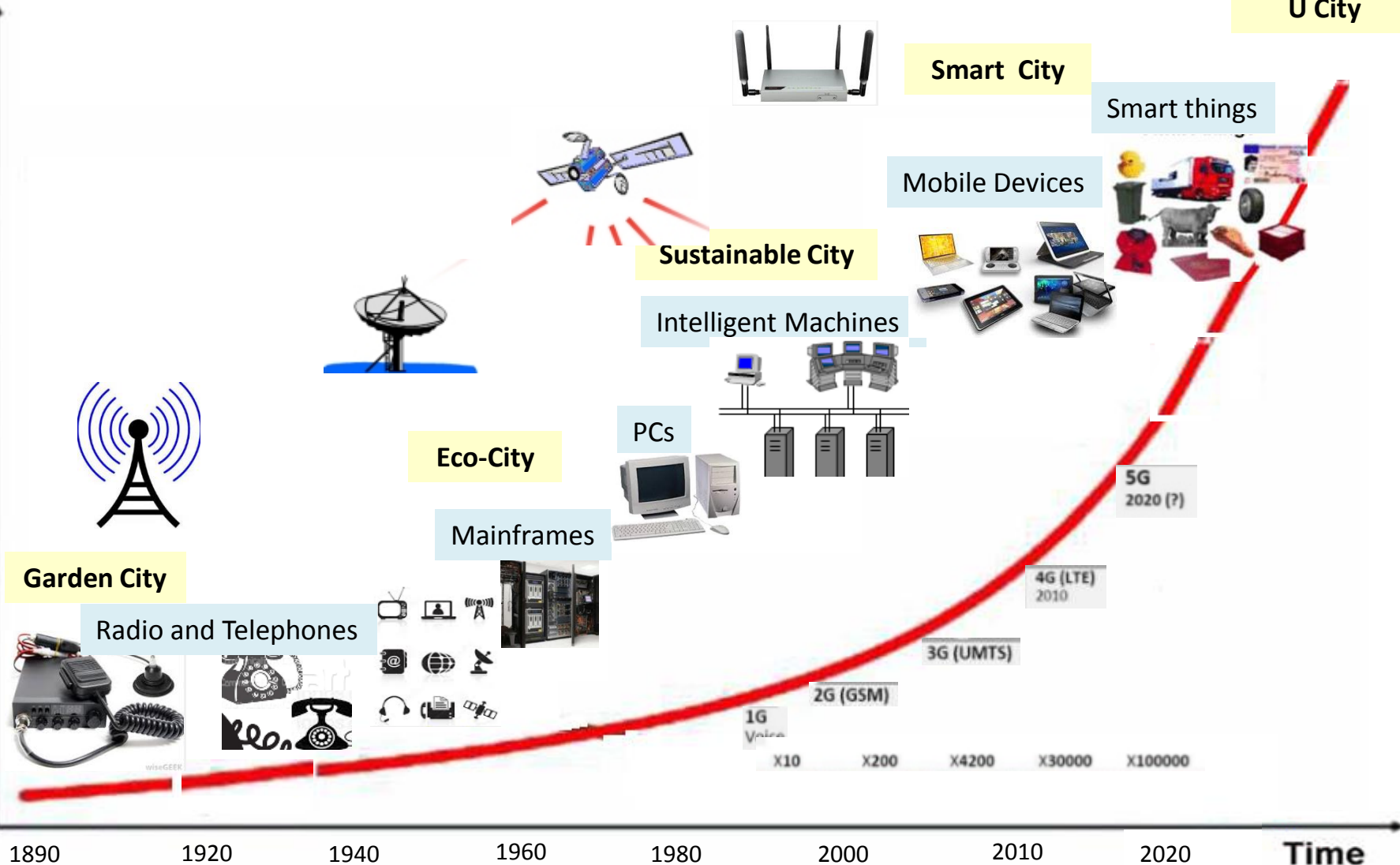
Civilization ----- > Urbanization ----- > Modernization ----- > Personalification

COMPUTER INTERNET LAN WAN WIFI BLUE TOOTH IOT WOT CPS

U City

Modernization

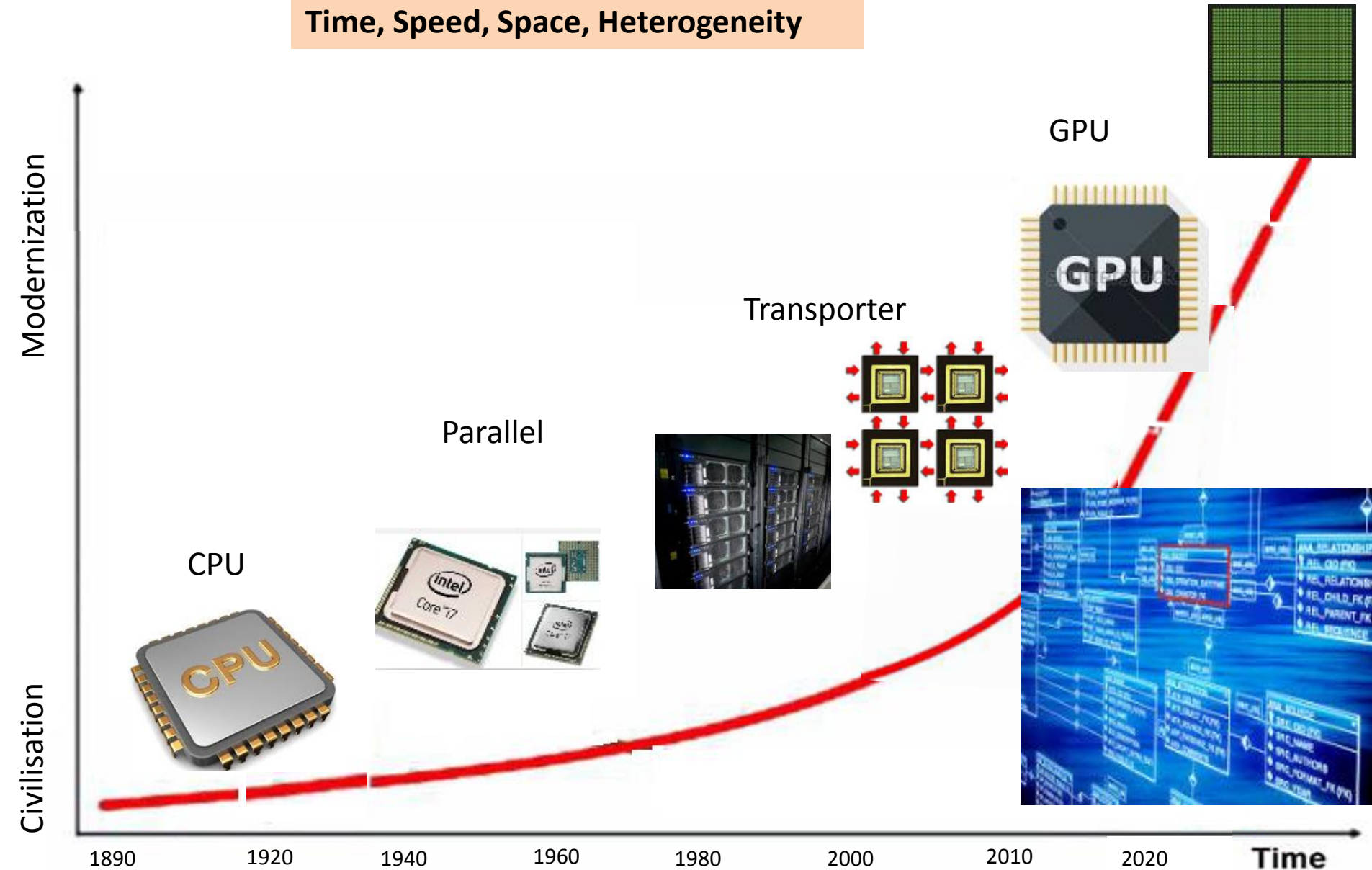
Civilisation



Enabler – Embedded Systems

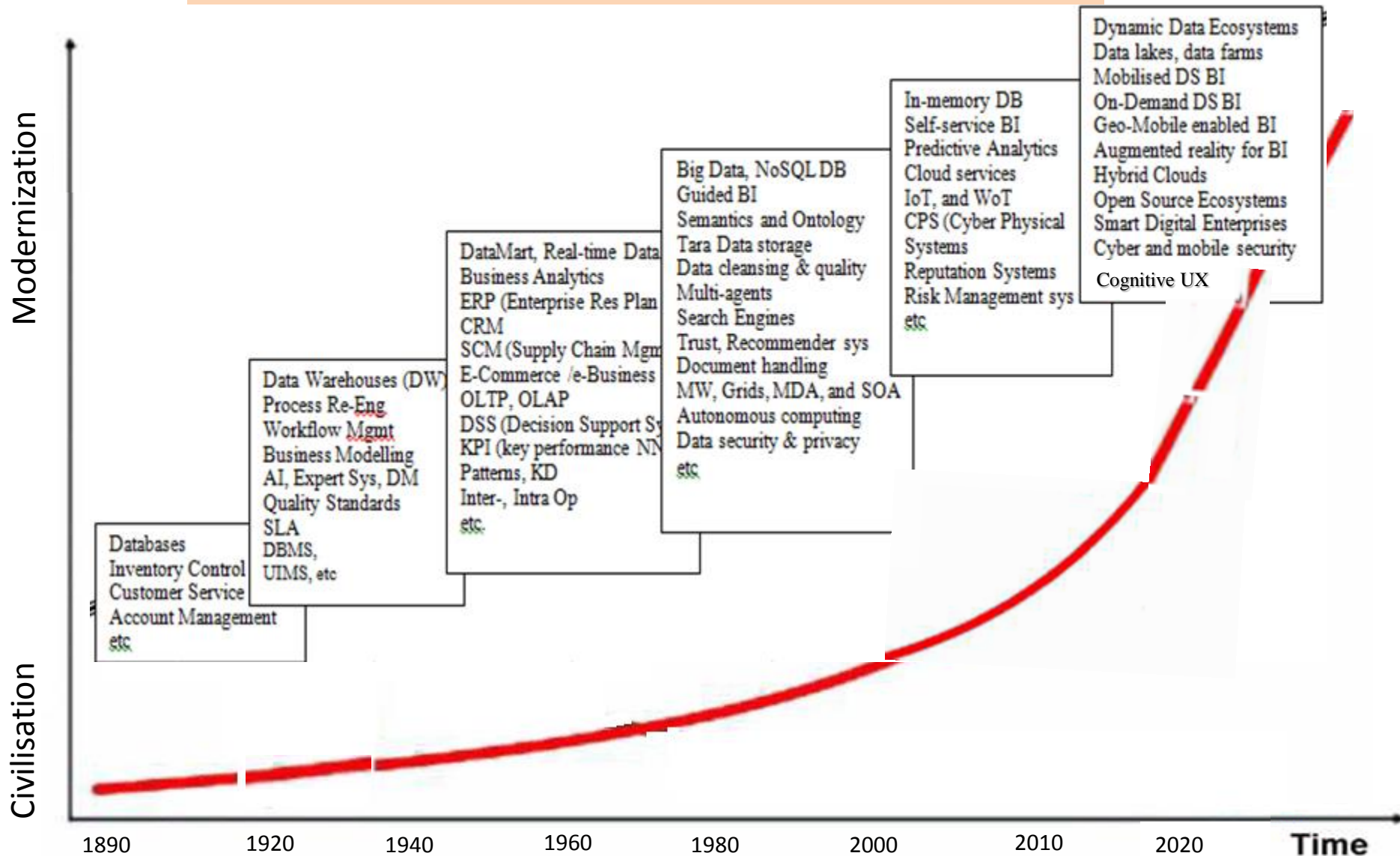
Time, Speed, Space, Heterogeneity

1000s core

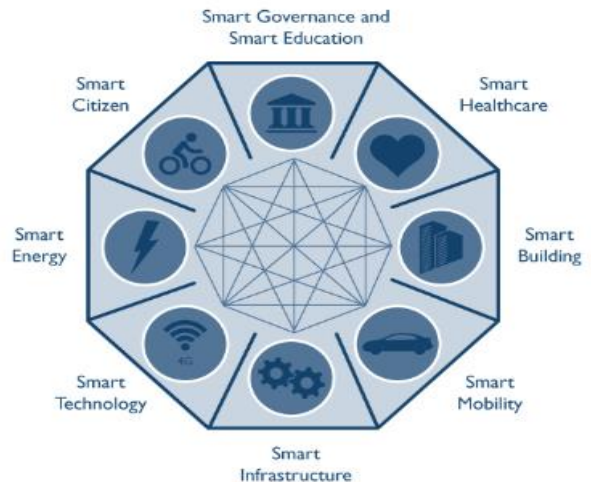
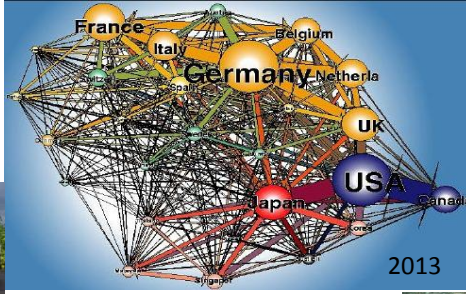


Enabler – Big Data Management

Mobility, Flexibility, Simplicity, Personalised & Cognitive UX

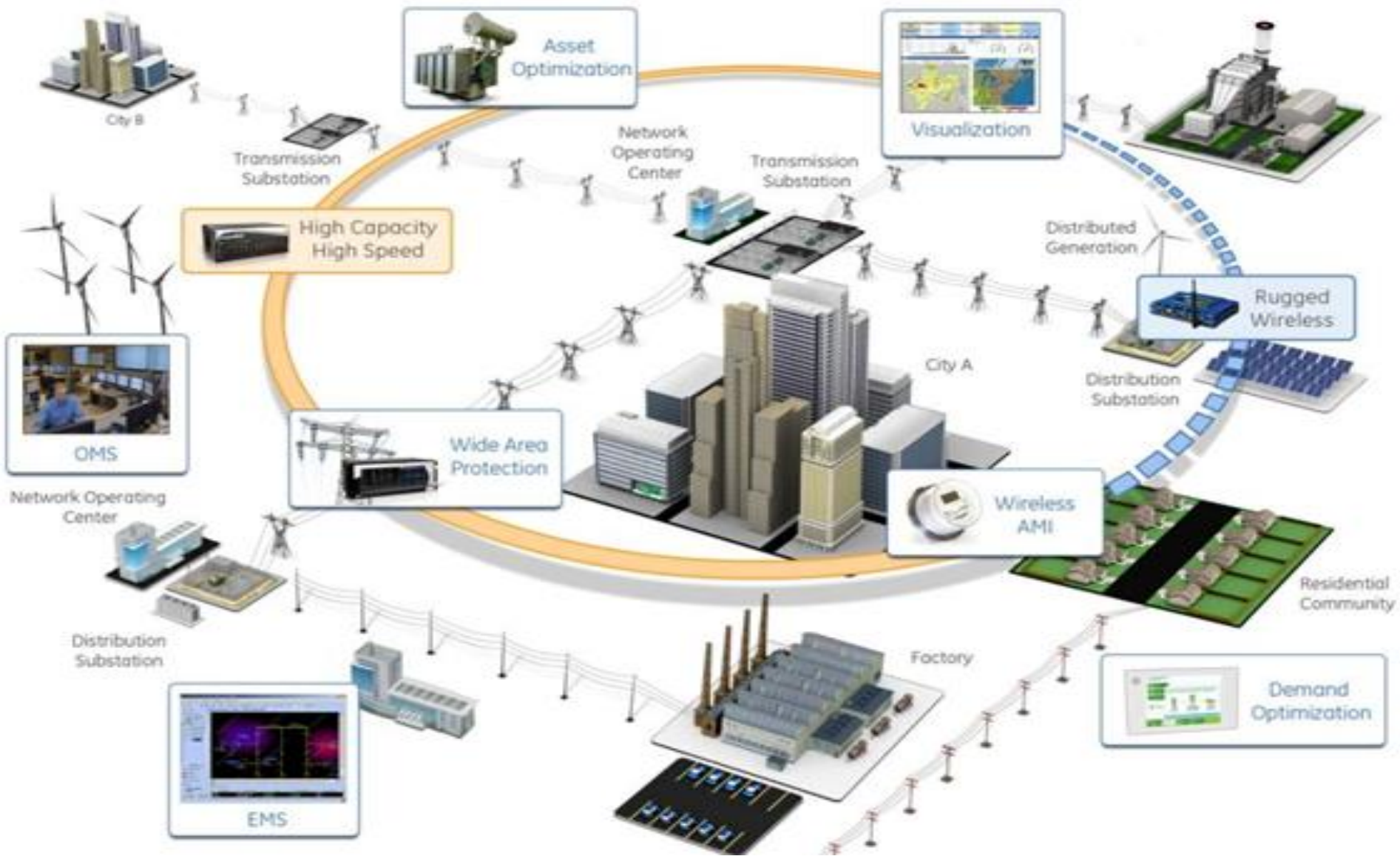


Iconic Representation of Smart City - Logistics



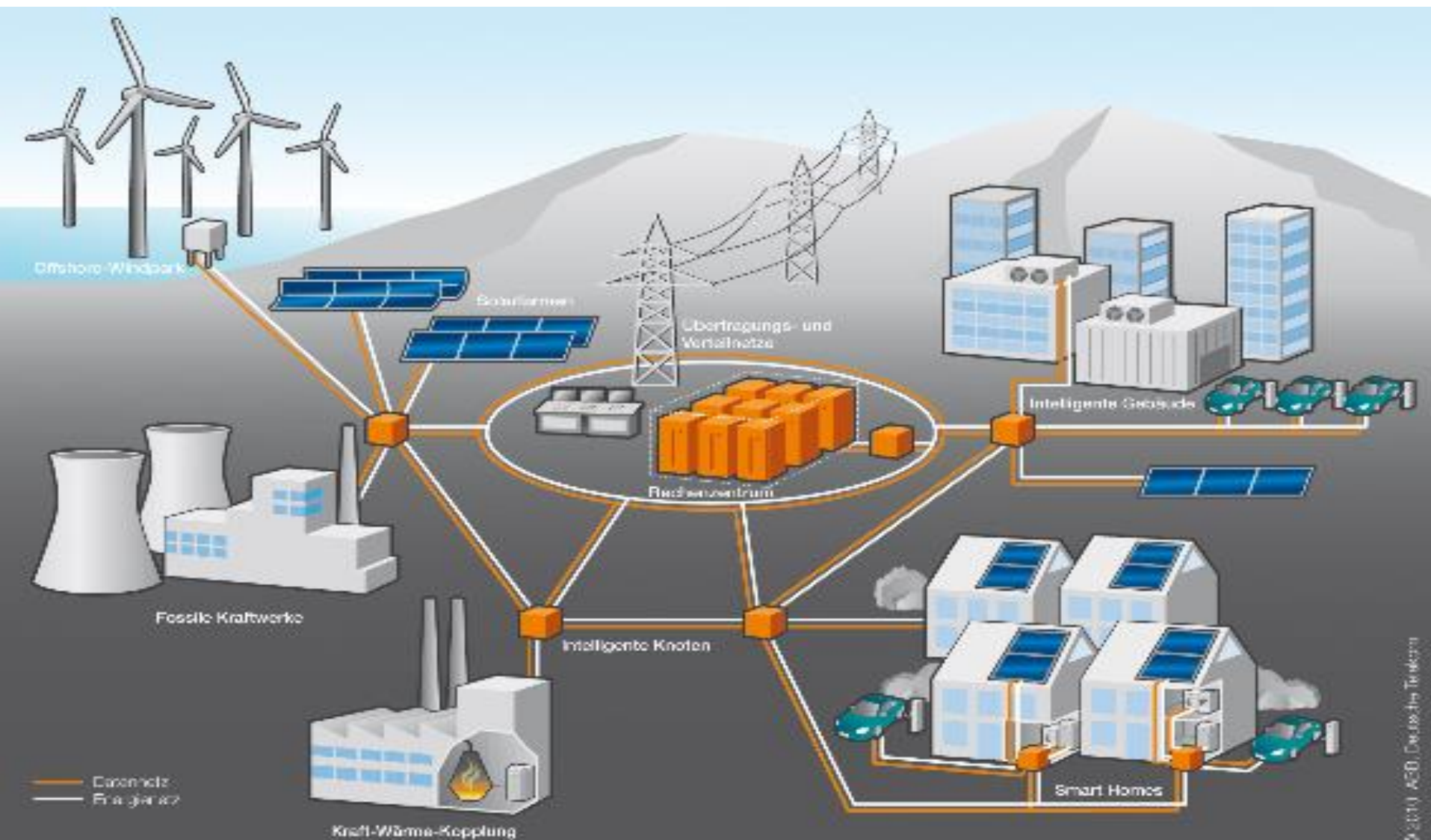
Smart City

The world since mid 2000s



Smart Grid

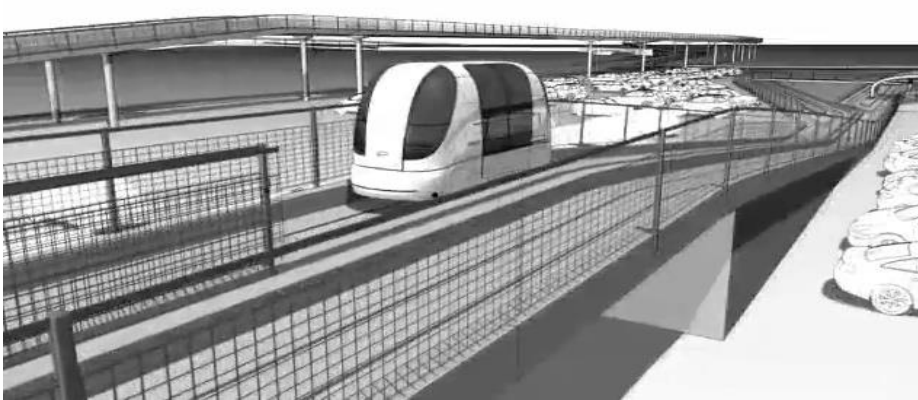
The No.1 successful evidence and Rol



Smart Transportation

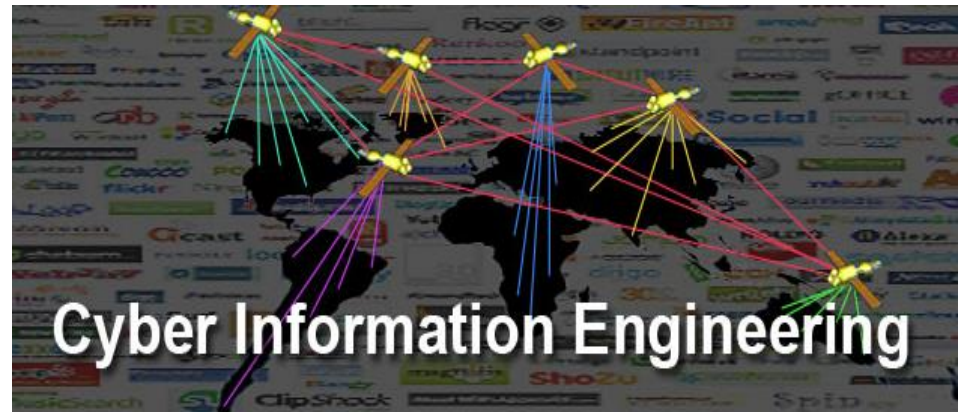
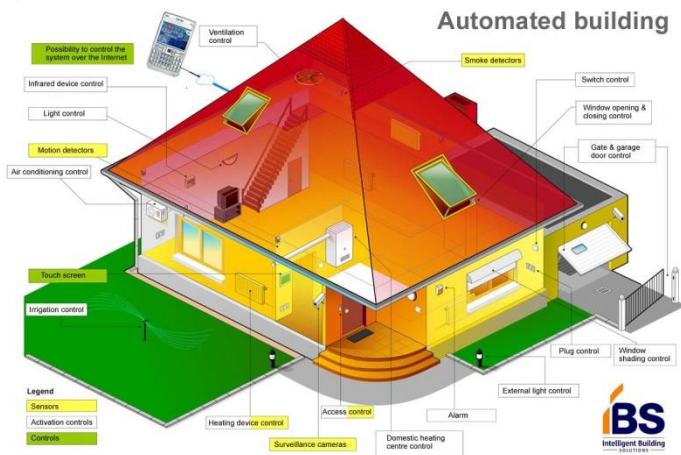
The No.2 successful evidence and RoI

<http://connectedcarexpo.com/smart-transportation-innovation-coalition-stic/>



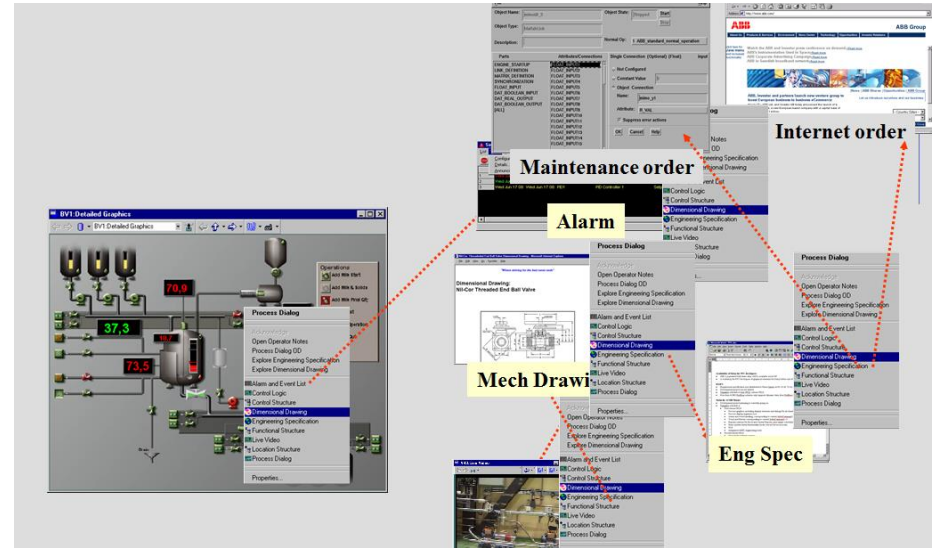
Smart Home

The world effort since early 2010s



Smart Manufacturing

The world effort since 1980s



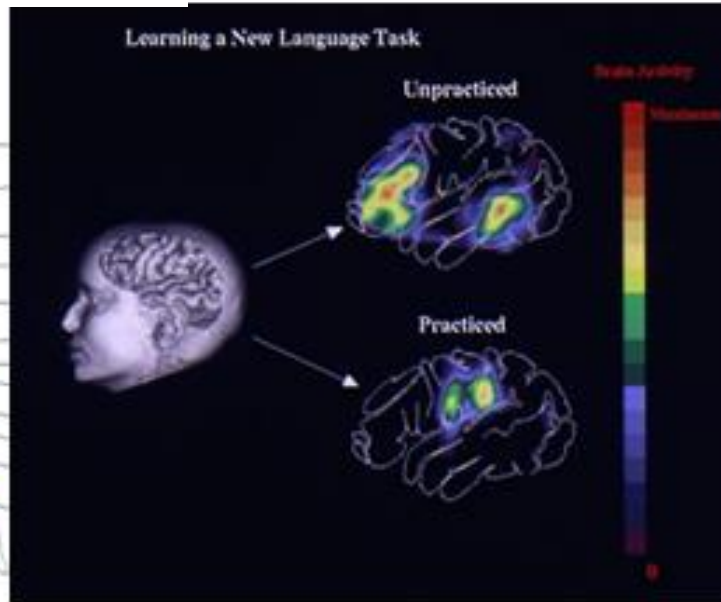
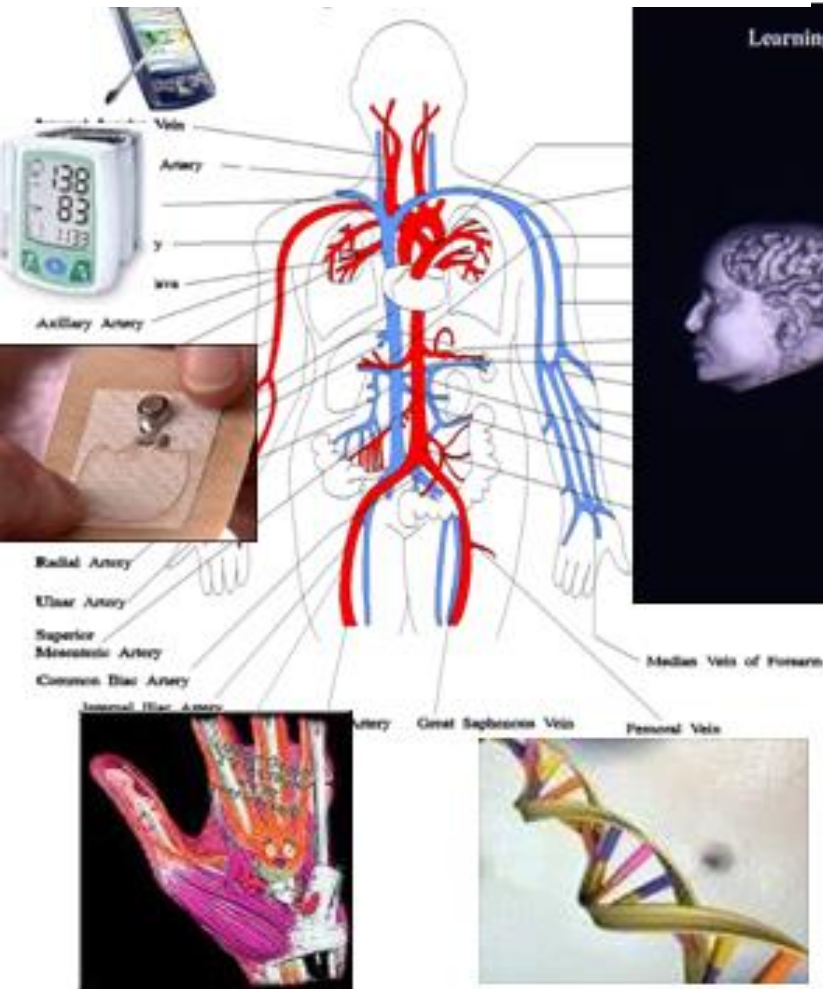
ABB

Power and productivity
for a better world™

Smart Medicare

The world effort Since 2000s

Robotic surgery and remote operation



Defence Modernization

5000 years of history, 2000BC vs 2000 AC, People and Technology



3. Logistics ecosystems

Ecosystem inspired Computing



Key features

- Self organization
- Self sustain
- Dynamic Architectures
- Temporary coalition
- Mutual benefit

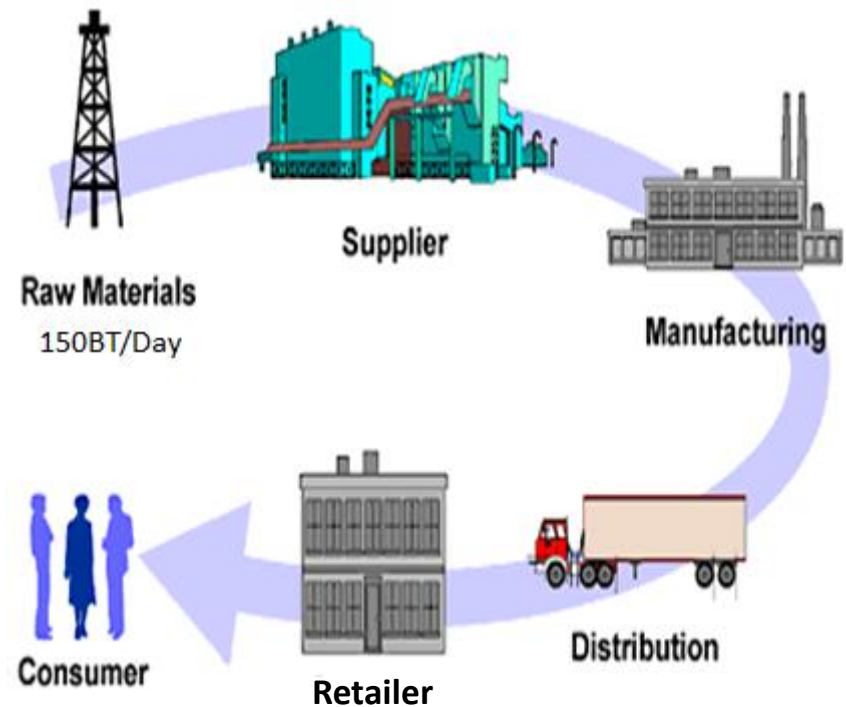


Logistics

- Logistics is about movement of people, goods and services to the right place, at the right time, with the right people and material handling.



Logistics, Transportation, Supply Chain



Trade Logistics=SC; Logistics Providers = Transport Logistics Operators = Supply Chain Services Specialist. Concepts differences.
 Logistics: horizontal: SC: Vertical. SC: inventory replenishment of goods; Logistics: transporting goods, & people & services.
 SC: 90% by volume are materials/semi-products, 10% are consumer goods; 40% Cargo Goods by Value are transported by Air.
 The more the trade, the more services, more jobs and better economy.

Time, JIT, QoS, Security, Safety, Heterogeneity, Optimisation, Efficiency, Productivity

Commercial vs Defence Logistics

Top 10 *Similarities*

Top 10 *Differences*

Commercial vs Defence Logistics

Similarities

Commercial Logistics and Defence Logistics

1. **Requirement** – place, time, space, cost, quality, quantity, handling, ...definition
2. **Model** – Joint partnership, networked of operators and operations
3. **Intelligence** – Data & Information
4. **Tools**- Use of facilities, infrastructure, resources, technologies
5. **Services & Operations** – (WH, Distri...)
6. **Mode of Op** - air, sea, land, cyber, space
7. **Fuel** – lower the cost, sustainable
8. **Performance measures** - productivity, efficiency, optimisation, cost-benefit
9. **Environment** – complex, competitive, uncertainty, dynamic, un-predictable, crowded, connected, collective, constrained
10. **Attacks** – deny, corruption, interruption, disruption, security, safety, trust, risk

Commercial vs Defence Logistics

Differences

Commercial Logistics

1. **Purpose**-business growth, cut the cost, increase revenue
2. **Objectives** – bottom-line, customers
3. **Customer** - B2B, B2C
4. **Focus** - manufacturers and trade, supply chain
5. **Supply Chain** - value Chain
6. **Asset** - someone else asset, standards and automation
7. **Stock** – minimum
8. **Management** - distributed
9. **Providers** – partners, alliances, consortium
10. **Situation** - harmless

Defence Logistics

1. **Purpose**-enable capability, agility, sustainment
2. **Objectives** - save lives, win the war
3. **Customer** – gov, public
4. **Focus** - maintenance, sustainment, wind-up operations
5. **Supply Chain** – chain of supply
6. **Asset** –its own asset, safety, reliability, availability
7. **Stock** – maximum
8. **Management** - centralised
9. **Providers** - Coalitions forces, integrated services, Defence + civilian contracts
10. **Situation** – dangerous, violent, lethal

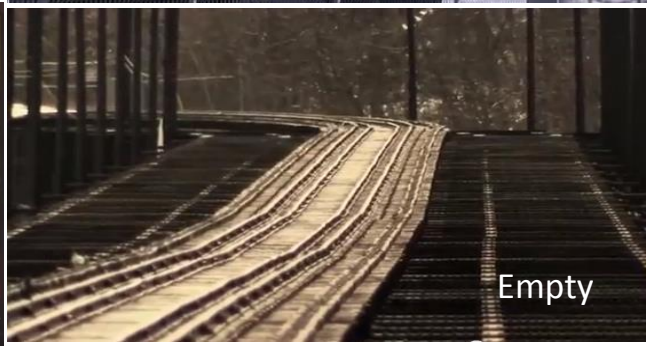
Difference between the three types of Logistics

	Business	Humanitarian
Goal	Customer, cost (profit) and time	Alleviate the suffering of vulnerable people and minimize the deprivation costs
Design	Customer demand	Vulnerability needs
Pattern of occurrence	Repetitive – less uncertainty	Unpredictable – high uncertainty
Demand for resources	Less fluctuations	High fluctuations
Competition	Yes	No
What is at stake?	Profits, reputation, business	Life, reputation, suffering

4. World wide research Issues and our work

World Needs Logistics

Economies, Humanity, Society



USA Trade Logistics Will Triple in 20 yrs

Example USA - the Economic Superpower

Thinking inside the box

World merchandise trade
2012 prices*, \$trn



Sources: World Trade Organisation; US Bureau of Labour Statistics;
Daniel Bernhofen et al; The Economist

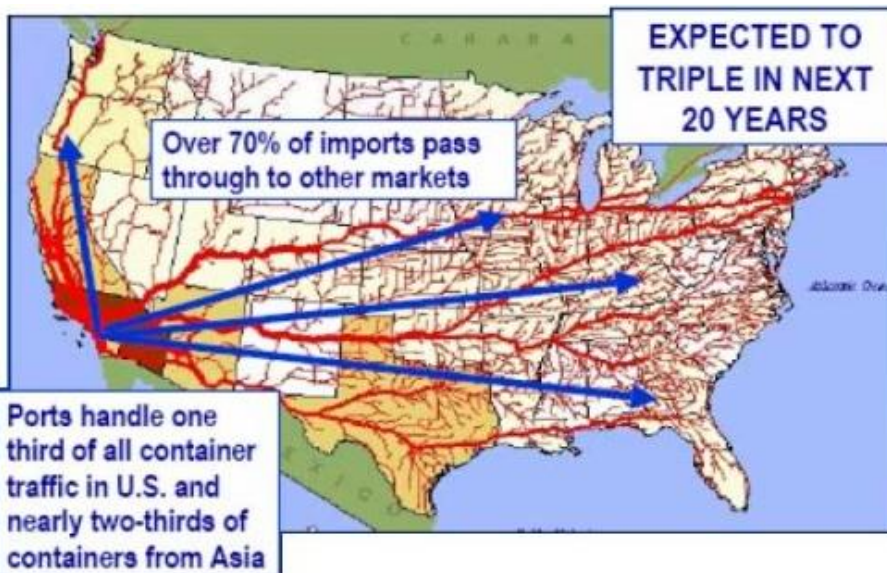
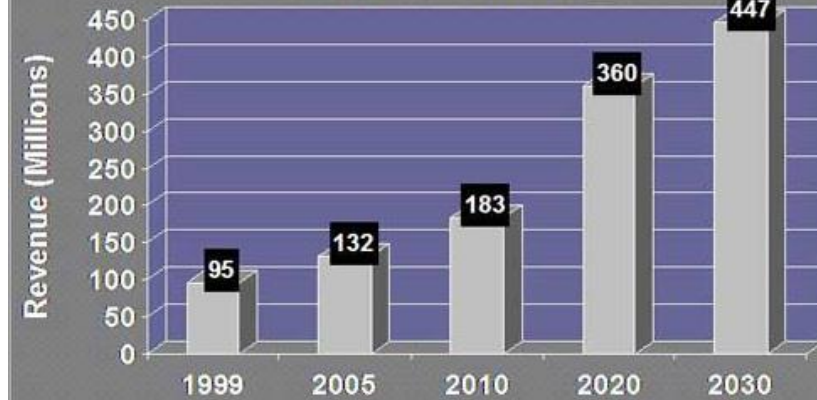
Shipping containers and the growth of global trade will double in the next decade [worldpress May 30, 2013 by [Marty Lariviere](#)]

Ports worldwide

	1965	1970
Port labour productivity, tonnes per hour	1.7	30.0
Average ship size, tonnes	8.4	19.7
Number of loading ports in Europe	11	3
Insurance costs†, £ per tonne	0.24	0.04
Value of goods in transit‡, £ per tonne	2	1

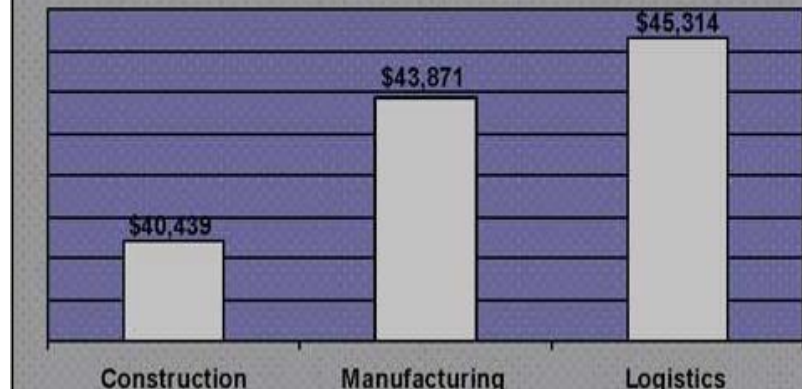
* Deflated by US consumer prices
† Australia to Europe ‡ Hamburg to Sydney

Increased Container Traffic = Increased Revenue



SCAG Goods Movement Task Force September 21, 2005

Average Wage & Salary for Typical Blue Collar Sectors in Southern California, 2003



Blue Ribbon Panel of Transportation Experts Steve Adams,
City of Riverside, CA Thursday, August 15, 2013

World Trade Logistics Will Triple in 20 yrs

Developed and Emerging Countries

Germany's foreign trade 2012: export +3.4%; import +0.7%



In 2012 Germany exported goods worth 1 097.3 billion euro and imported goods worth 909.1 billion euro. That means that Germany's exports increased by 3.4% and its imports by 0.7% in 2012 compared with 2011.

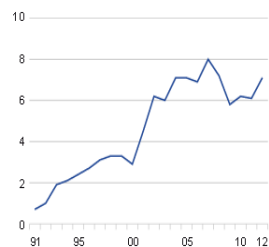
In 2012 the foreign trade balance closed with a surplus of 188.3 billion euro. In 2011 the foreign trade balance surplus amounted to +158.7 billion euro.

[More>](#)

$$\text{Foreign trade balance as a percentage of GDP} = \frac{\text{Exports} - \text{Imports}}{\text{GDP}} \times 100$$

Typically, the term "balance of exports and imports" includes both goods and services. The GDP ratio shown here covers only goods.

Foreign trade balance
as a percentage of gross domestic product in %

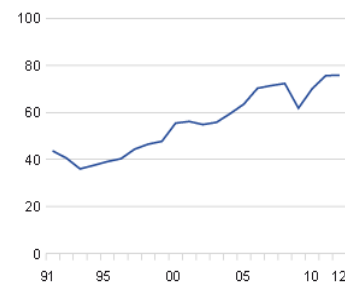


© Statistisches Bundesamt, Wiesbaden 2013

$$\text{Foreign trade-to-GDP ratio} = \frac{\text{Exports} + \text{Imports}}{\text{GDP}} \times 100$$

It reflects a country's integration in the world economy. The fo

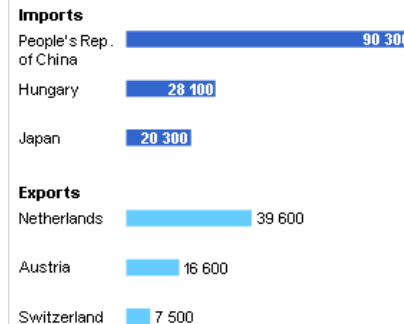
Foreign trade-to-gross domestic product ratio
in %



© Statistisches Bundesamt, Wiesbaden 2013

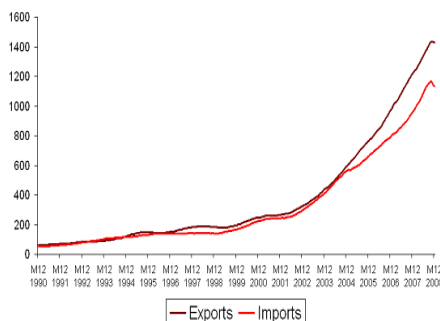
Imports and exports of e-bikes, 2012

Number of bicycles

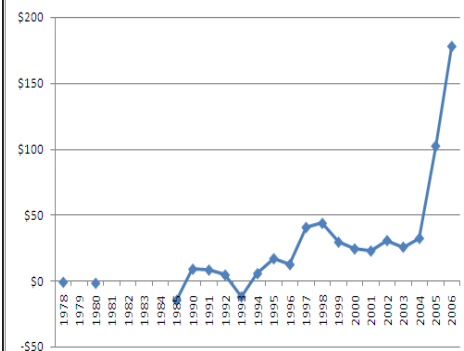


© Statistisches Bundesamt, Wiesbaden 2013

Chinese exports and imports \$ billion, rolling 12m sums



Balance of Trade of China (billion USD)



indexmundi.com

China's growing share of U.S. trade deficit, 2000 - May 2009 (non-oil goods)

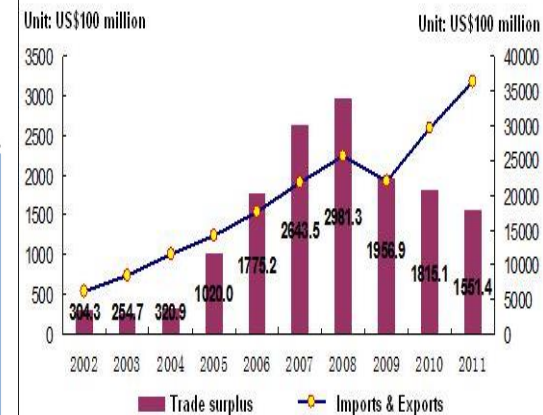


Source: U.S. International Trade Commission and Economic Policy Institute.



China's trade surplus (2002-2011)

www.china.org.cn - 549 x 273 - More sizes



Australia Trade Logistics Will Triple in 20 yrs

Source: Port Handbooks 2011

Brisbane Port - Exports/Imports

Port of Brisbane Handbook 2011

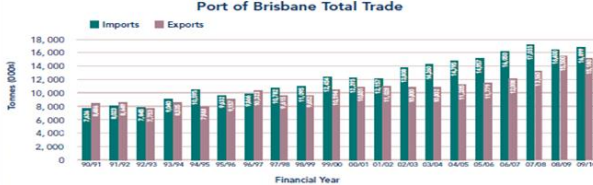
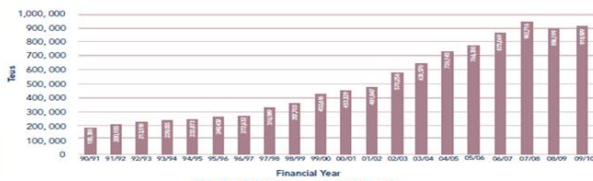
Top five trade commodities and markets in 2010/2011

Imports		
Rank	Commodities*	Country of Origin
1	Crude Oil	Global
2	Refined Oil	Malaysia
3	Cement	China
4	Iron & Steel	Japan
5	Building Products	Indonesia

Exports		
Rank	Commodities*	Destinations
1	Coal	Japan
2	Refined Oil	Australia
3	Cereals	Taiwan
4	Meat Products	China
5	Iron & Steel	South Korea



PORT OF BRISBANE TOTAL TRADE



Port of Melbourne Trade

Customer Handbook 2009/2011

As a significant and strategic asset of the state of Victoria, Port of Melbourne provides a range of benefits to the state economy through the facilitation and support of trade related industries.

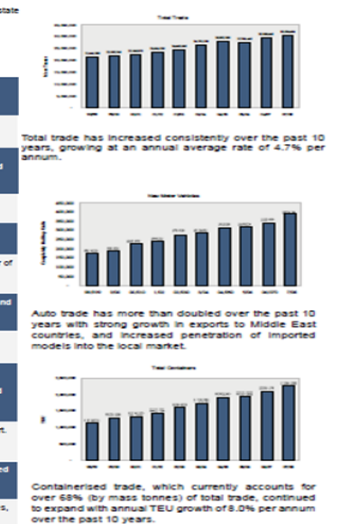
A summary of these benefits is listed in the table below.

Jurisdiction	510 hectares of land for port-related development, 101,000 hectares of maritime jurisdiction and 81 kilometres of navigable Channel.
Cargo	The majority of the port's trade throughput is containerised but it also handles breakbulk, liquid bulk, dry bulk, general cargoes and motor vehicles.
Trade	Total trade through the port in 2007-08 reached 75.7 million revenue tonnes. Of this total, containerised trade represented 70%, non-containerised general (breakbulk and motor vehicles) 15%, liquid bulk 7%, dry bulk 4%.
Economic contribution	The port contributes \$2.6 billion to the national economy annually.
Employment	The port's activities are directly linked to more than 13,300 jobs.
Trade Value	In 2007-08, the value of the port's trade was greater than \$90 billion. Nearly a quarter of the nation's international sea trade by value flows through the port.
Passengers	During 2007-08, 44 cruise ship visits were made bringing over 100,000 passengers and crew to Melbourne.
Vessel Movements	The port has over 7,000 vessel movements per year.
Facilities	Major assets and facilities include the shipping channels and 34 commercial berths located at five docks, five wharves, Geilston Pier (Wharves 1-5) and Station Pier. These facilities include two modern, purpose built container terminals and specialised berths for motor vehicles, break bulk, dry bulk, liquid bulk and passengers.
Investment	In 2007-08, \$167.2 million was invested by PoMC on infrastructure projects in the port. This included \$118.7 million on the COP and \$48.5 million on other projects.
Tenants	There are 35 major tenants in the port undertaking cargo handling and shipping related activities.
PoMC employees	To undertake its strategic management of the port, PoMC has 177 ongoing employees, 54 temporary employees and 15 contract employees (31 March 2009).

PORT OF MELBOURNE

Trade statistics

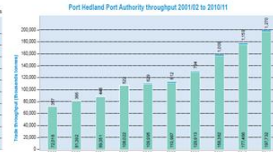
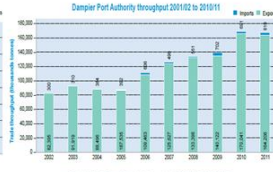
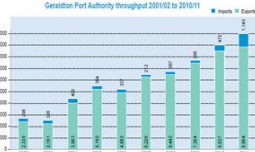
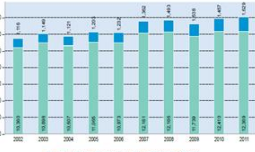
The charts below present a 10 year profile of Port of Melbourne.



WA Ports Total Import 10%, Export 90%

Ports Handbook WA 2011

Bunkery Port Authority throughout 2010/2011

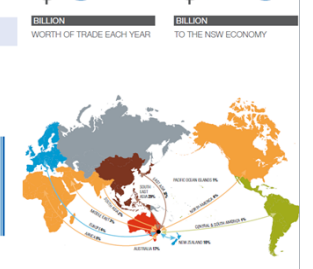
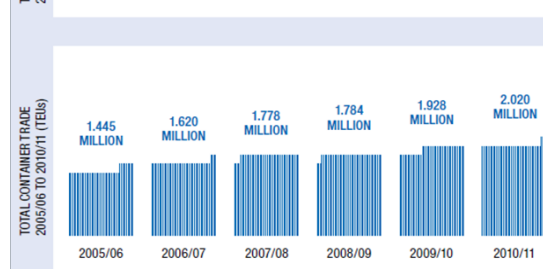


Plus 12 other non-Government ports

88

Sydney Port Trade

Sydney Port Corp Annual Report 2010/2011



Global Issues

- 1. Homeland Security**
- 2. Congestion (Roads & Ports)**
- 3. Collaborative Logistics**
- 4. Carbon Footprint**
- 5. Big Data Management**

Global Issue 1 – Homeland Security



Two key Areas

Regulations: Homeland security; National security measures; different countries, different priority; my way is the best way, mutual recognition; Information sharing between Governments; between Logistics and SC providers;

Technologies: X-Ray, Sniffer, CT-Scan facilities, Goods Tracking, Container tracking; Material tracking; RFID; Sensors; Facility scattered, no way to screen all; no methods to track beyond borders, information and data interoperability.

Research into Transport Security

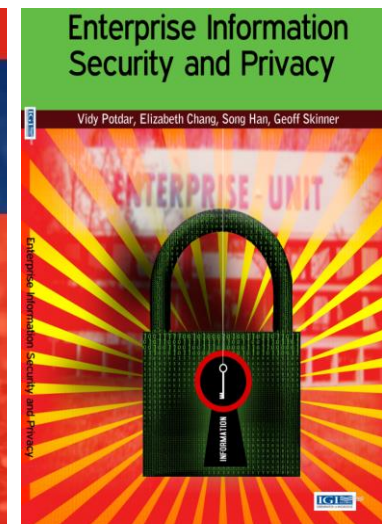
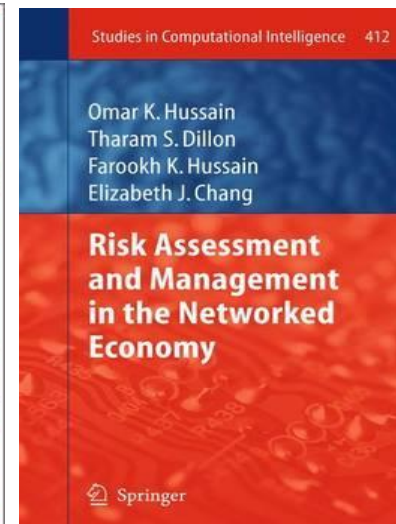


Our Work

1. **Ambient Security**, Logistics Network and Inter-modal;
ARC LP0349100, 2003-2006; PATREC, 2003-2007; StatOilHydro 2009
1. **Trust** - ARC LP 0560346, 2005-2008
2. **Risk** - ARC LP 110200118, 2012 - 2015

Outcomes

- 5 grants obtained
- 5 preliminary patents filed
- 5 Post-Docs supervised
- 6 Keynotes delivered
- 12 PhD theses completion
- 3 Books Co-Authored
- 30+ Tier 1 Journal Papers
- over 200 Scientific Papers

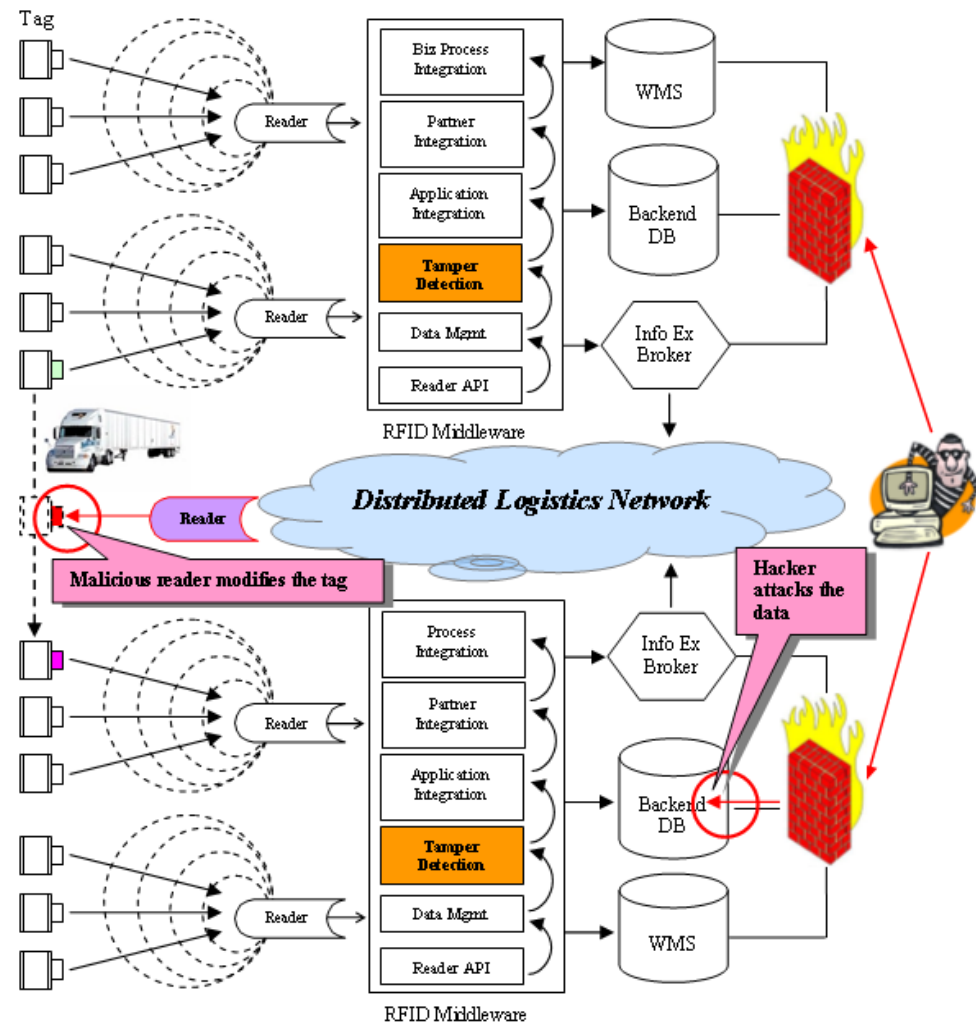


Inter-modal Security

Security help identify and measure the Logistics operation security and vulnerability, monitoring and control of malicious activities, through IT. It also detects the attacks, fraud, and intrusion etc.

Technology underpinning the above are:

- RFID tamper detection
- Logistics Network Security
- Supply Chain Security
- Barcode Watermarking
- Information Security



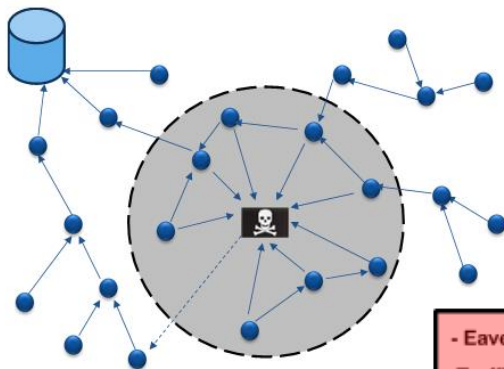


Figure 2-5: The Logistics Network Attacks

Logistics Network Attack is described as operations to disrupt, deny, degrade or destroy logistics communication data within nodes, hub and networks. Logistics Network is widely shared, it is easier and vulnerable against attack such as Eavesdropping and Traffic Analysis etc.

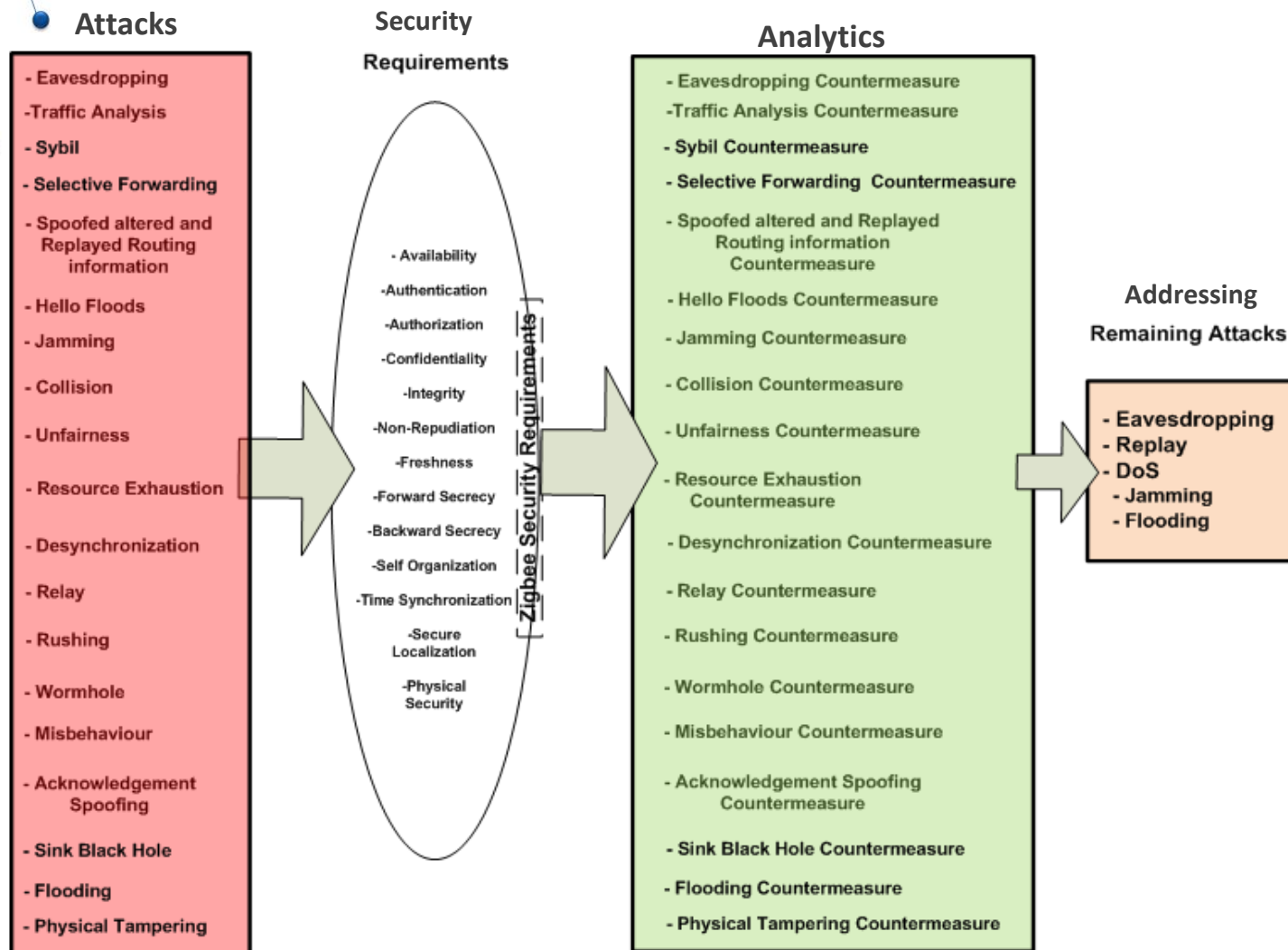


Figure 4-1: The process of Attacks Filtering

Trust

Trust is defined as *the belief the trusting agent has in the trusted agent's willingness and capability to deliver a mutually agreed service in a given context and in a given time slot.*

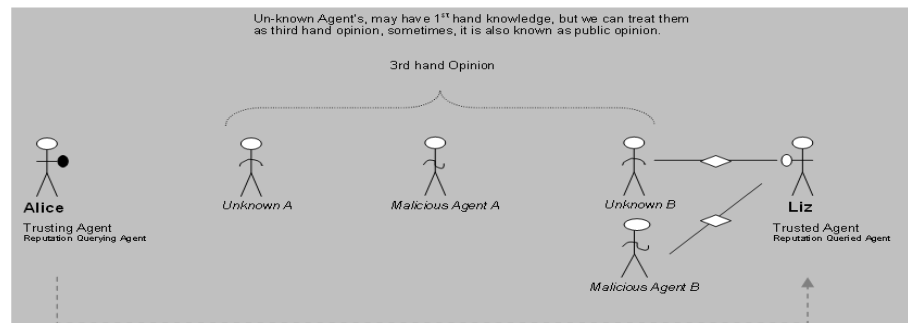
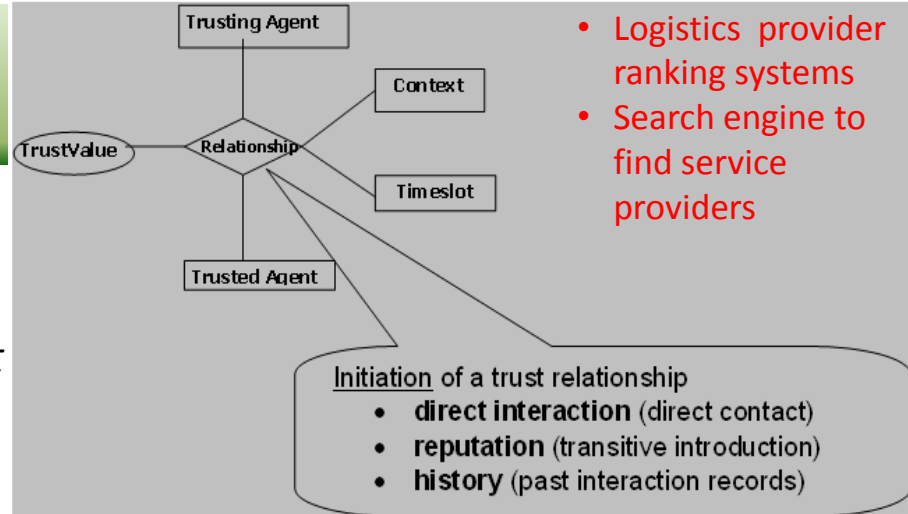
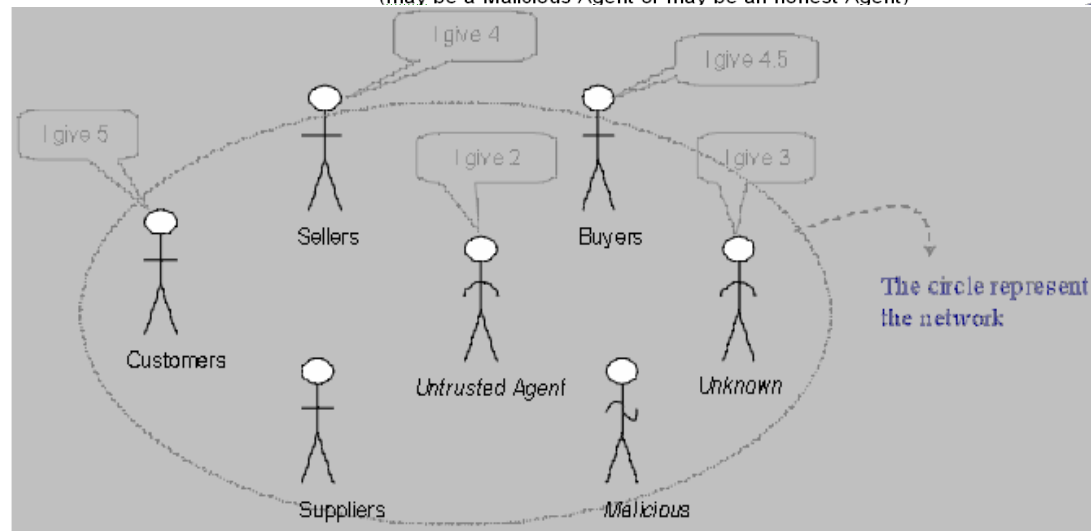


Figure 8.29 3rd Hand Opinion from an Unknown Agent (may be a Malicious Agent or may be an honest Agent)



- Trust
- Definitions of Trust
- Trustworthiness
- Reputation
- Definition of Reputation
- Ontology and Trust
- Trust Relationships
- Reputation Relationships
- Recommendation Relationships
- Third Party Relationship
- Reputation Query Relationships
- Reputation for Trustworthiness Prediction
- Business Intelligence

Risk

- **Risk** evaluation involves the determination the probability of failure and the consequences of failure.
- The possible Risk is a combination of:
 - The probability of failure of the business activity
 - The consequences of failure, and
 - The financial, human or resources loss probability.

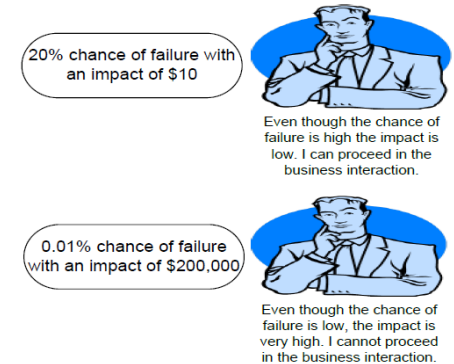


Figure 2.1: Importance of probability of failure and impact in transactional risk analysis

Determining Risks in an Interaction

- The expected behavior($ProCom_{Interaction}$) is determined by:

$$ProCom_{Interaction} = \sum_{i=1}^n (1 * Accu_{Criterion i} * Sig_{Criterion i})$$

where the value of 1 represents the degree of fulfilment of the criterion according to the expected behaviour.

- The level of un-commitment in the interaction ($Failure_{Interaction}$) is found by

$$Failure_{Interaction} = \frac{Pr oCom_{Scenario n} - Assess_{Scenario n}}{Pr oCom_{Scenario n}} * 100$$

- The level of un-commitment can then be mapped to the Failure scale to determine the actual FailureLevel (Actual FailureLevel):

$$Actual FailureLevel = LEVEL (Failure Interaction)$$

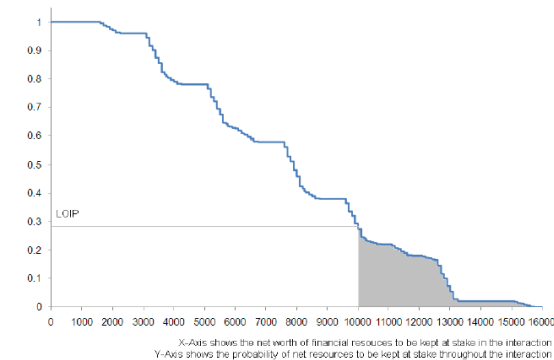


Figure 6.16: Determining the Financial Risk in the Business Activity

Semantics of Failure Level	Probability of Failure	FailureLevels	Star Rating
Unknown	-	- 1	Not Displayed
Total Failure	91 - 100 % Probability of Failure	0	Not Displayed
Extremely High	71 - 90 % Probability of Failure	1	From ★ to ★★
Largely High	51 - 70 % Probability of Failure	2	From ★★ to ★★★
High	26 - 50 % Probability of Failure	3	From ★★★ to ★★★★
Significantly Low	11- 25 % Probability of Failure	4	From ★★★★ to ★★★★★
Extremely Low	0 - 10 % Probability of Failure	5	From ★★★★★ to ★★★★★★

Future Work

- Real Time Information Mining and Sharing for Ambient Security
- Building and maintaining the trust; and predicting trustworthiness of Partners; Trust relationship mining,
- Cascading failures arising from dependencies, Value at Risk models,
- Adoption in governments, extended enterprises and consortium logistics.
- Adoption in Defence Force. If we have logistics failure, it could result in high casualties, and high consequences.

Global Issue 2 – Congestion on Road

Sydney



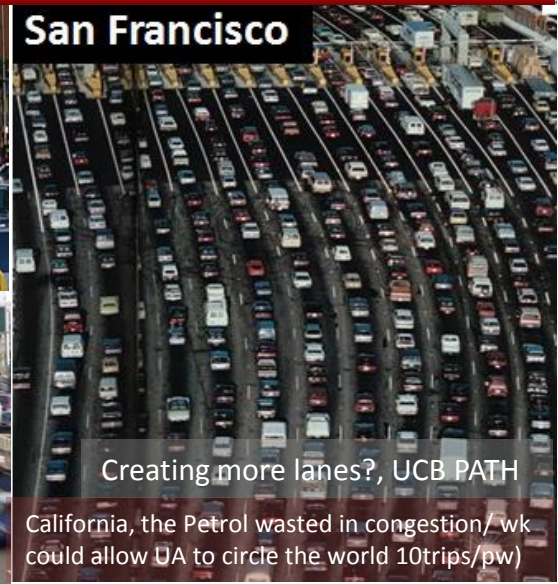
New York



San Jose



San Francisco



Creating more lanes?, UCB PATH

California, the Petrol wasted in congestion/ wk could allow UA to circle the world 10trips/pw)

Beijing



**Beijing
8th Ring**



Tokyo



London



India



Auckland



Nigeria



Brazil



Pakistan



Congestion is a Logistics Issue

It is NOT the infrastructure itself or who built it, who use it, who planned it, who paid for it. Civil Engineers, Businesses, Governments or General public are not accountable or responsible for the congestion. The lack of Logistics professionals, their participation in planning and design of the logistics infrastructure are the key to the problem.

2 key Areas

- **Existing infrastructure:** Optimising of Infrastructure and Resources; **Our aim is to build Virtual Logistics Infrastructure for better use of physical infrastructure through** Internet Communication, WSN, Google Traffic, iApp, GPS, etc.. Traffic conditions prediction , routings and routes recommendations.
- **New infrastructure:** solve the problem, not just shift the problem, or not solve the problem. Based on demand, purpose of transportation: for work, business, to where, ... requirement for the roads, ports, distribution, trade demand, population growth, budget; urban planning and regulations through **Complex System Modelling and Simulation**(Not 4 vars, but 20-100 vars, simulations)

Optimising Existing infrastructure

through Virtual Infrastructure for
better use of physical infrastructure

Road

Our work –Traffic Prediction and Management

ARC LP 0990610, 2009-2012 Main Road WA



Design and Implementation of Visualisation Tool



Realtime traffic information

Real Time Traffic Prediction using Wireless Sensor Networks & Data Mining

Aims:

- Traffic flow Prediction in motorways and arterial roads
- Traffic Congestion Forecasting and Management through Real-time data mining

Challenges:

- Smart system to predict traffic on existing infrastructure
- Traffic prediction models on arterial roads
- Manage congestion in real-time

Outcome :

- Traffic prediction and simulation System based on historical data and real time sampled data
- Develop new prediction algorithms
- Enable management congestion in real-time

Short-Term Traffic Flow Forecasting Using the Taguchi Method

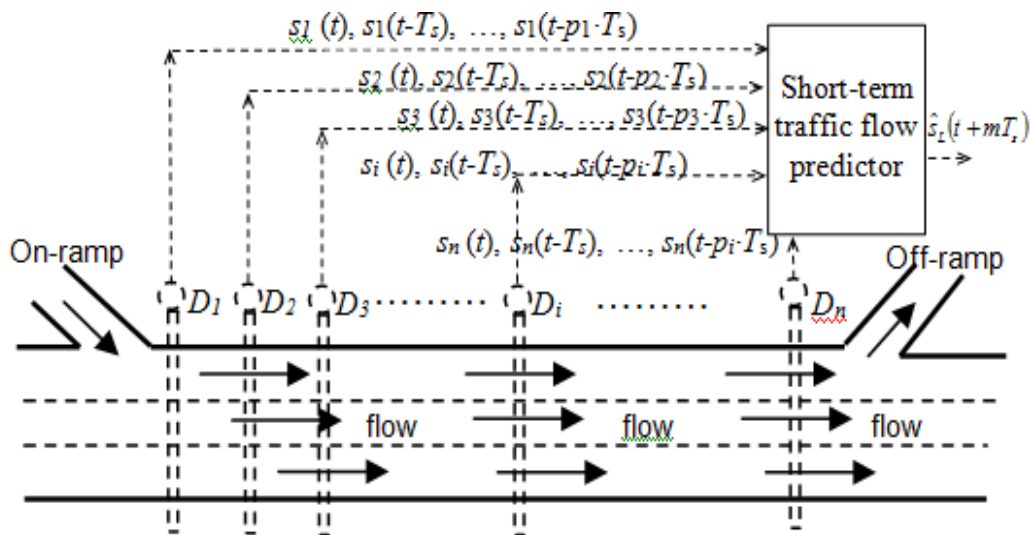


Fig. 1 Schematic of short-term traffic flow predictor for a section of the freeway

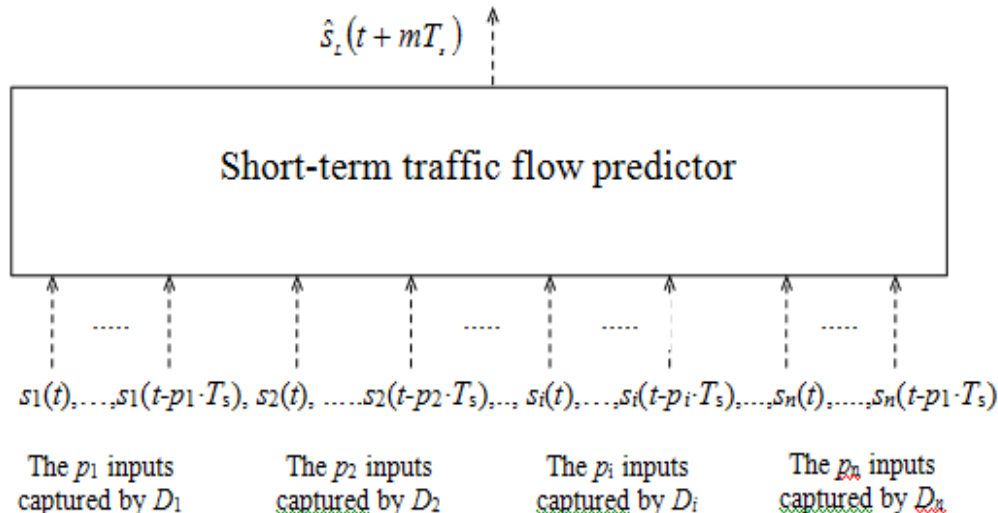
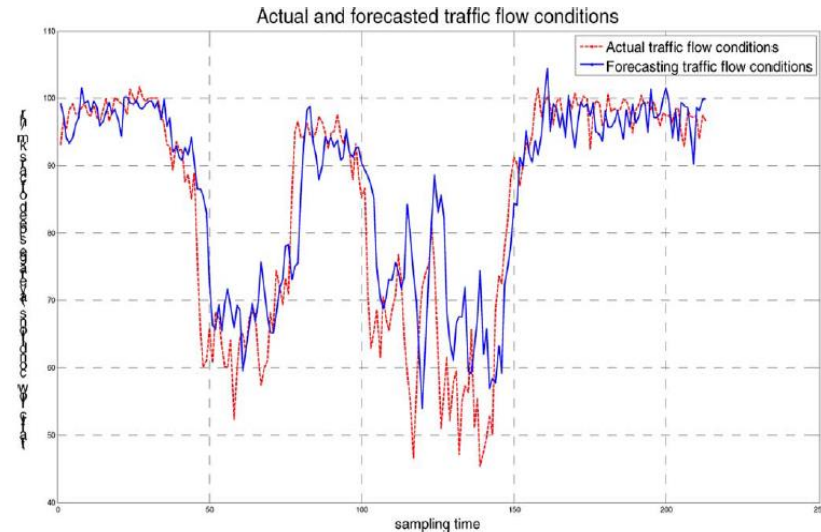


Fig. 2 Illustration of the inputs and output of the short-term traffic flow predictor

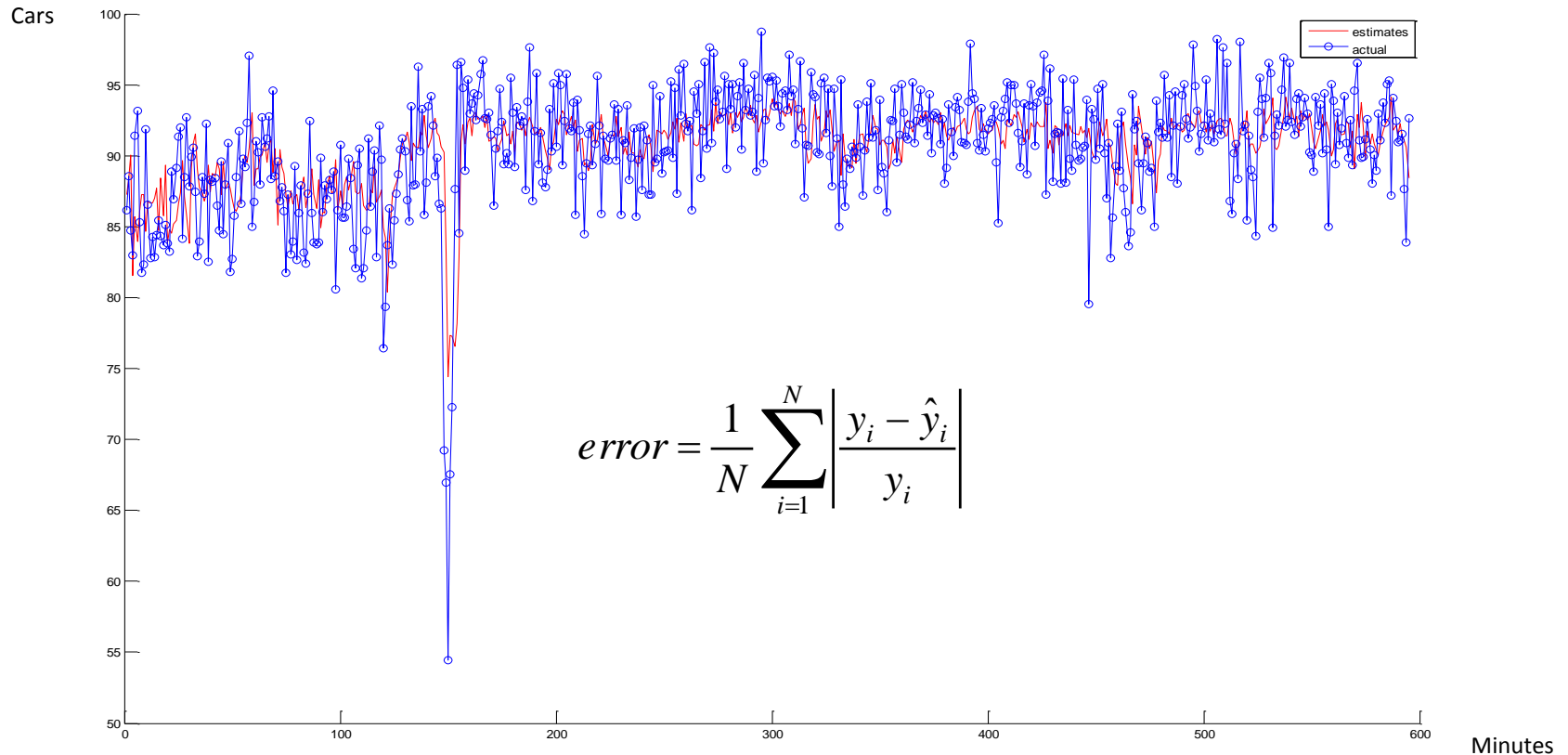


The amount of input patterns captured by the on-road sensors is large, not all input patterns are useful to predict the future traffic flow. The inclusion of useless input will mislead the neural network model prediction.

Taguchi method, a robust and systematic optimization approach for designing reliable and high-quality models,

Case Study, develop a short-term traffic flow predictor based on past traffic flow data captured by on-road sensors located on a Western Australia freeway

Hybrid exponential smoothing and Neural Network algorithm for short-term traffic flow forecasting



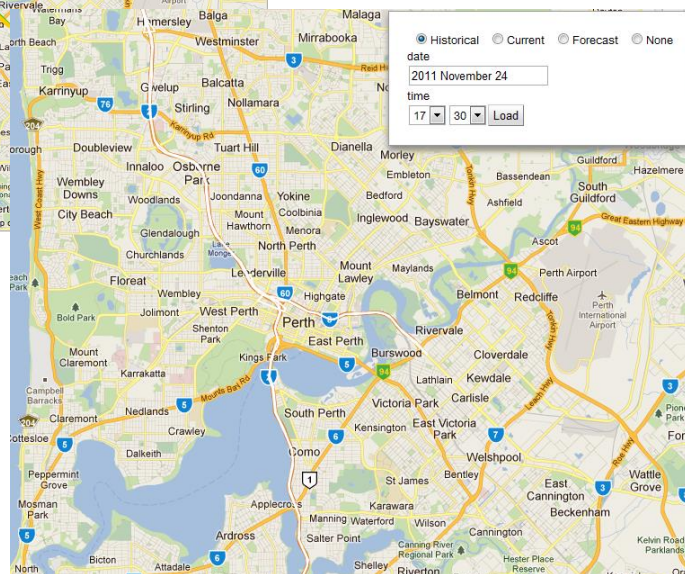
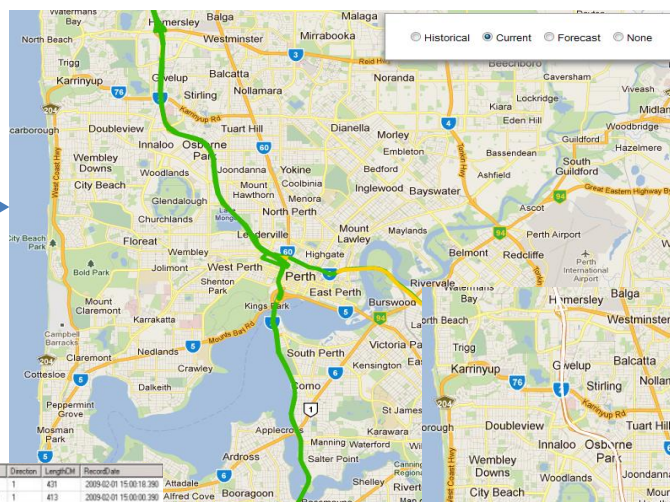
Blue represents the real data of traffic flow; y_i is the real data, Red represents the prediction of traffic flow; \hat{y}_i is the prediction
Sampling time is 60 seconds (1 minute).
Mean relative absolute error indicates the differences between the real data and the prediction.

The mean relative absolute error obtained by the neural network (with exponential smoothing) is 4.5648% and the accuracy is **95.4351%**

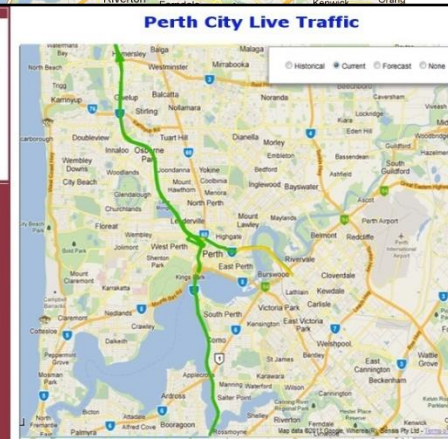
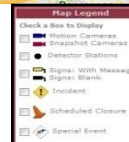
Log of Project Data - Sheet1									
Log of Project Data - Sheet1									
Project ID	Project Name	Project Manager	Project Status	Project Start Date	Project End Date	Project Budget	Project Actual Cost	Project Variance	Project Risk
101	Project A	John Doe	Completed	2023-01-01	2023-03-31	\$100,000	\$95,000	\$5,000	Low
102	Project B	Jane Smith	In Progress	2023-02-01	2023-05-31	\$150,000	\$140,000	\$10,000	Medium
103	Project C	Mike Johnson	On Hold	2023-03-01	2023-06-30	\$80,000	\$85,000	-\$5,000	High
104	Project D	Sarah Brown	Completed	2023-04-01	2023-07-31	\$120,000	\$118,000	\$2,000	Low
105	Project E	David Wilson	In Progress	2023-05-01	2023-08-31	\$90,000	\$88,000	\$2,000	Medium
106	Project F	Emily Davis	On Hold	2023-06-01	2023-09-30	\$70,000	\$72,000	-\$2,000	High
107	Project G	Chris Miller	Completed	2023-07-01	2023-10-31	\$110,000	\$108,000	\$2,000	Low
108	Project H	Alexander Lee	In Progress	2023-08-01	2023-11-30	\$130,000	\$125,000	\$5,000	Medium
109	Project I	Olivia White	On Hold	2023-09-01	2023-12-31	\$60,000	\$62,000	-\$2,000	High
110	Project J	Benjamin Green	Completed	2023-10-01	2024-01-31	\$140,000	\$138,000	\$2,000	Low
111	Project K	Mia Black	In Progress	2023-11-01	2024-02-28	\$95,000	\$92,000	\$3,000	Medium
112	Project L	Noah Gray	On Hold	2023-12-01	2024-03-31	\$75,000	\$77,000	-\$2,000	High
113	Project M	Ava Blue	Completed	2024-01-01	2024-04-30	\$105,000	\$103,000	\$2,000	Low
114	Project N	Liam Red	In Progress	2024-02-01	2024-05-31	\$125,000	\$120,000	\$5,000	Medium
115	Project O	Isabella Purple	On Hold	2024-03-01	2024-06-30	\$85,000	\$87,000	-\$2,000	High
116	Project P	Ethan Gold	Completed	2024-04-01	2024-07-31	\$115,000	\$113,000	\$2,000	Low
117	Project Q	Aria Silver	In Progress	2024-05-01	2024-08-31	\$135,000	\$130,000	\$5,000	Medium
118	Project R	Lucas Bronze	On Hold	2024-06-01	2024-09-30	\$70,000	\$72,000	-\$2,000	High
119	Project S	Charlotte Platinum	Completed	2024-07-01	2024-10-31	\$145,000	\$143,000	\$2,000	Low
120	Project T	James Diamond	In Progress	2024-08-01	2024-11-30	\$155,000	\$150,000	\$5,000	Medium
121	Project U	Harper Ruby	On Hold	2024-09-01	2025-01-31	\$65,000	\$67,000	-\$2,000	High
122	Project V	William Sapphire	Completed	2024-10-01	2025-02-28	\$165,000	\$163,000	\$2,000	Low
123	Project W	Amelia Emerald	In Progress	2024-11-01	2025-03-31	\$175,000	\$170,000	\$5,000	Medium
124	Project X	James Topaz	On Hold	2024-12-01	2025-04-30	\$80,000	\$82,000	-\$2,000	High
125	Project Y	Charlotte Garnet	Completed	2025-01-01	2025-05-31	\$185,000	\$183,000	\$2,000	Low
126	Project Z	Benjamin Amethyst	In Progress	2025-02-01	2025-06-30	\$195,000	\$190,000	\$5,000	Medium
127	Project AA	Isabella Citrine	On Hold	2025-03-01	2025-07-31	\$90,000	\$92,000	-\$2,000	High
128	Project AB	Ethan Opal	Completed	2025-04-01	2025-08-31	\$205,000	\$203,000	\$2,000	Low
129	Project AC	Aria Peridot	In Progress	2025-05-01	2025-09-30	\$215,000	\$210,000	\$5,000	Medium
130	Project AD	Lucas Malachite	On Hold	2025-06-01	2025-10-31	\$100,000	\$102,000	-\$2,000	High
131	Project AE	Charlotte Jade	Completed	2025-07-01	2025-11-30	\$225,000	\$223,000	\$2,000	Low
132	Project AF	James Moonstone	In Progress	2025-08-01	2026-01-31	\$235,000	\$230,000	\$5,000	Medium
133	Project AG	Harper Smoky Quartz	On Hold	2025-09-01	2026-02-28	\$110,000	\$112,000	-\$2,000	High
134	Project AH	William Rose Quartz	Completed	2025-10-01	2026-03-31	\$245,000	\$243,000	\$2,000	Low
135									

Fid	EventID	Speed	Depth	Location	US	NbVehicles	Total	Time	Lat/Long	Direction	Acc	Record-date	
1	70154013	2000/06/20	107	1	199	A	1	57	21.60000000 40.87	21	431	2009-02-01 10:50:19.360	
2	70150576	2000/06/20	112	2	213	A	1	112	55.00000000 55.20000000 2995	1	431	2009-02-01 10:50:20.960	
3	70134276	2000/06/20	77	1	183	A	7	77	30.88999999 30.70000000 2995	1	382	2009-02-01 10:50:26.360	
4	70000000	2000/06/20	94	1	259	A	8	8	6.00000000 40.87	18	409	2009-02-01 10:50:26.360	
5	70154013	2000/06/20	107	1	199	A	1	57	21.60000000 40.87	21	431	2009-02-01 10:50:19.360	
6	70139544	2000/06/20	116	2	233	A	1	116	17.88999999 95.00	1	464	2009-02-01 10:50:43.360	
7	70149125	2000/06/20	76	1	24	A	1	76	53.75999999 53.55989841 211	1	454	2009-02-01 10:50:46.360	
8	70149182	2000/06/20	84	1	47	F	1	84	1.00000000 34.06	1	454	2009-02-01 10:50:46.360	
9	70149117	2000/06/20	81	1	26	A	1	81	19.39999999 10.00	1	428	2009-02-01 10:50:46.360	
10	70149819	2000/06/20	77	1	29	A	1	77	37.70000000 70.00000000 2995	1	448	2009-02-01 10:50:46.360	
11	70149647	2000/06/20	63	1	172	F	6	63	1.00000000 34.06	1	459	2009-02-01 10:50:43.360	
12	70149196	2000/06/20	120	2	75	A	1	120	7.59999999 527.74000000 95.00 37.43	1	743	2009-02-01 10:50:27.360	
13	70147598	2000/06/20	103	1	239	A	1	103	18.79999999 70.00000000 2995	1	478	2009-02-01 10:50:26.360	
14	70149182	2000/06/20	84	1	188	F	1	84	1.00000000 34.06	1	454	2009-02-01 10:50:46.360	
15	70149186	2000/06/20	104	2	247	A	1	104	3.25999999 70.00000000 30.00000000 40.87	1	452	2009-02-01 10:50:47.360	
16	70149457	2000/06/20	77	1	67	A	7	77	34.00000000 29.95	34	521	2009-02-01 10:50:47.360	
17	70149819	2000/06/20	83	1	54	A	1	83	91.5	51.20000000 29.95	1	506	2009-02-01 10:50:42.960
18	70149182	2000/06/20	84	1	113	A	1	84	1.00000000 34.06	1	454	2009-02-01 10:50:46.360	
19	70149142	2000/06/20	89	1	302	A	8	89	2.69999999 20.95	1	501	2009-02-01 10:50:47.360	
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21	70150015	2000/06/20	103	1	239	A	1	103	18.79999999 70.00000000 2995	1	598	2009-02-01 10:50:26.360	
22	70154013	2000/06/20	78	1	254	A	1	78	55.00000000 55.20000000 2995	1	479	2009-02-01 10:50:19.360	
23	70154013	2000/06/20	78	1	254	A	1	78	55.00000000 55.20000000 2995	1	479	2009-02-01 10:50:19.360	
24	70150115	2000/06/20	77	1	42	B	7	77	5.99999999 52.74000000 95.00	4	382	2009-02-01 10:50:26.360	

Monthly Daily Values				
Daily Ranking (from 0 to 100)				
Unemployment	Unemployment	Unemployment	Unemployment	
100	100	100	100	100
99	179	205	4/01/2011 9:37 AM	
98	180	206	4/01/2011 9:37 AM	
97	181	207	4/01/2011 9:37 AM	
96	182	208	4/01/2011 9:37 AM	
95	183	209	4/01/2011 9:37 AM	
94	184	210	4/01/2011 9:37 AM	
93	185	211	4/01/2011 9:37 AM	
92	186	212	4/01/2011 9:37 AM	
91	187	213	4/01/2011 9:37 AM	
90	188	214	4/01/2011 9:37 AM	
89	189	215	4/01/2011 9:37 AM	
88	190	216	4/01/2011 9:37 AM	
87	191	217	4/01/2011 9:37 AM	
86	192	218	4/01/2011 9:37 AM	
85	193	219	4/01/2011 9:37 AM	
84	194	220	4/01/2011 9:37 AM	
83	195	221	4/01/2011 9:37 AM	
82	196	222	4/01/2011 9:37 AM	
81	197	223	4/01/2011 9:37 AM	
80	198	224	4/01/2011 9:37 AM	
79	199	225	4/01/2011 9:37 AM	
78	200	226	4/01/2011 9:37 AM	
77	201	227	4/01/2011 9:37 AM	
76	202	228	4/01/2011 9:37 AM	
75	203	229	4/01/2011 9:37 AM	
74	204	230	4/01/2011 9:37 AM	
73	205	231	4/01/2011 9:37 AM	
72	206	232	4/01/2011 9:37 AM	
71	207	233	4/01/2011 9:37 AM	
70	208	234	4/01/2011 9:37 AM	
69	209	235	4/01/2011 9:37 AM	
68	210	236	4/01/2011 9:37 AM	
67	211	237	4/01/2011 9:37 AM	
66	212	238	4/01/2011 9:37 AM	
65	213	239	4/01/2011 9:37 AM	
64	214	240	4/01/2011 9:37 AM	
63	215	241	4/01/2011 9:37 AM	
62	216	242	4/01/2011 9:37 AM	
61	217	243	4/01/2011 9:37 AM	
60	218	244	4/01/2011 9:37 AM	
59	219	245	4/01/2011 9:37 AM	
58	220	246	4/01/2011 9:37 AM	
57	221	247	4/01/2011 9:37 AM	
56	222	248	4/01/2011 9:37 AM	
55	223	249	4/01/2011 9:37 AM	
54	224	250	4/01/2011 9:37 AM	
53	225	251	4/01/2011 9:37 AM	
52	226	252	4/01/2011 9:37 AM	
51	227	253	4/01/2011 9:37 AM	
50	228	254	4/01/2011 9:37 AM	
49	229	255	4/01/2011 9:37 AM	
48	230	256	4/01/2011 9:37 AM	
47	231	257	4/01/2011 9:37 AM	
46	232	258	4/01/2011 9:37 AM	
45	233	259	4/01/2011 9:37 AM	
44	234	260	4/01/2011 9:37 AM	
43	235	261	4/01/2011 9:37 AM	
42	236	262	4/01/2011 9:37 AM	
41	237	263	4/01/2011 9:37 AM	
40	238	264	4/01/2011 9:37 AM	
39	239	265	4/01/2011 9:37 AM	
38	240	266	4/01/2011 9:37 AM	
37	241	267	4/01/2011 9:37 AM	
36	242	268	4/01/2011 9:37 AM	
35	243	269	4/01/2011 9:37 AM	
34	244	270	4/01/2011 9:37 AM	
33	245	271	4/01/2011 9:37 AM	
32	246	272	4/01/2011 9:37 AM	
31	247	273	4/01/2011 9:37 AM	
30	248	274	4/01/2011 9:37 AM	
29	249	275	4/01/2011 9:37 AM	
28	250	276	4/01/2011 9:37 AM	
27	251	277	4/01/2011 9:37 AM	
26	252	278	4/01/2011 9:37 AM	
25	253	279	4/01/2011 9:37 AM	
24	254	280	4/01/2011 9:37 AM	
23	255	281	4/01/2011 9:37 AM	
22	256	282	4/01/2011 9:37 AM	
21	257	283	4/01/2011 9:37 AM	
20	258	284	4/01/2011 9:37 AM	
19	259	285	4/01/2011 9:37 AM	
18	260	286	4/01/2011 9:37 AM	
17	261	287	4/01/2011 9:37 AM	
16	262	288	4/01/2011 9:37 AM	
15	263	289	4/01/2011 9:37 AM	
14	264	290	4/01/2011 9:37 AM	
13	265	291	4/01/2011 9:37 AM	
12	266	292	4/01/2011 9:37 AM	
11	267	293	4/01/2011 9:37 AM	
10	268	294	4/01/2011 9:37 AM	
9	269	295	4/01/2011 9:37 AM	
8	270	296	4/01/2011 9:37 AM	
7	271	297	4/01/2011 9:37 AM	
6	272	298	4/01/2011 9:37 AM	
5	273	299	4/01/2011 9:37 AM	
4	274	300	4/01/2011 9:37 AM	
3	275	301	4/01/2011 9:37 AM	
2	276	302	4/01/2011 9:37 AM	
1	277	303	4/01/2011 9:37 AM	
0	278	304	4/01/2011 9:37 AM	



	dateid	SpeedID	TotalHeadway
1	200902020800	90	3.20000004768372
2	200902020800	83	2.400000009536743
3	200902020800	66	2.900000009536743
4	200902020800	83	1.29999995231628
5	200902020800	70	7.199999980926514
6	200902020800	74	1.39999997615814
7	200902020800	78	1.29999995231628
8	200902020800	97	4.300000190734686
9	200902020800	78	4.400000009536743
10	200902020800	84	3.29999995231628
11	200902020800	83	2.09999990463257
12	200902020800	89	1.20000004768372
13	200902020800	78	1.5
14	200902020800	78	2.900000009536743
15	200902020800	89	5.69999980926514
16	200902020800	82	4



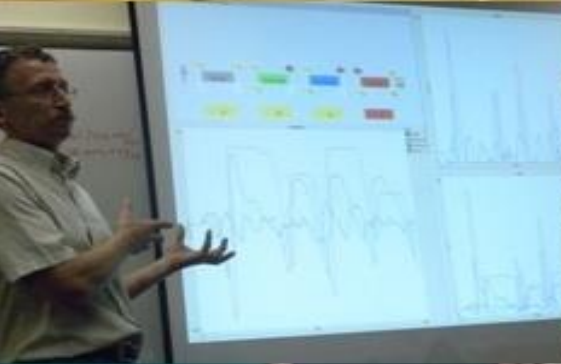
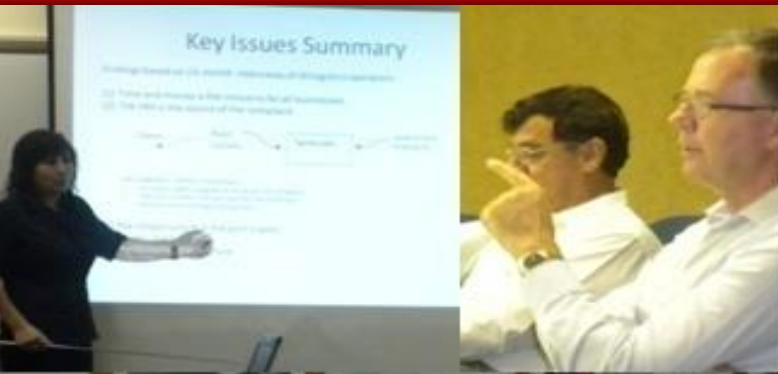
Contribution of Research

- Compare with Google Traffic Systems
- Neural Network Models Based on a Hybrid Exponential Smoothing and Lm Algorithm for Short-Term Traffic Flow Forecasting, ***IEEE Transactions on Intelligent Transportation Systems***, Volume: 13 , Issue: 2, Page(s): 644 – 654, 2012 with K.Y. Chan, J. Singh and TS Dillon
- Selection of Significant On-Road Sensor Data for Short-Term Traffic Flow Forecasting using the Taguchi Method, ***IEEE Transactions On Industrial Informatics***, Volume: 8 , Issue: 2, Page(s): 255 – 266, 2012with K.Y. Chan, S. Kadem, V. Palade, J. Singh and TS Dillon
- Prediction of Short-term Traffic Variables using Intelligent Swarm-based Neural Networks, ***IEEE Transactions on Control Systems Technology***, Volume: pp , Issue: 99, Page(s): 1-12, 2012, with K.Y Chan, TS Dillon, J. Singh
- Traffic flow forecasting neural networks based on exponential smoothing method, 6th ***IEEE Conference on Industrial Electronics and Applications***, pp. 376-381, 2011, with KY Chan, J. Singh, T.S. Dillon
-

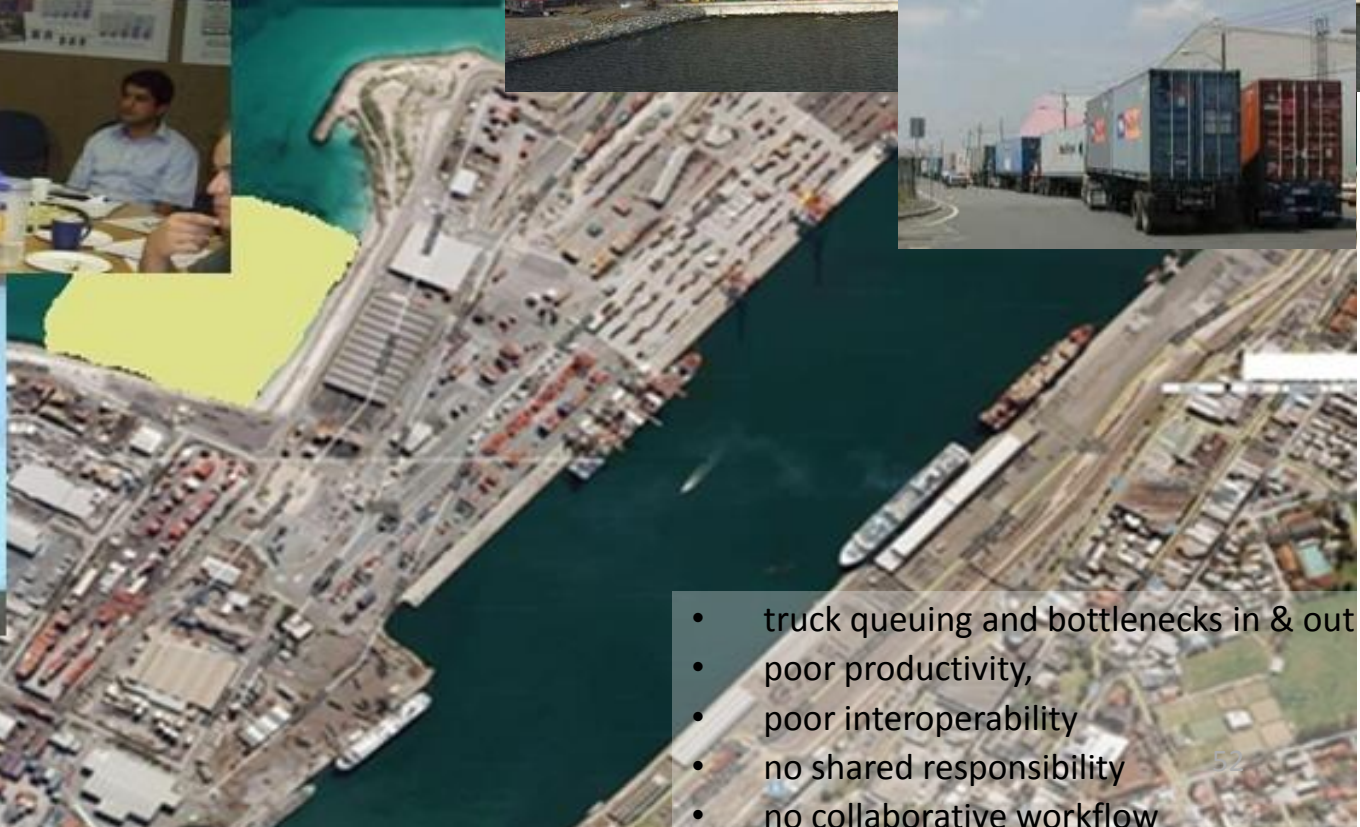
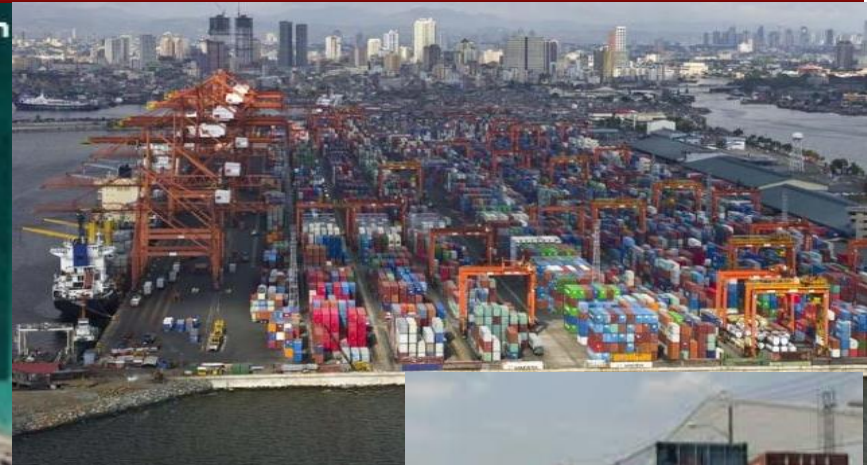
Optimising Existing infrastructure
through Virtual Infrastructure for
better use of physical infrastructure

Port

Global Issue 2 – Congestion in Ports



Port Congestion



- truck queuing and bottlenecks in & out
- poor productivity,
- poor interoperability
- no shared responsibility
- no collaborative workflow

Port Congestions

The Australian, 7 Jan 2011

- “..bottlenecks at Australian ports increased the cost of doing business and reduce the competitiveness of Australian Businesses. *Stephen Cartwright, Chief Executive, NSW Business Chamber.*
- “Rail and Road lines to ports were too often incapable of servicing the resources boom”. *Anthony Albanese, Minister of Infrastructure.*
- “Australia’s ports would not be able to handle growing demand without a national coordinated approach”. *Paddy Crumlin, Maritime Australia*
- “..Drivers are spending an average of 22 hours a week unpaid waiting in line to load and unload containers in the port”. *Tony Sheldon, National secretary, Transport workers. The Australian*
- Queues, either by ships at sea or trucks and rail on the landside can have significant impact on the national economy”. *Paddy Crumlin, Maritime Australia*

Truck Queuing Reasoning

- (1) The VBS is at the centre of all the recorded complaints

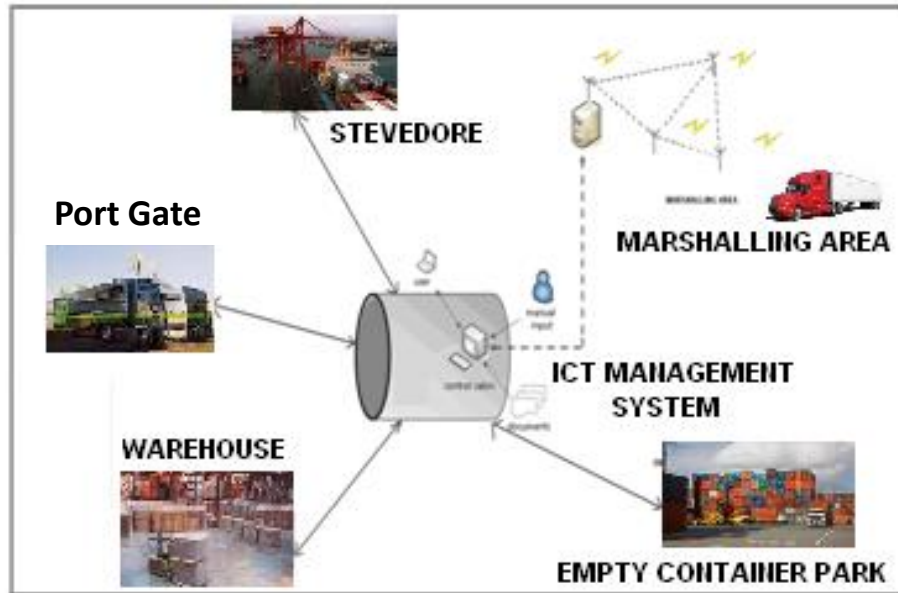


From Stevedore's view, too many carriers using VBS; From Transporters' view, it is VBS.

- (2) 95% of SMEs,
- (3) Road carriers have no control of time, and it costs them money, with extra journey, or waiting time, fines for lateness
- (4) DP World (Stevedore) lost \$1million in Federal court 2010
- (5) Jayde Logistics loss \$260,000 in fines to stevedores in one year

Existing and Future Work on Smart Port

Through virtual infrastructure to support port, rail and road carriers communication, seamless integration with the cyber-physical infrastructure to permit real-time congestion management.



Information Integration VBS, TCS, EPBS

- VBS and TCS Integration, scheduling & reporting
- VBS and pre-gate operation and workflow
- VBS and Marshalling area, RFID, tagging and pre-gate operation.
- For Stevedores, Road carriers, and Port Authorities

Automated Marshalling Area Pre-gate Operations

- Co-ordinate stevedore, warehouse, empty container part, trucks,
- Provide expected waiting time,
- Wired-Wireless technology,
- GPRS, Broadcast, Mobile, LCDs
- Hybrid technologies.

Container on-demand Booking

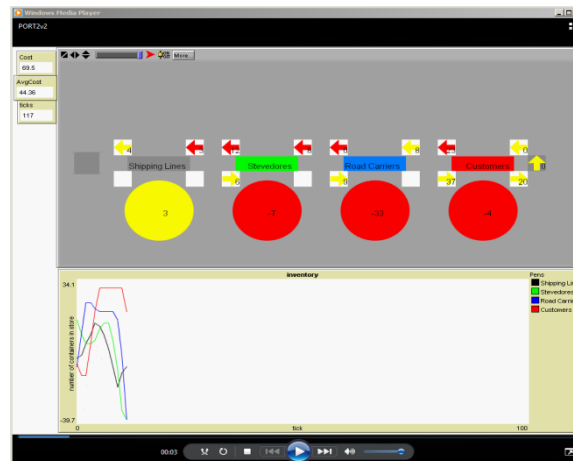
Container on-demand Booking System, integrated with Road Transport Portal, VBS and TCS

Our Work on Complex System Simulation

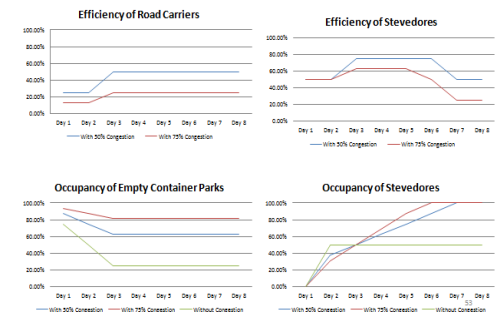
“..Infrastructure planning has been developed and implemented in isolation, resulting in different approaches in each state, neither sensible nor efficient”. Anthony Albanese, The Australia Jan 2011.

“.. each operate under its own board of directors, required by local law to operate trade with care to the environment”. “..Led to layers of red tape and regulatory overlap, and ad-hoc management” (Hon Troy Buswell MLA, Minister for Transport, WA, Ports Handbooks WA 2010);

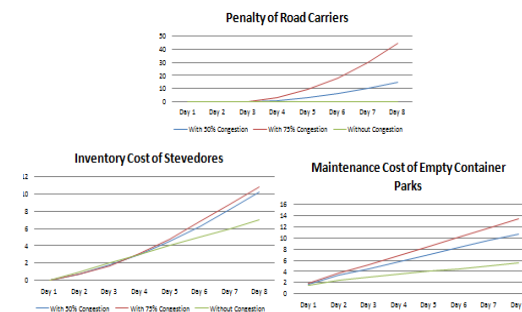
“The processes have become more complex, more expensive and more capricious in their administration”. David Anderson, Chief Executive, Port Australia, The Australian, 7 Jan 2011



Impact on Productivity



Impact on Cost



We simulate heterogeneous policy changes, its impact on the congestion;
we simulate heterogeneous partners cooperation and how that impact on productivity, congestion, ...
We simulate business and population or throughput growth, how that impact on congestion....

Our Work on Complex System Modelling

- Self-regulating networks
 - Agent-oriented Self-regulating systems
 - Dynamic graph Single/Multiple level deep dynamics approaches
 - Multi-level supply chain dynamics
 - Game Theory and group dynamics
 - Swarm intelligence
 - Spatial Temporal model
- Performance analysis
 - Chaos theory,
 - dynamic optimisation,
- fuzzy-analysis,
- Perturbation theory
- Uncertainty
- Dynamic theory
- Probability
- The TLC Model (Patent filed)



Figure 9 Loosely coupled environment

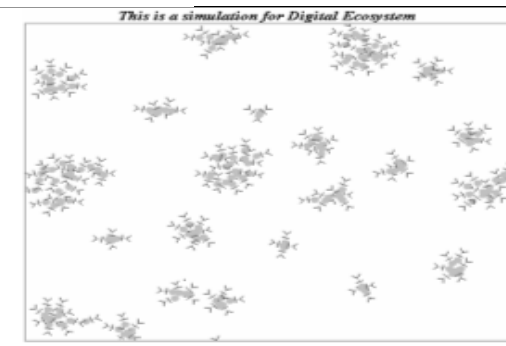


Figure 10 Self-Organization



Figure 11 Collaboration



Figure 12 Swarm Intelligence

Future Work – Next Generation of Congestion Management

- **Harmonising urban and regional logistics infrastructure development** for long term transit and congestion management; embarking consortium logistics and heterogeneous partnerships to work together to develop plans, strategies, regulations, and technical standards for strong economic development, the national Agenda.
- **Bridge across different standards**, national and international;
- **Bridge across different state policies**, jurisdictions, red tape;
- **Bridge across silo based operations** (Gov, Industry & R&D); to foster Inter-disciplinary Infrastructure development;
- **Bridge across multi-disciplinary R&D**, Engineering, Business and Social Science.
- **Logistics Professionals are the key for solving the problem of Congestion.**

Global Issue 3 – Collaborative Logistics

- Gartner Report - the introduction of collaborative logistic systems can achieve a 500% return on investment [Gartner 2002]
- Australian Logistics Council (ALC) estimates that every 1% increase in efficiency will save Australia around \$1.5 billion [2011].
- Transport operators could save 10% to 30% through optimisation of road networks and fleet resources including automated routes.

(Andrew Verden, Intelligent Fleet Logistics 2011)

- Heterogeneous and distributed Partners or consortium logistics, geography, ownership and operation;
- MNC (10% -) vs SMEs (90%)
- Operation beyond its own region operation
- Inter-modal transportation, domestics trade logistics 4-6 inter-change; International 6-20+
- Shared responsibility and accountability
- Segment Pricing

Productivity addressed within company and between companies.

Logistics Performance strongly influences between company productivity.

Our work –Virtual Collaborative Logistics Hub

ARC LP 0219627, 2002-5; CoE: 2004-6; e-Logistics 2001-2, iPower Logistics; e-Warehouse 2001, Kersley

POWER IN LOGISTICS

首 | 新 | 电子商 | 电子网 | 网上服 | 资 | 搜 | 说

物流业之世界领袖

新闻 通讯专刊 新闻公布 讲座

海裕国际实业配备全港最大规模的冷藏仓库设施, 仓库总面积逾一百一十八万平方尺, 每天为超过五百辆货车提供交收服务。集团目前每年处理超过三千万件货物, 并为五百多名活跃客户提供专业服务。

我们是中立的, 海裕只提供电子商务平台, 而不会参与买卖

海网专讯

海网专讯发展的综合文件仓储服务, 旨在为香港的商业机构提供质优价廉的文件储存及相关管理服务。

参阅详情

E-Logistics

海裕世界联盟

美国 英国 中国 香港 亚洲 澳洲

货币兑换 即时兑换最新外币价格

世界时间 即时查询世界各地时间

POWER IN LOGISTICS

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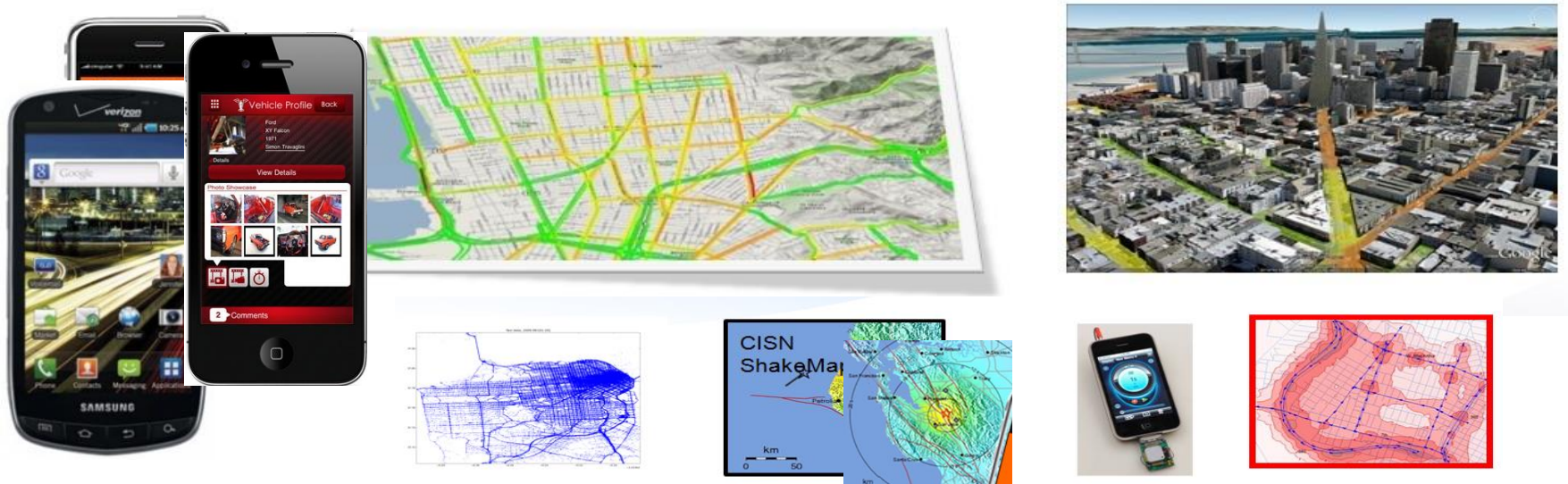
世界时间 即时查询世界各地时间

- Seamless integration between heterogeneous partners, consortium logistics and operations.
- Permit good Goods Track n Trace around the world through the logistics network, does not matter who handling the goods, who's company the customer belongs to, ...
- Tracking of operations, document, RFID and Bar Code Tracking, QoS, performance...
- Truck Security, Trust, Risk, Security, SLA

Contribution

- Seamless Real-time information sharing; cooperation management of SME Logistics Providers through **e-Hub** (a Virtual Logistics Hub);
- track and trace of vehicles, goods and services across regions and beyond borders; enabling technologies from service-oriented approach, data exchange XML to real-time data analytics and data mining.
- delivered 11 keynote papers; supervised 10 PhD theses to completion, 6 Masters, 2 Post-docs: and produced over 100 publications.

Future Work— Ad-Hoc Virtual Collaborative Logistics Hub for Defence Logistics, Emergency and Humanitarian Response



Crowdsourcing + physical modeling + sensing + data assimilation



War in Afghanistan



Indonesia tsunami 2004

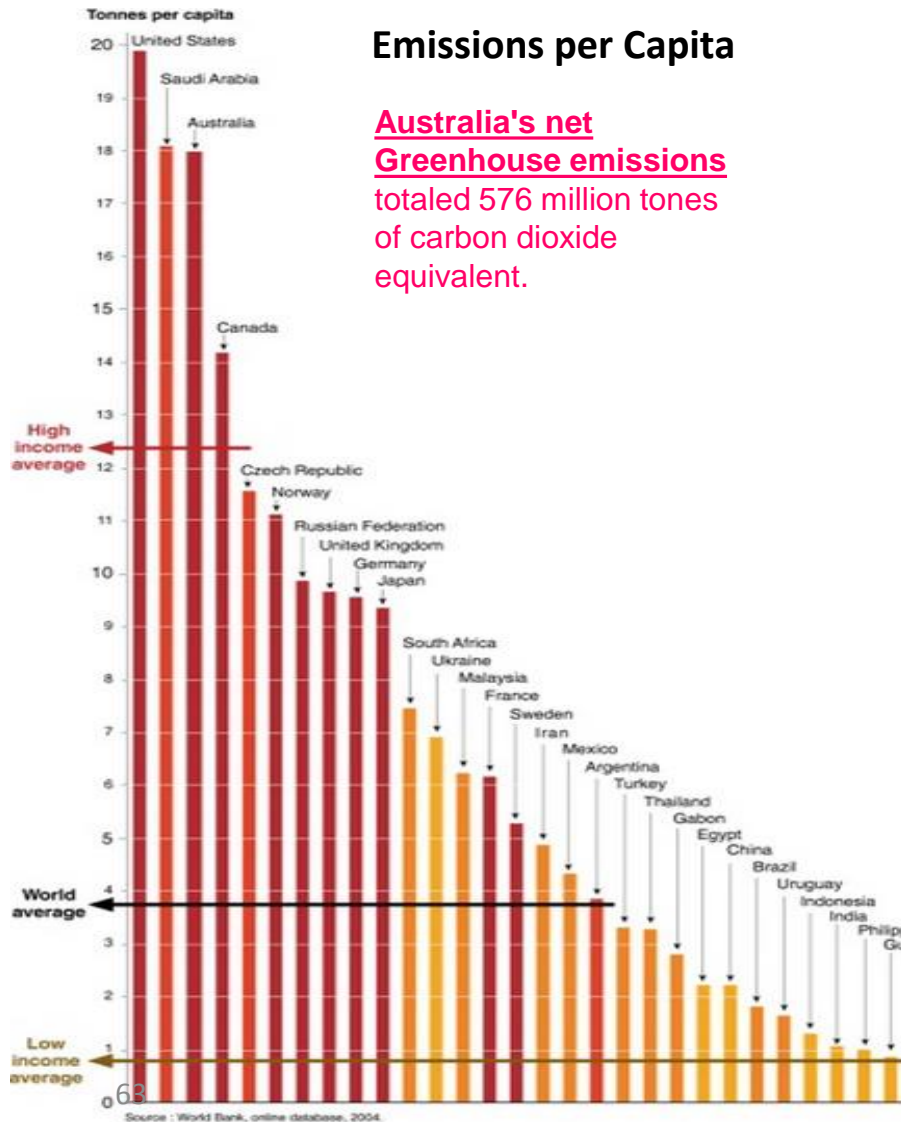
Quickly assemble logistics network, provide intelligent environment, resource and local support information for Defence; emergency recovery and humanitarian relief; it also can provides **Security, Trust** of Logistics and Supply Chain providers; and **Risk**.

Enabling Technology: capability for intelligent use of Infrastructure, environment and resources. Real time data and text mining. Enabled information sharing, transparency, control and intelligence.

Global Issue 4 – Carbon Emission

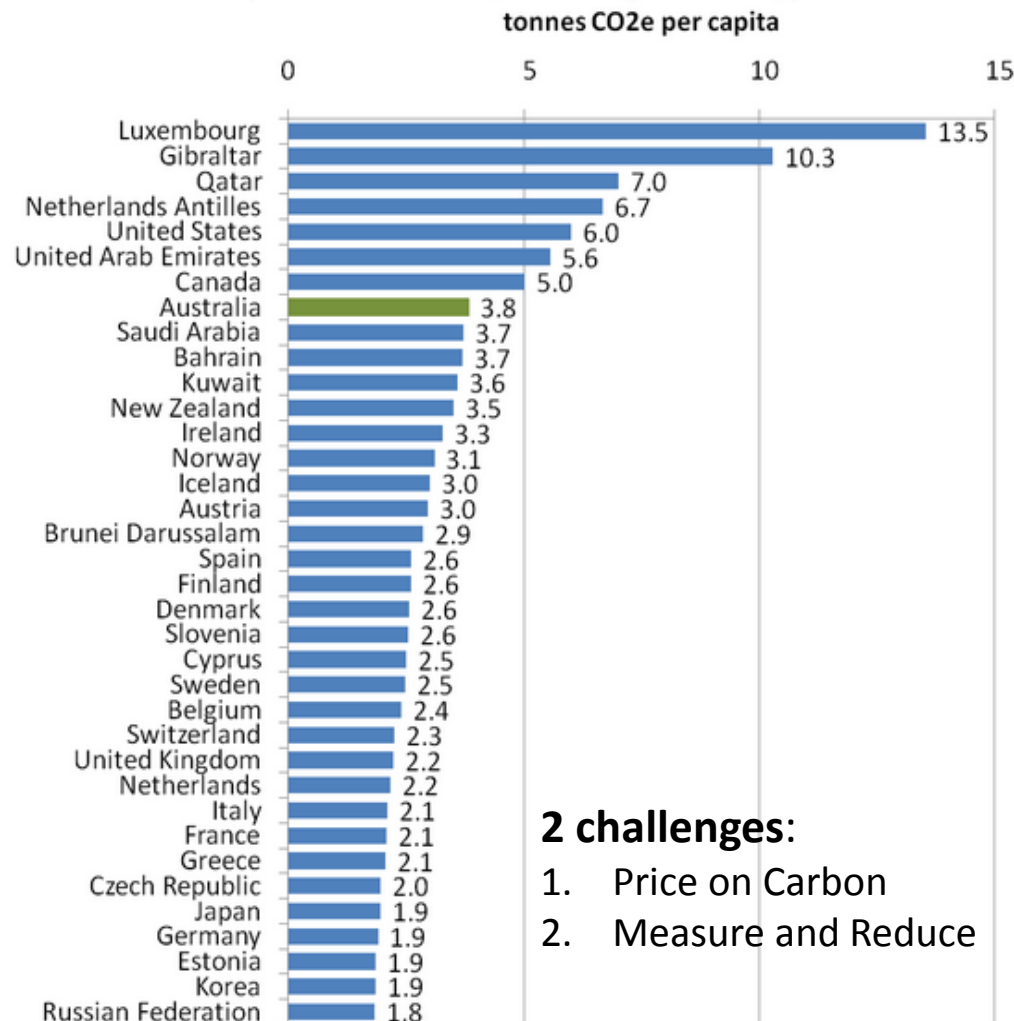
Emissions per Capita

Australia's net Greenhouse emissions totaled 576 million tones of carbon dioxide equivalent.



Transport emissions per capita

(source: IEA 2009, including electricity)

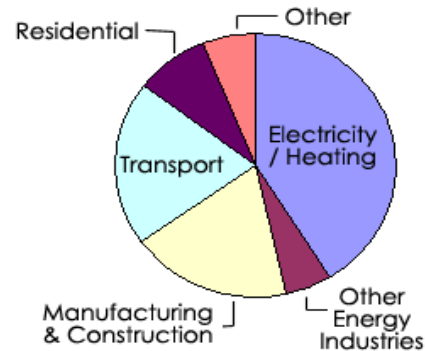


2 challenges:

1. Price on Carbon
2. Measure and Reduce

Electricity and Transportation are major causes for Emissions in Australia and working against Smart City.

World Greenhouse Gas Emissions
by Sector



Data From International Energy Agency
http://earthtrends.wri.org/pdf_library/data_tables/cl2_2005.pdf

- Australian target 300,037 metric tons, current levels 367,000 [2010]
- 30% penalty if emissions targets not achieved by 2020

	Public electricity	Other industries	Manufacturing industries	Transportation	Residential	Agri. sector
World	37.2%	4.7%	16.8%	18.4%	7.8%	5.6%
Developed countries	41.0%	4.5%	15.0%	23.6 %	8.6%	6.1%
Developing countries	37.6%	6.6%	24.5%	16.4 %	7.4%	5.8%
Australia	60.2%	5.1%	14.8%	21.2 %	2.0%	2.3%
Europe	40.2%	4.2%	16.9%	19.2 %	12.1%	6.0%

Source: International Energy Agency (IEA)

Australia's Transport CO2



source: IEA World Energy Outlook, Vattenfall, Siemens

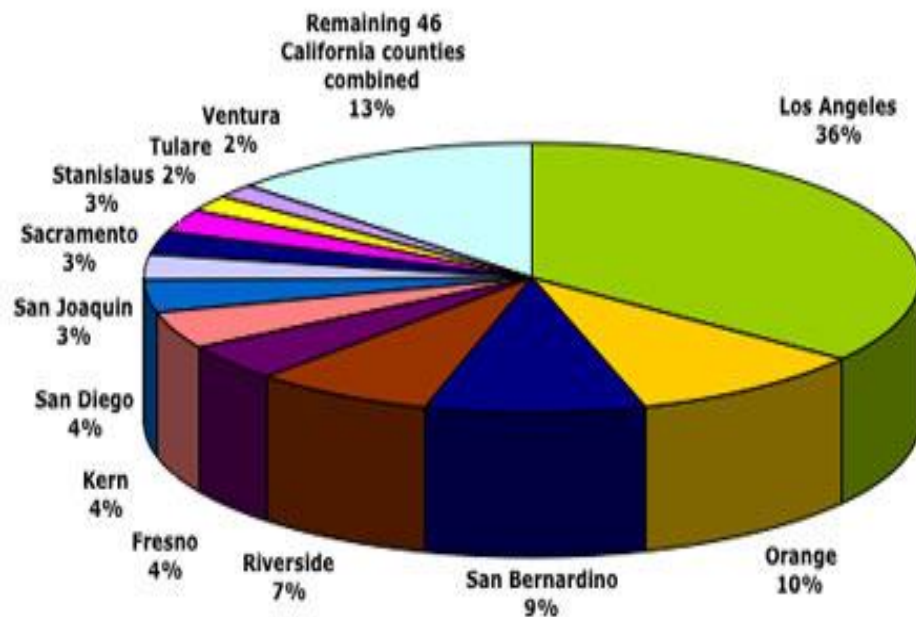
Australia's transport CO₂-e emissions 2006

	Emissions (Mt CO ₂ -e)	Per cent of total
Civil aviation	6.1	7.7
Road transportation	68.9	87.1
Railways	1.9	2.4
Navigation (domestic)	2.2	2.8
Other transportation	0.0	0.0
Total	79.1	100.0

Pollution increase, impact on health, environment and businesses

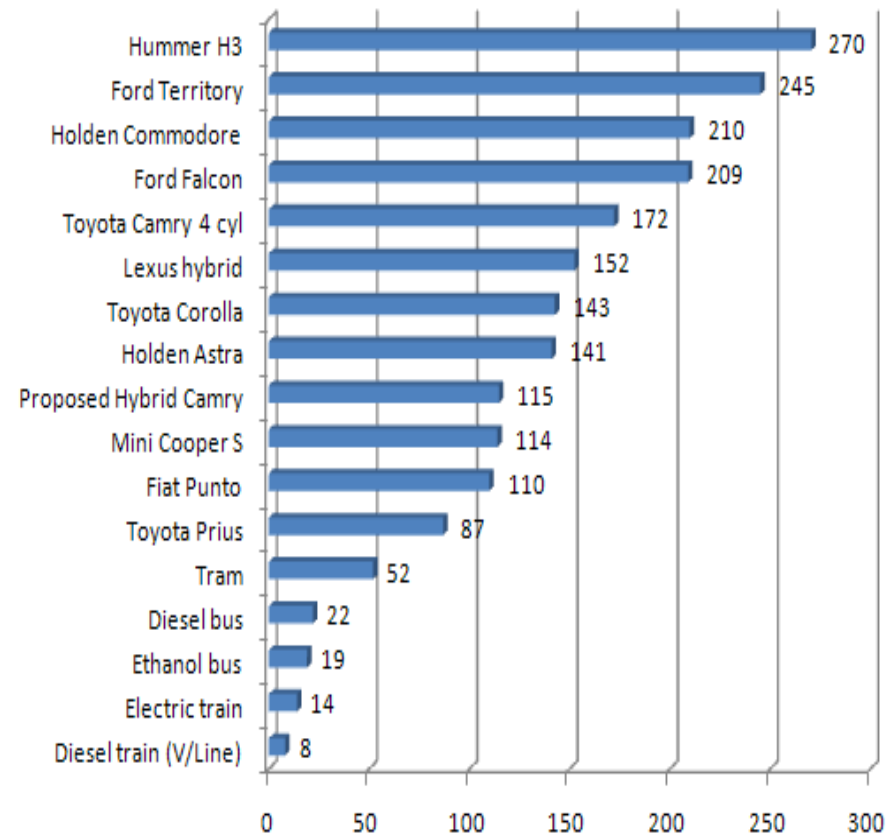
Price on Carbon, emission trading scheme, cost Logistics up

Costs of five health impacts attributed to smog pollution tops \$521 million per year



Economic costs attributed to school absences, restricted activity days for adults, respiratory hospitalizations and asthma Emergency Room visits due to smog pollution. Other smog-related effects are not included in this tally.

Grams of CO2 per km per person



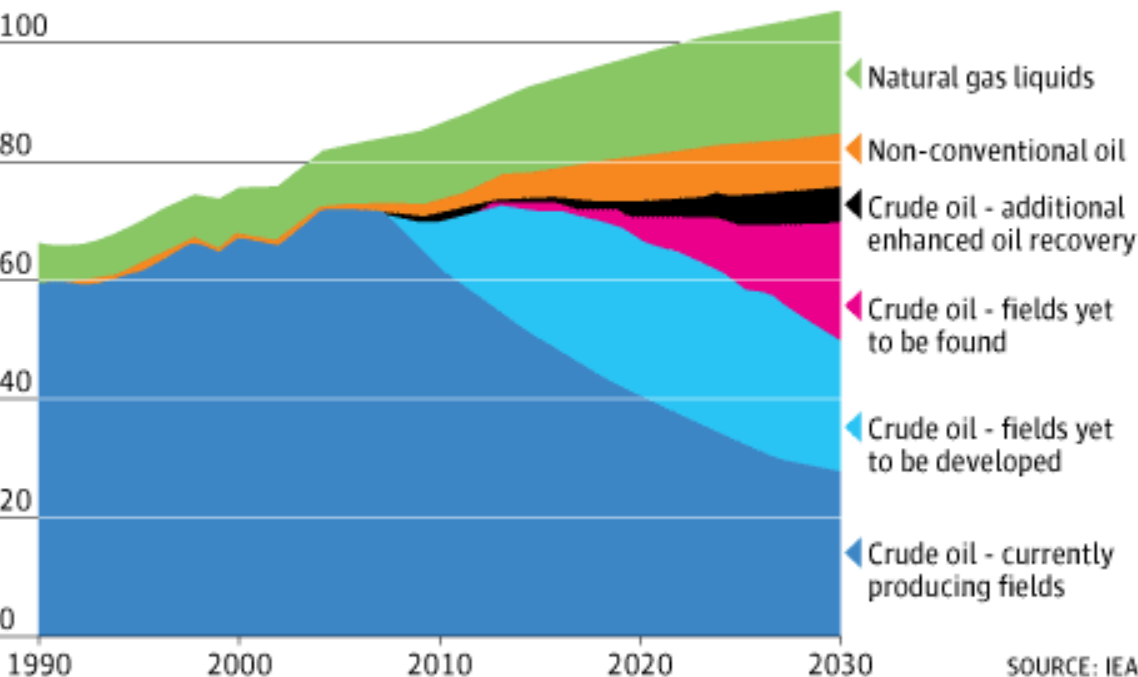
Alternative Fuel for Green Energy



Industrial Innovations

Oil production forecast

IEA forecast of global all-oil production, million barrels per day



Our work

- capture & measure emissions in real time from different sources
- analyse emissions information
- control & reduce emissions

Underlying Technologies

1. Wireless Sensor Node development for measuring Emissions,
2. CO₂ sensor enabled wireless node, FPGA enabled processing,
3. GSM/GPRS enabled real time communication
4. Real Time Data Mining and Behaviour Mining



CO2 Sensors: CO2 transmitters targeting indoor air quality and energy conservation applications.



Air Test Technologies, Measures: 0-2,000 ppm CO2 (0-5000 ppm range also available)



Filter based design used to reduce the CO2 emissions



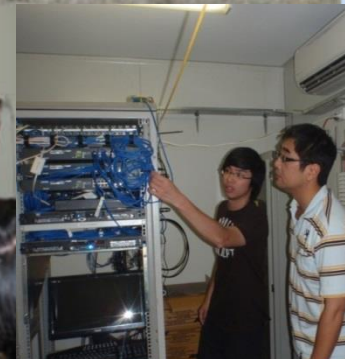
Carbo QC: Accurate and traceable CO2 measurement. Data memory for measurements



Air Quality Monitor: Measures carbon dioxide, temperature and humidity. It has 4-20mA analog output or optional digital display.

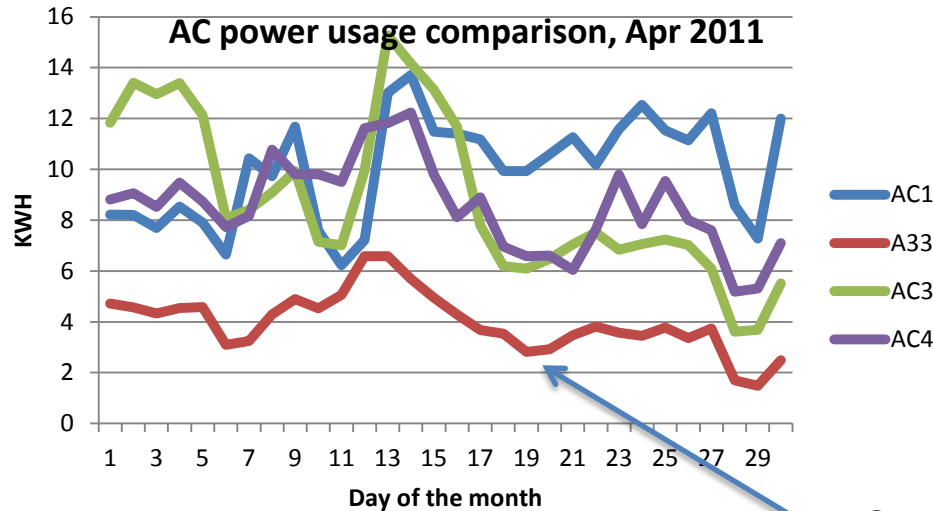
Smart Controller for Energy Consumption Control

2010-2013 ARC LP 100200693 with Fleetwood Corp



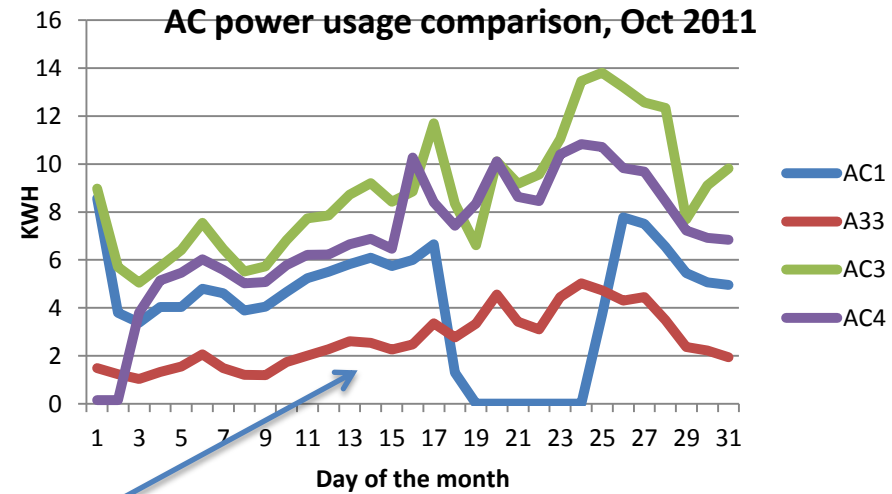
Smart Fleet Camp Project is funded by **Fleetwood Int Corp** and Australian Research Council. This project addresses the issues of high cost and high consumption of energy in mining Industries. we develop a world class unique wireless, infrared, sensor monitoring system. This system is going to save hundreds of thousand dollars per year from Industry and will help the world to cope with the energy shortages.

April 2011 – Results (1)

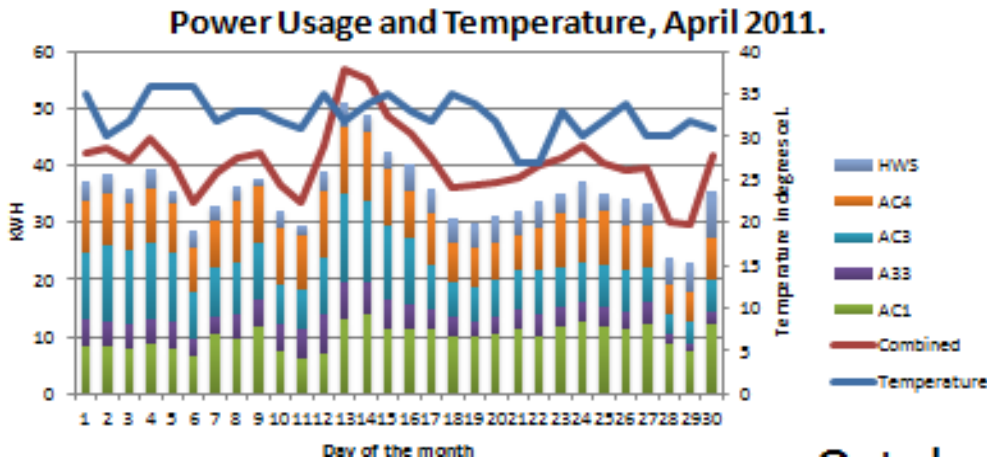


Smart
controller

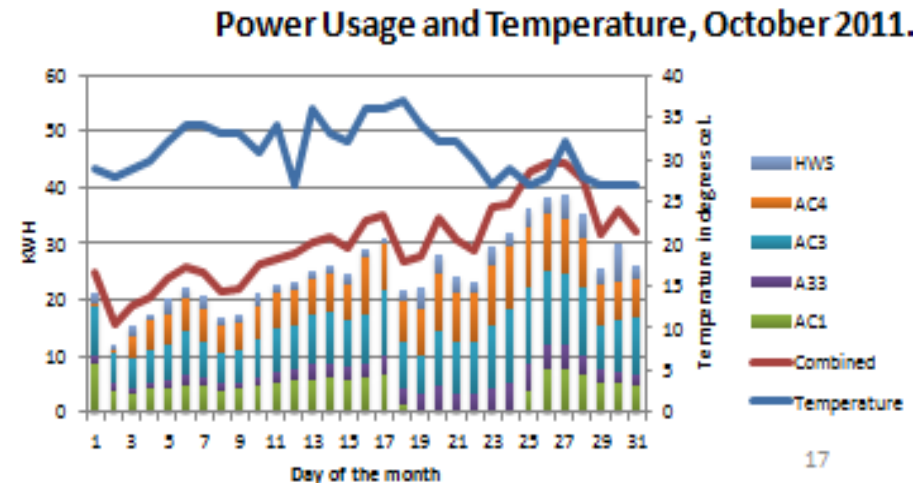
October 2011 – Results (1)



April 2011 – Results (2)



October 2011 – Results (2)



Future Work – Green Logistics

- Real time measures of Green Energy, Fuel performance and CO2 Emissions to provide evidence for Green Logistics, reduction in carbon footprint, reduce environmental pollutions, reduce cost; enabled by underlying technology of Real Time Data Sampling, Cyber-Physical Systems, Data mining and system interoperability.
- Infrastructures in Supply Chain for Domestic Usage, refuelling Stations, Cryogen Tanks Development, Storage Facilities, Engine Conversion enabled by joint effort of industry leaders in Logistics, Gas Technologies and Supply Chain.



Global Issue 5 – Big Data and Data Quality

1 ARC DP0556443 2006-2008; 3 grants: Dept of Transport, Dept of Planning & Infra 2009-14



Changing nature of logistics – powered by information!!!

- ✓ real time monitoring black box
- ✓ GPS vehicle tracking systems and location tracking
- ✓ sensors and WSN for tracking and monitor materials and containers
- ✓ video surveillance environmental monitoring and incident analysis
- ✓ driver fatigue monitoring and alerts

Challenges:

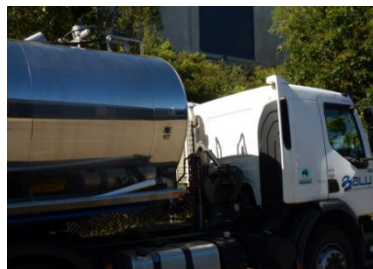
- No conjoint data management;
- no conjoint data mining.
- Interoperability, integration between Silo based systems.

Virtual Infrastructure for
Logistics Intelligence

Smart Information Use

- security, trust, risk,
- productivity,
- fuel performance,
- CO2 emission,
- vehicle performance;
- Material handling;
- weights

Example: 157 Tables in Container Material Tracking, only 10-15 are used, -10% usage



Data Warehouses are out of date

Data Marts have no future

Interoperability should be forgotten

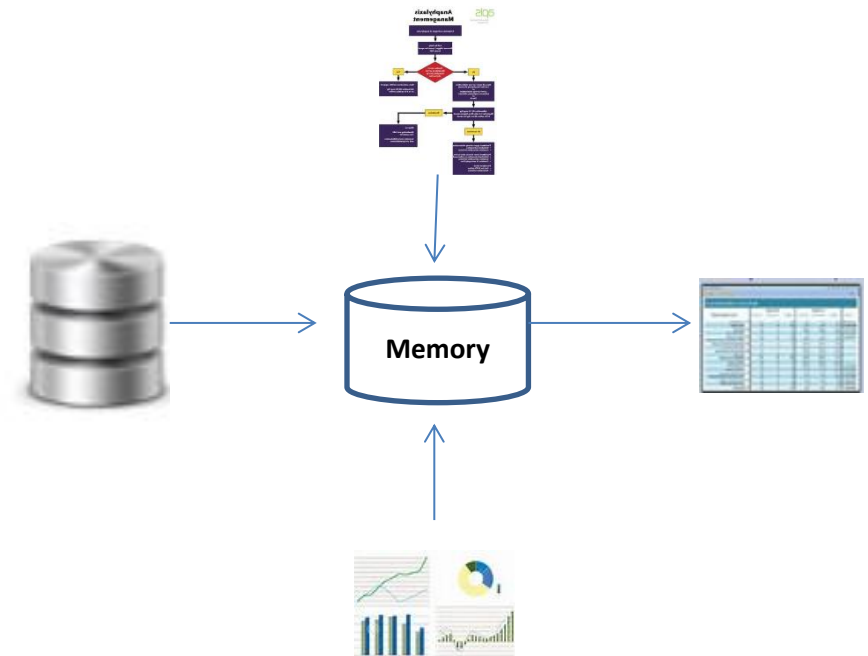
= Essential Core for BI before 2010

They did not contribute to BI Success

Data for BI

Simply

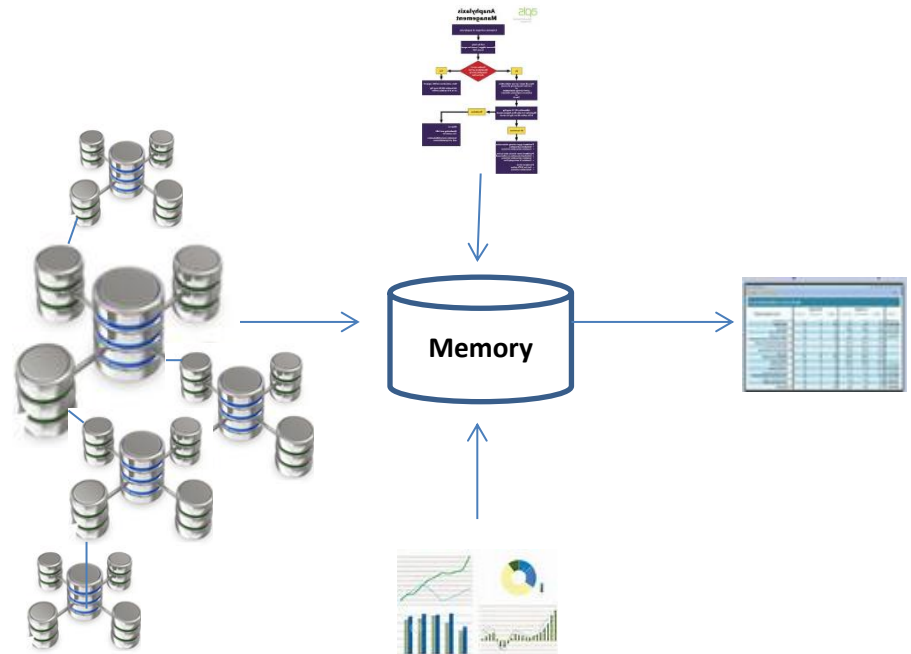
1. BA and BI is a Tool
2. It applies a set of algorithms or methods to a set of data of your choice; and
3. generate possible useful information, and
4. Require iterative processes to generate sound cases for any decision making.



Data for BI

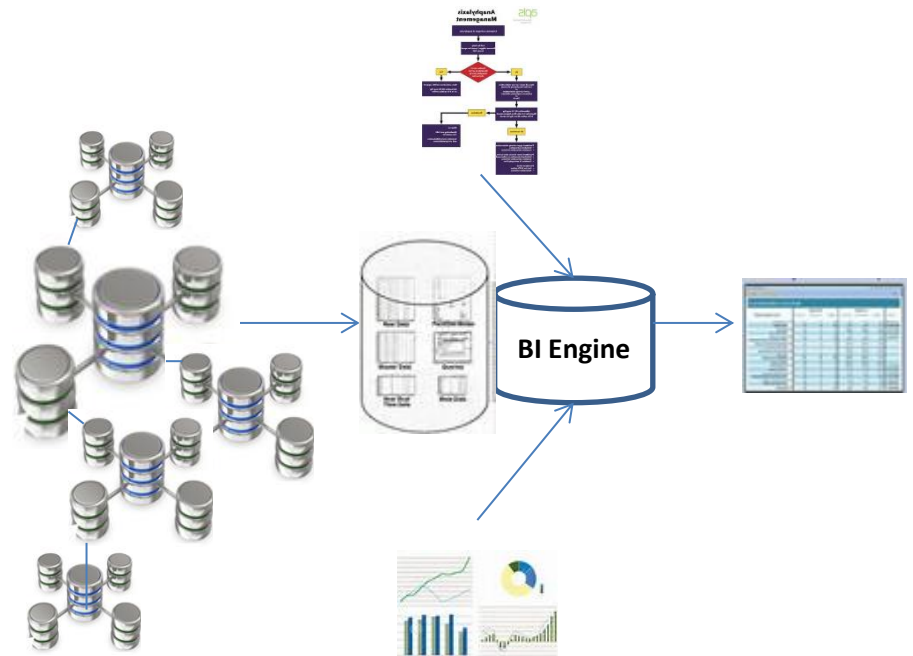
Business Growing
Data Growing
Databases Growing
Extended Enterprises
Alliances, Partnerships etc..

The source of the data,
information and knowledge are
both internal organizationally
collected as well as externally
supplied by partners, customers
or third parties as a result of
their own choice.



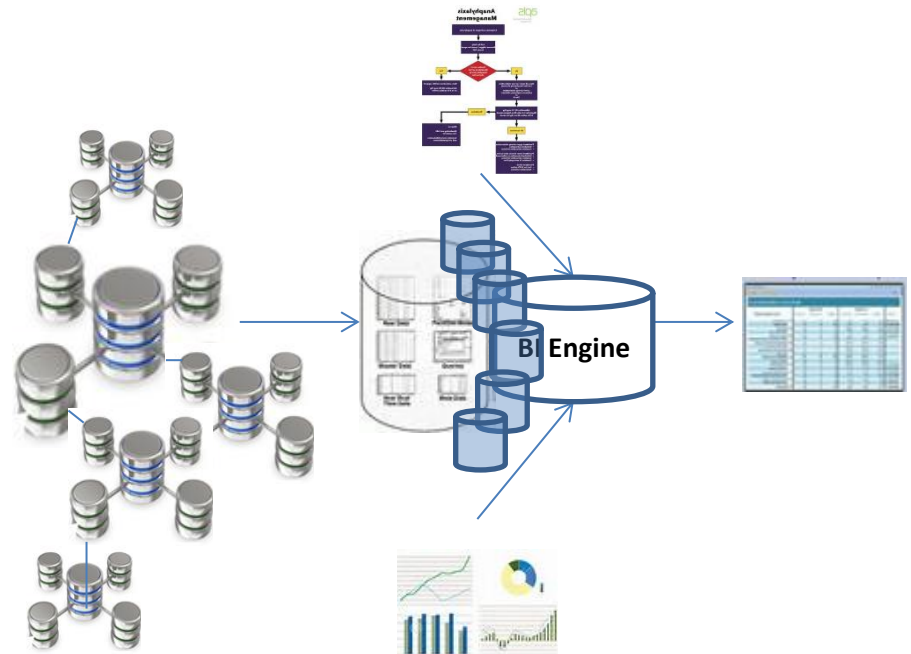
Data Warehouses for BI

- Data Warehouses are constructed by experts,
- They followed the best practice and answer most business questions
- For middle and top end managers, who needed to answer the business questions



Data Warehouses and/or Data Mart for BI

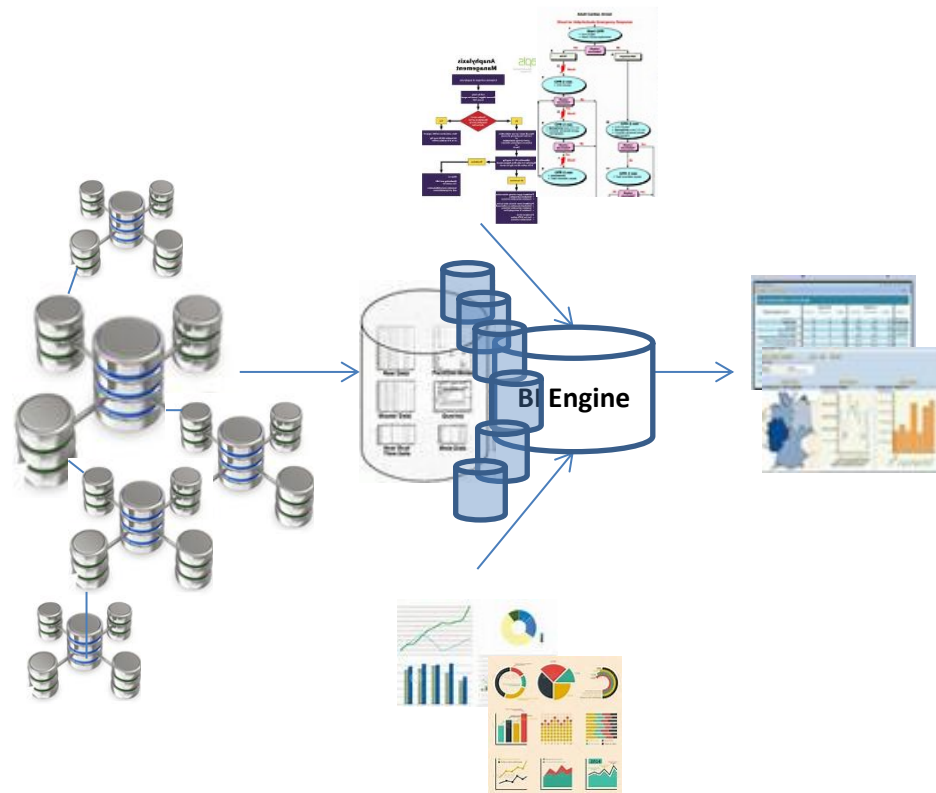
- Original **Data Mart** is the access layer of the data warehouse environment that is used to get data out to the users.
- Data Marts could be a subset of the Data Warehouse (if DW is existing)
- Data Marts contains conformed dimensions or materialised views
- Data marts improve end-user response time



Data Warehouses and BI

DW

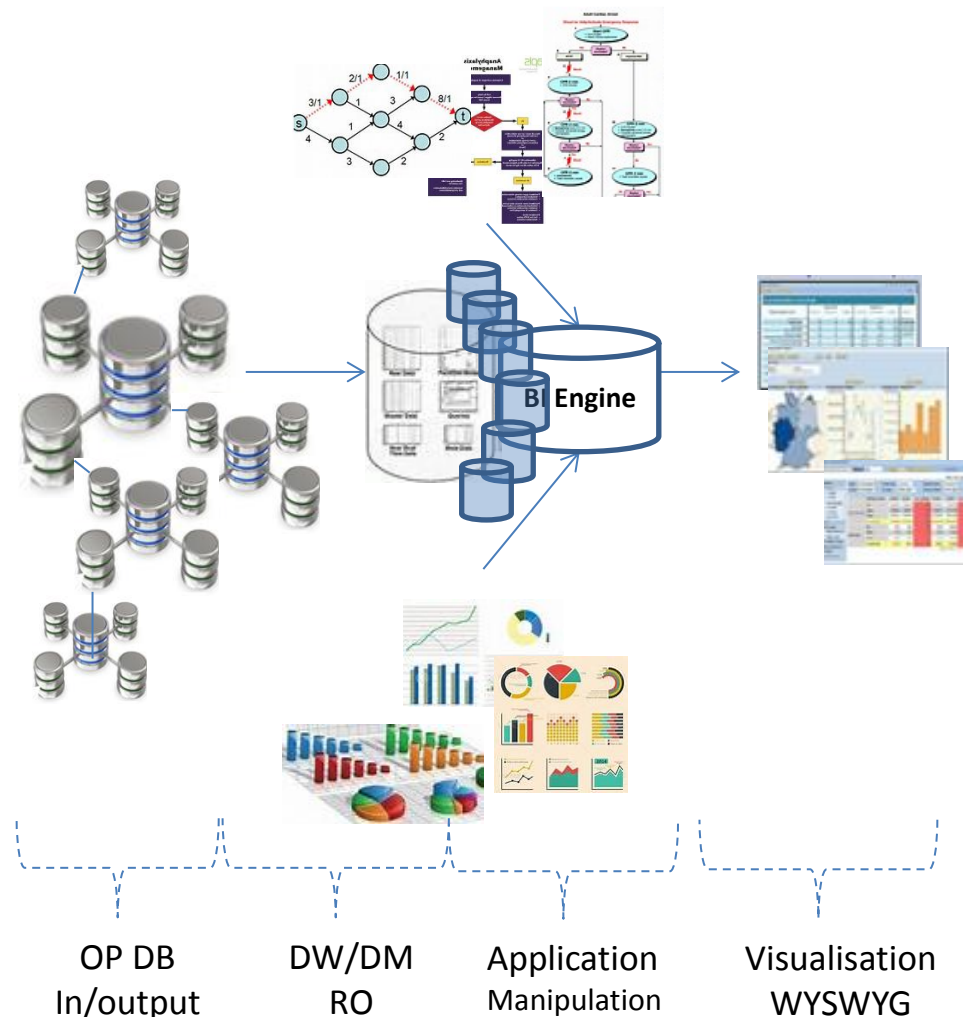
- Data are extracted from operational databases using ETL,
- Data are cleansed, transferred, sorted, organized, and
- Data are then loaded into a data warehouses and
- Some times in conjunction with Data marts
- made available to end users



Data Warehouses and BI – *Iterative process*

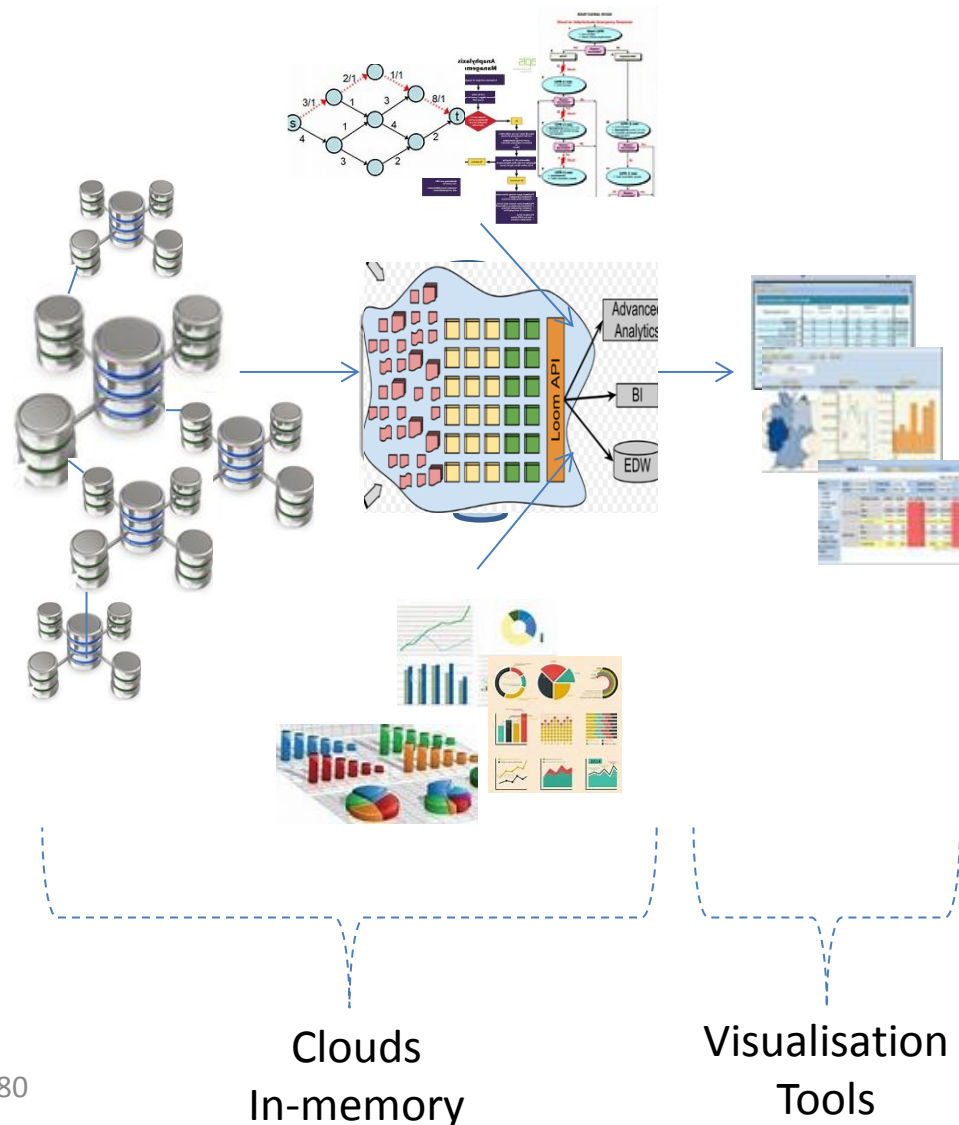
BI is a Tool that applies a set of algorithms or methods to a set of data of your choice and generate possible useful information and such iterative processes could generate sound cases for any decision making.

DW is essential core for BI,
but not the key to BI
success! Might be the key to BI failure?



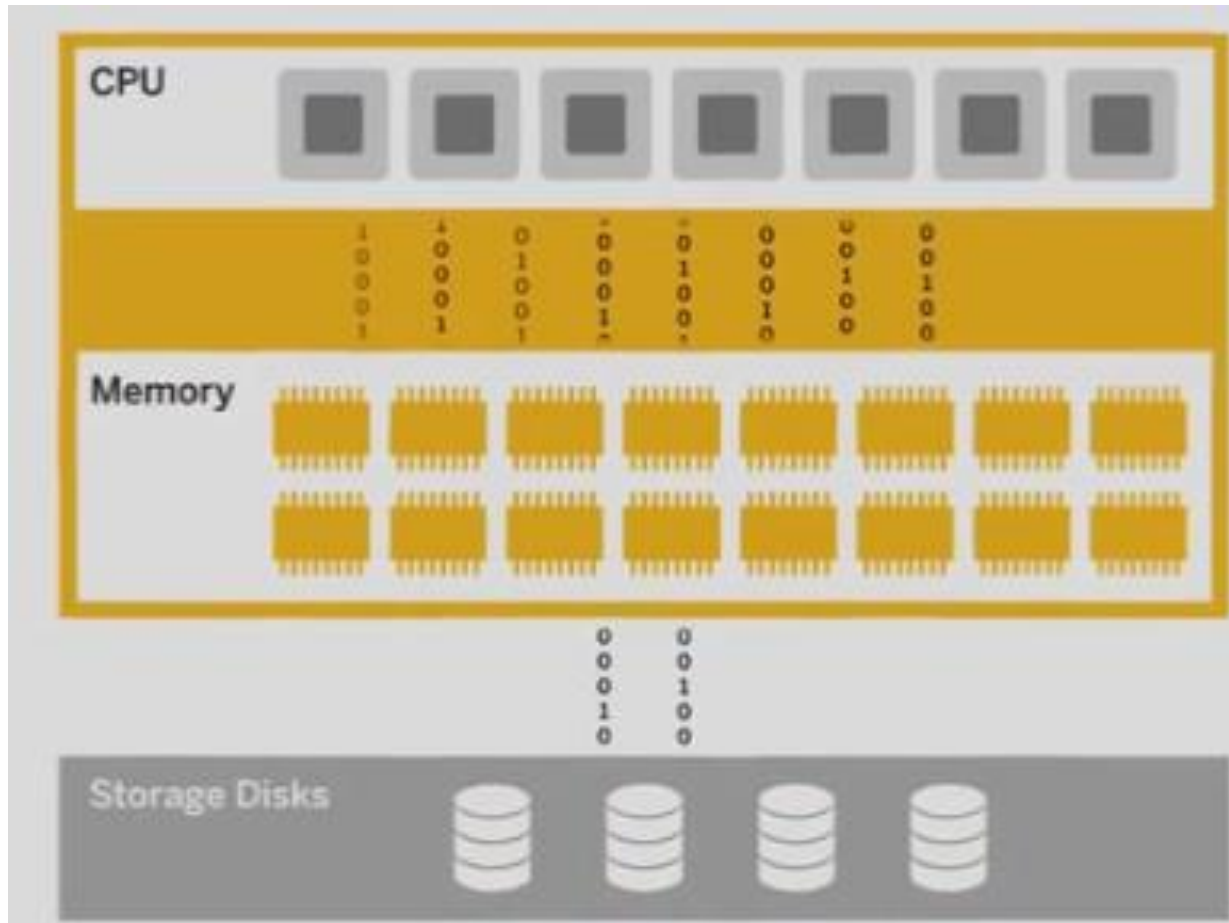
DW, DM and Data Lake for BI

- **Data lakes** are data dumps
- Data stored in original native format, not formatting or merging or integration, until when you need them
- It is the end of data silos era
- Single source of truth
- Bring agility to the enterprise
- Major Hadoop vendors are still working on it



Today In-Memory DB (since 2010)

<http://go.sap.com>



**Multi-core processes,
massive parallel
10x faster**

**Compression tech
9x**

**Logging and back up
Persistent DB**

**High Speed, Real Time (Analytics, Application and platform),
Structured and Unstructured Data, 100% ACID compliant, 1st release Nov 2010**

Today In-Memory DB

1TB RAM, support 5 TB uncompressed Data	2010
8 TB RAM, support 40 TB uncompressed Data	2011
100 TB RAM, support 500 TB uncompressed Data	2012

(Hardware/super computers, IBM, HP, Dell, NEC etc, ..)

Today most large public sectors: **over 3000 employees.... With duplicate 20-50 TB**
Today large private sector: **over 10,000 employee 100TB-500TB ...**

DW is dead, DM has no future!

Interoperability should be forgotten!

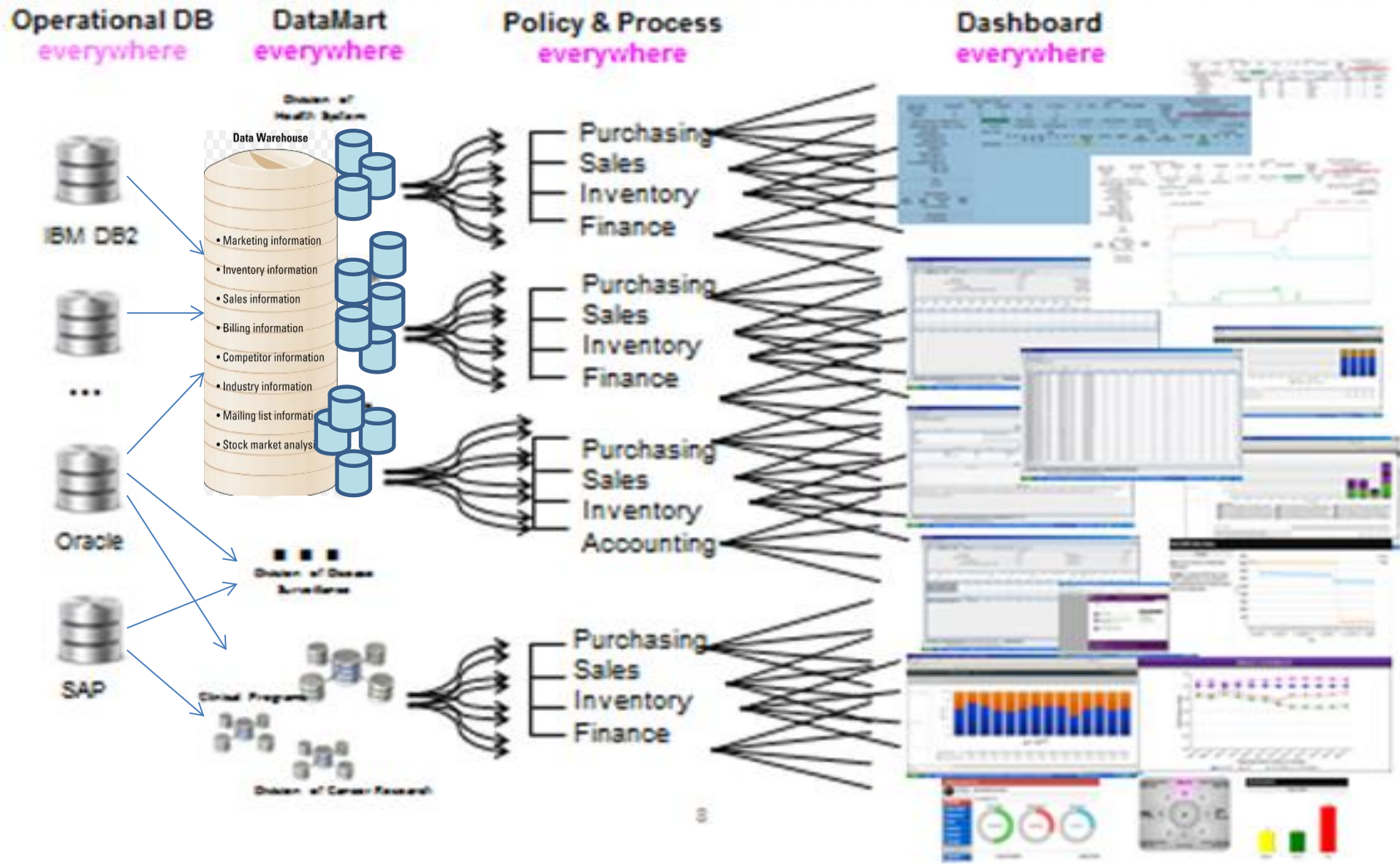
1. Inflexible – build by Expert
2. Multiple Data Marts – no single source of truth
3. Require Expert to operate
4. Not for managers or end-users (of BI)
5. Expensive and low RoI
6. Vendor in control – Data and Data Warehouse
7. Security, privacy, trust
8. Data procurement is difficult

Issue 1: Inflexible – Build by Expert

- Expensive One-off service, build once, last once.
- Don't adapt to the changes of business processes and policies.
- Requires DW and DM to change, when the business or processes are changed, but only Expert can do the job.
- Long lead time to get the change done
- Overtime, the one-off DW/DM only capture or use in-complete data, not the total data set
- hinder the org or enterprise development

Issue 2: Multiple Data Marts

— no single source of truth

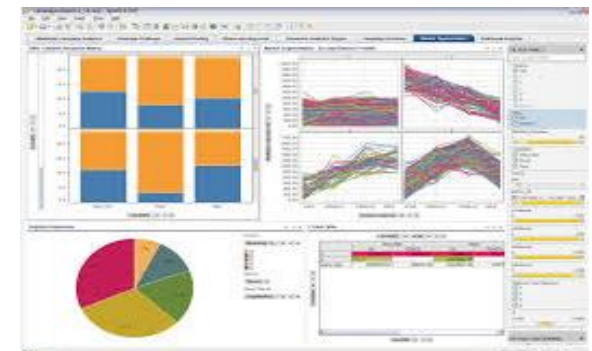


Issue 3: Require Expert to operate

- BI expert, Data expert, DB expert
- Real DW/BI Operations requires
DW + Algorithms/BA + Business Expert + Data Expert
=> which data + which formulae + business knowledge + good
report developers + Interpretation
=> leads to answer specific business question(s)
- DW + BA/BI \neq Decisions
- Require expert to interpret (massive tables, load of data, add mental load)
- Require expert to change
- Expert \neq Domain Expert \neq Decision making

Issue 4: Not for managers or end- users

- Plenty tables and graphs, no decisions, no decision support, no recommendations
- BI is part of every employee, and current systems are too complex for managers (low, middle, head or executives)
- Not for end users
- Expert \neq Decision making
- What we have now \neq what we should do now
- Require DSS as part of automated DW/BI



Issue 5: Expensive and low Rol

- Common best practice = one size fit all \neq not fit for purpose or domain specific \Rightarrow cost for customization
- Separation of concerns : DW + BA/BI + Visualisation Tools = 3+ systems \Rightarrow More cost
- Expert Employees BI/Data/DB Experts \Rightarrow add cost

Issue 6: Vendor in control

– Data and Data Warehouse

- My server, your data = Vendor in control
- Who owns my data = Who owns my money
- Vendors are not sharing between vendors systems = Vendors own the data they manage
- Vendor are in control of usages and real traffics, itemised clicks, application logs, web logs, interface logs, database logs
- Capture usages, capture the decision support process = > Organization knowledge/Asset

Issue 7: Security, privacy, trust

- My data, your data, who's data, where is the data
- Single source of truth?
- Data manipulation => reports conflict/contradiction
- Pollution control, who's job
- Trust and risks
- Enterprise Data/Secret Security => only apply to its employees, not apply to vendors => put org in risk

Issue 8: Data procurement is difficult

- Vendors are not sharing the data between Vendors or 3rd parties
- Vendors are software orientation, own agenda, not all in the interest of your org performance or cost
- Create data procurement issues, => lead to incomplete data set => more decisions => long lead time to aggregate the reports.
- Inefficiency in using the data, poor decision support, poor performance => poor org performance

DW & BI Adoption Challenges

1. Inflexible – build by Expert
2. Multiple Data Marts – no single source of truth
3. Require Expert to operate
4. Not for manager end-users (of BI)
5. Expensive – low RoI
6. Vendor in control – Data and Data Warehouse
7. Security, privacy, trust
8. Data procurement is difficult

Failure to address these issues in the next 10 years, Big Data Management will not be successful

Dynamic Data EcoSystems

– DES

Top 8 Challenges and Dynamic Data Mart

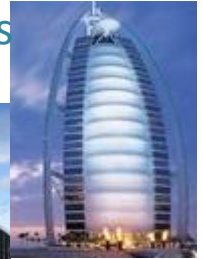
Existing/old New enterprises-
stuck with existing systems



Guided Analytics

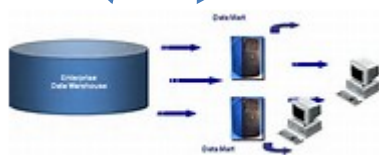
Self Service BI

New enterprises
Go to clouds



Mobilised DS BI

Dynamic Data Mart solution
For existing
Enterprises who
has many
structured DBs

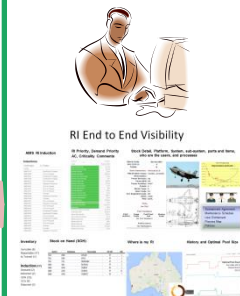
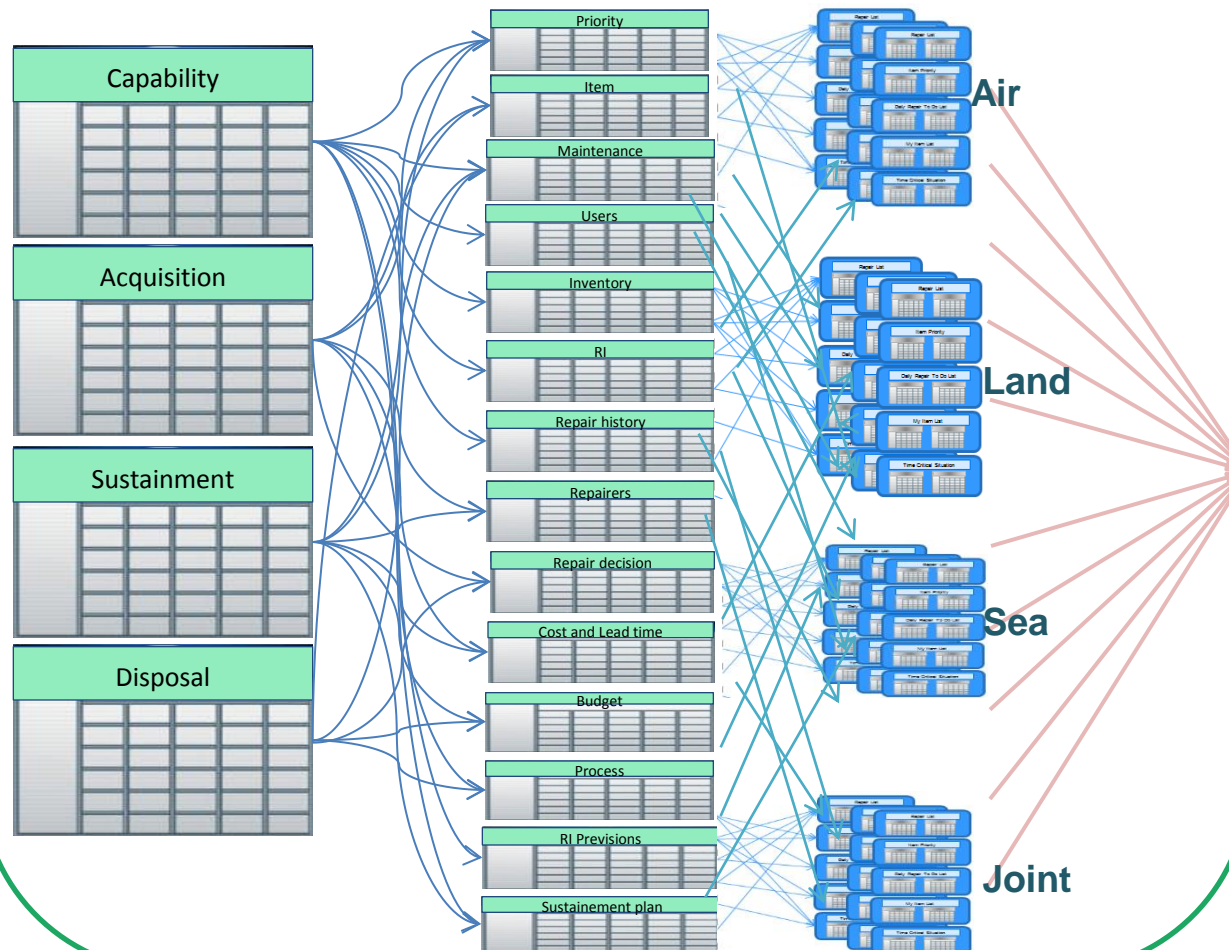


Top 8 Challenges

1. Inflexible – build by Expert
2. Multiple Data Marts – no single source of truth
3. Require Expert to operate
4. Not for managers or end-users (of BI)
5. Expensive and low ROI
6. Vendor in control – Data and Data Warehouse
7. Security, privacy, trust
8. Data procurement is difficult

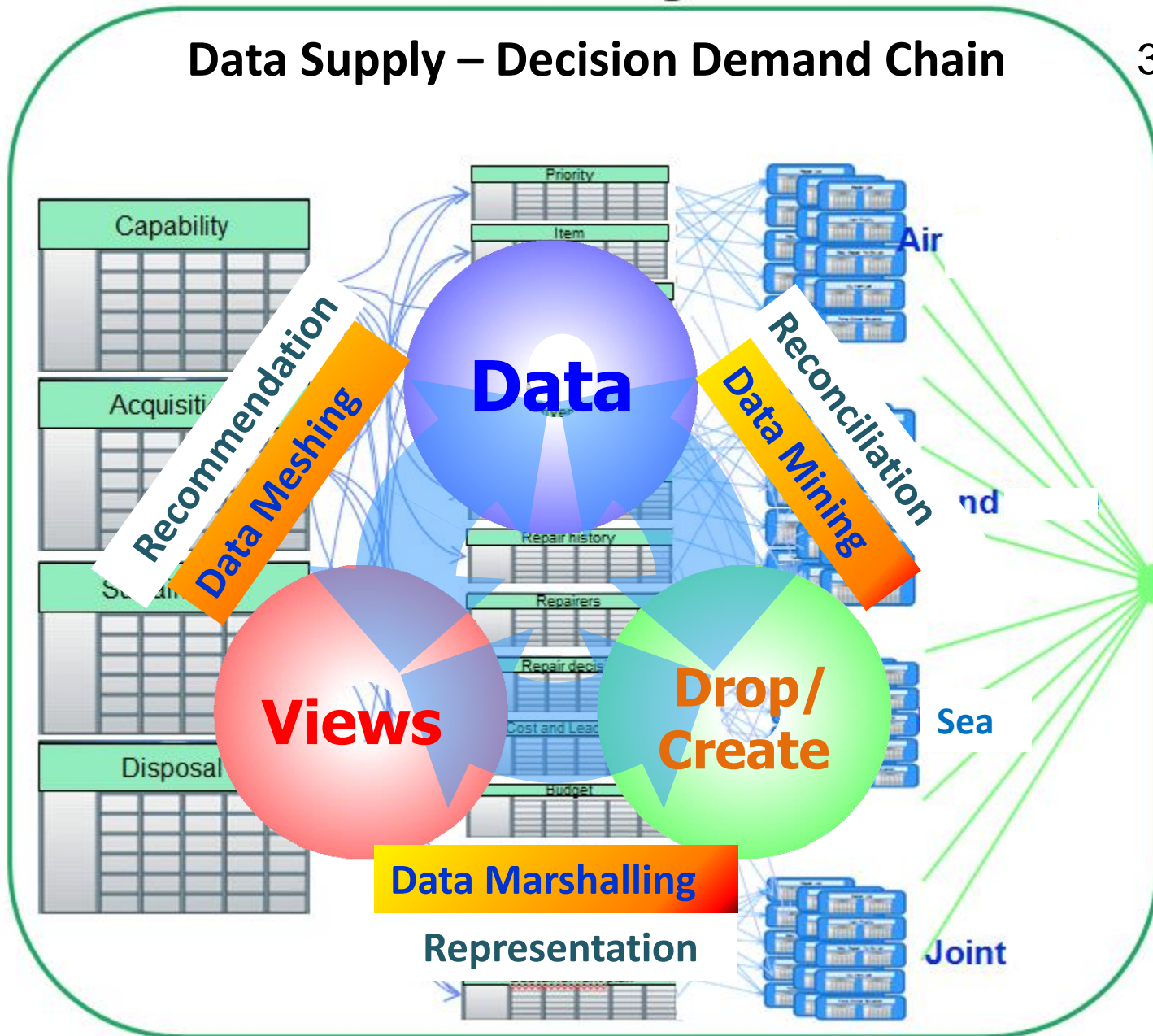
The heart of DES is

Data Supply – Decision Demand Chain



Data Supply – Decision Demand Chain

3M + 3R



User Behaviours Mining, Log Mining and Usage Mining for Data Supply Chain

- We track the logs from a configured user's windows. The dashboard shows number of areas, each area we track number of sessions, number of distinct users, peak concurrent sessions, cumulative duration of sessions and a user ratio.
- It is a forward and backward loop that carries out 3M and 3R functions, that provide forward data supply chain and backward demand Chain

3M – Data Supply Chain

- Data Mining: mining the application log, that mines the user's behaviours/user's decision makings and usage rates of each view and window widgets clicks, providing usage rates.
- Data Marshalling: for low usage rate views, we collect the data set, put them on Rest or probation area, evaluate use and reuse.
- Data Meshing: based on the data mining and Logs, we create new views that potential will attract the usage.

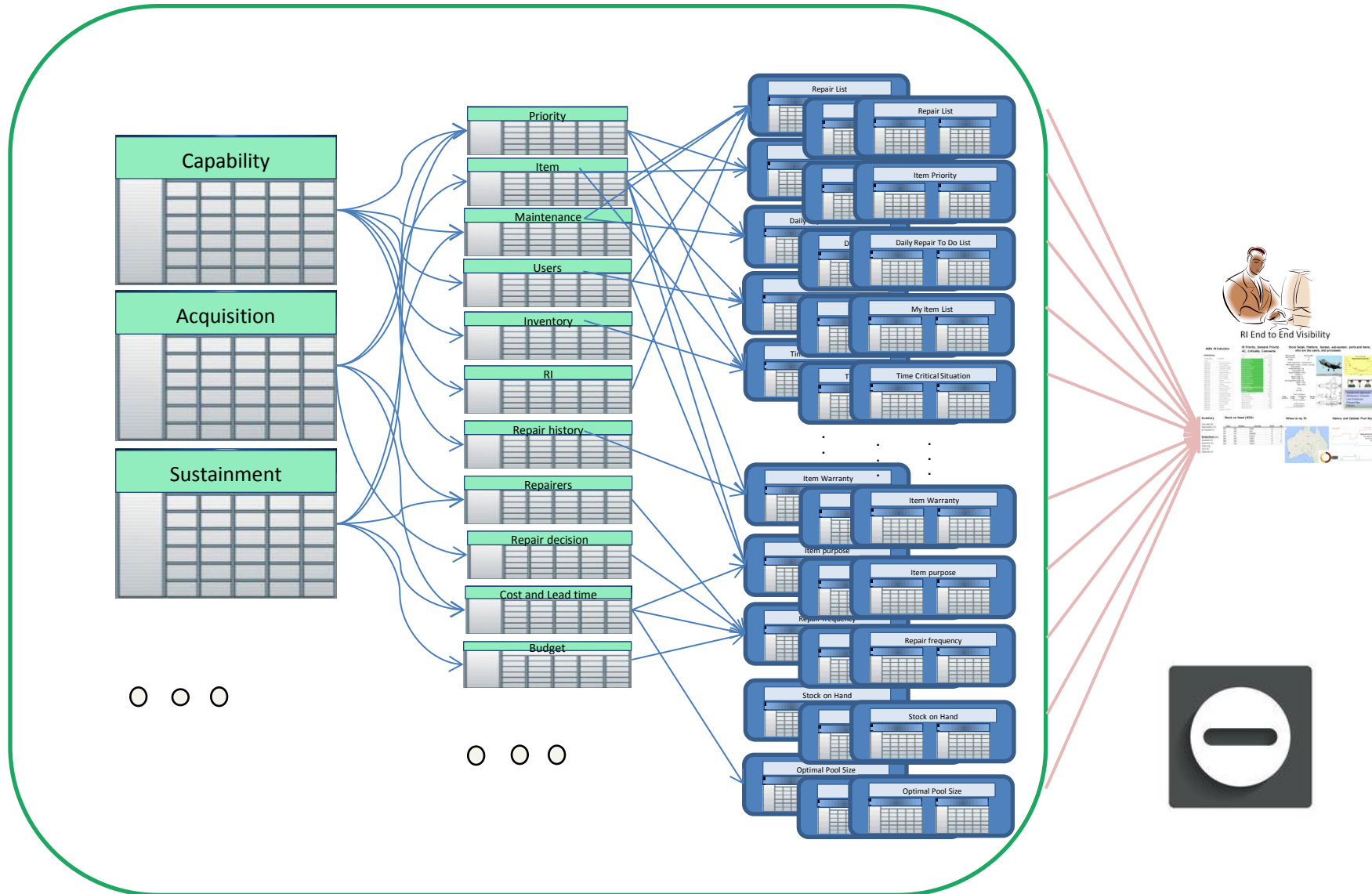
3R – Decision Demand Chain

- Recommendation: Following up 3M, we provide decision recommendation to the user, just like how Amazon.com gives it to people who have purchased a book by recommending them other similar books that other people have bought to the RI managers, that are likely to use the similar data set and making similar decision, but this decision making is now recorded and reused.
- Reconciliation: If the data with high hit rate, but the decision is not useful to finish a task, we reconcile all the window view widgets and data set, provide new decision workflows or view workflows.
- Representation: We then represent a new decision view to replace the old decision view to the user.

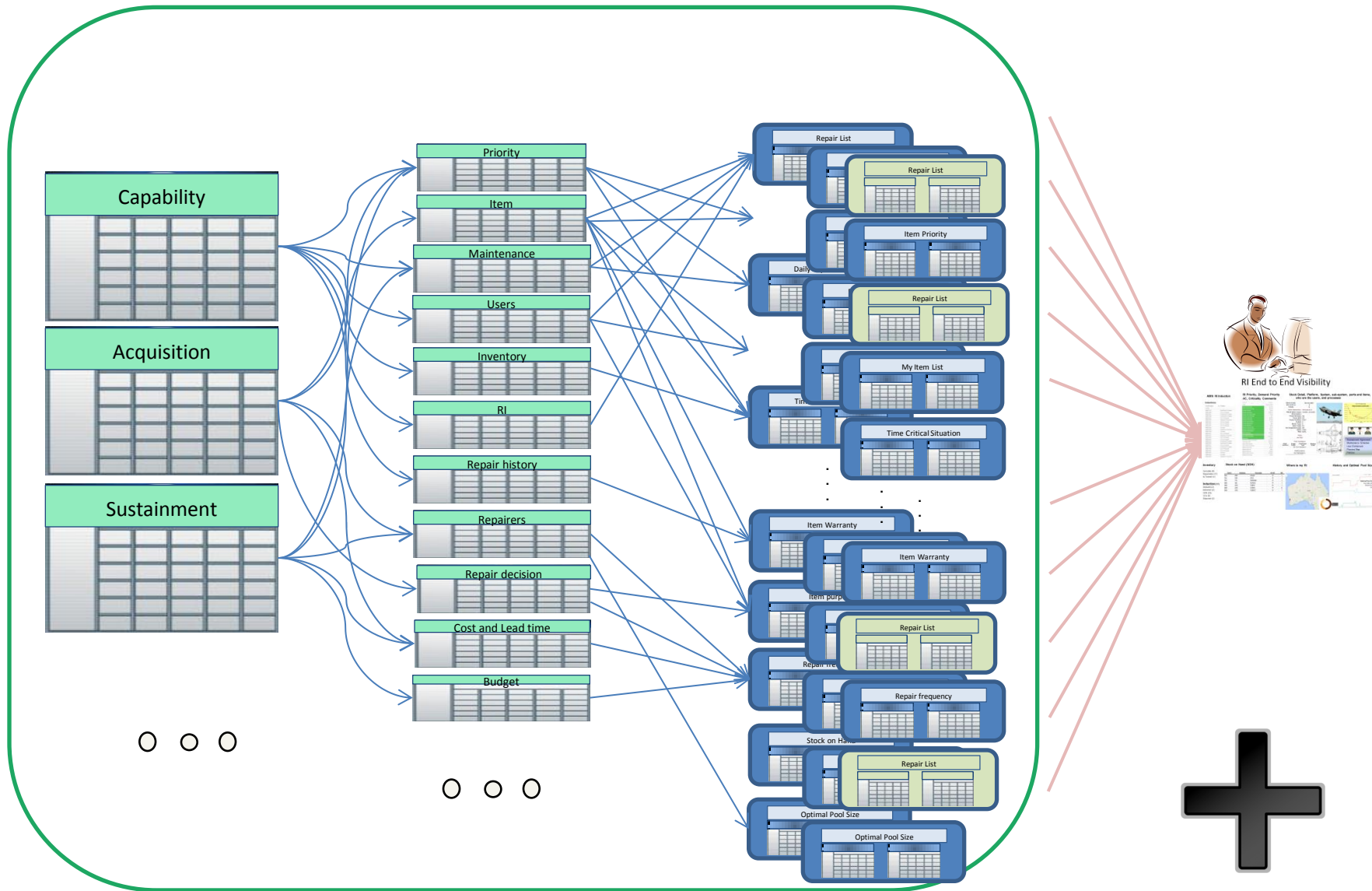
Data Supply Chain and Decision Demand Chain

- Our 3M3R engine analyses peak concurrency events, solution adoption, decision making process, most active users, and it drills down to individual session details (sessions tab) at each Window Area. Use the trend chart on the concurrency tab to drill down to the minute level of detail!
- We track how many times users open the model through the server log files and which user accessed the dashboard. By using Audit Logging you can track which objects and tabs are accessed by users, for this you have to select an option Enable audit log.

User and Usage mining, drop the views

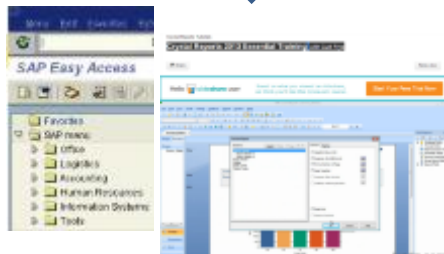


User and Usage mining, create the views



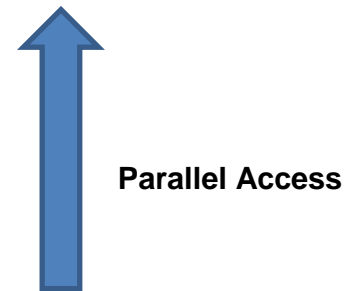
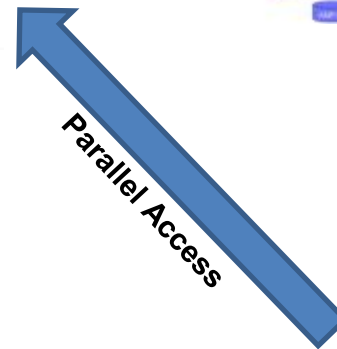
Traditional DW solutions

DW –ERP Back-End Operation

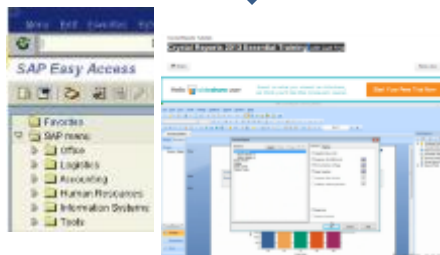


Front-end

Enterprise 50+ IS



Dynamic Data Ecosystem (DES) – Future 25 years



Cloud migration

Our-sourcing

50+ IS



DDM – Front-end BI

In-House Capability



5. Smart City

- Where we are going
- Hot Research

Enabling Technologies

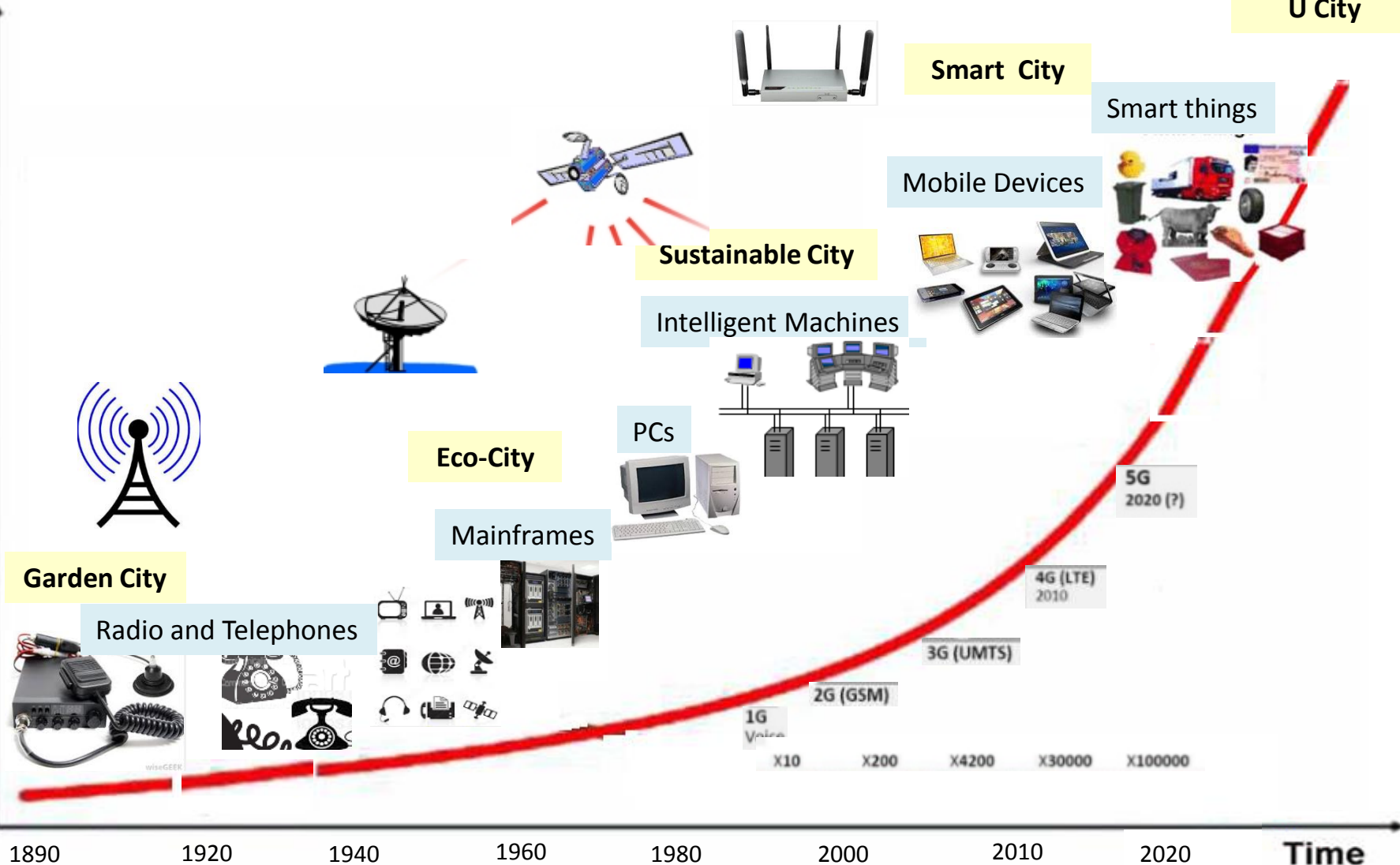
Civilization ----- > Urbanization ----- > Modernization ----- > Personalification

COMPUTER INTERNET LAN WAN WIFI BLUE TOOTH IOT WOT CPS

U City

Modernization

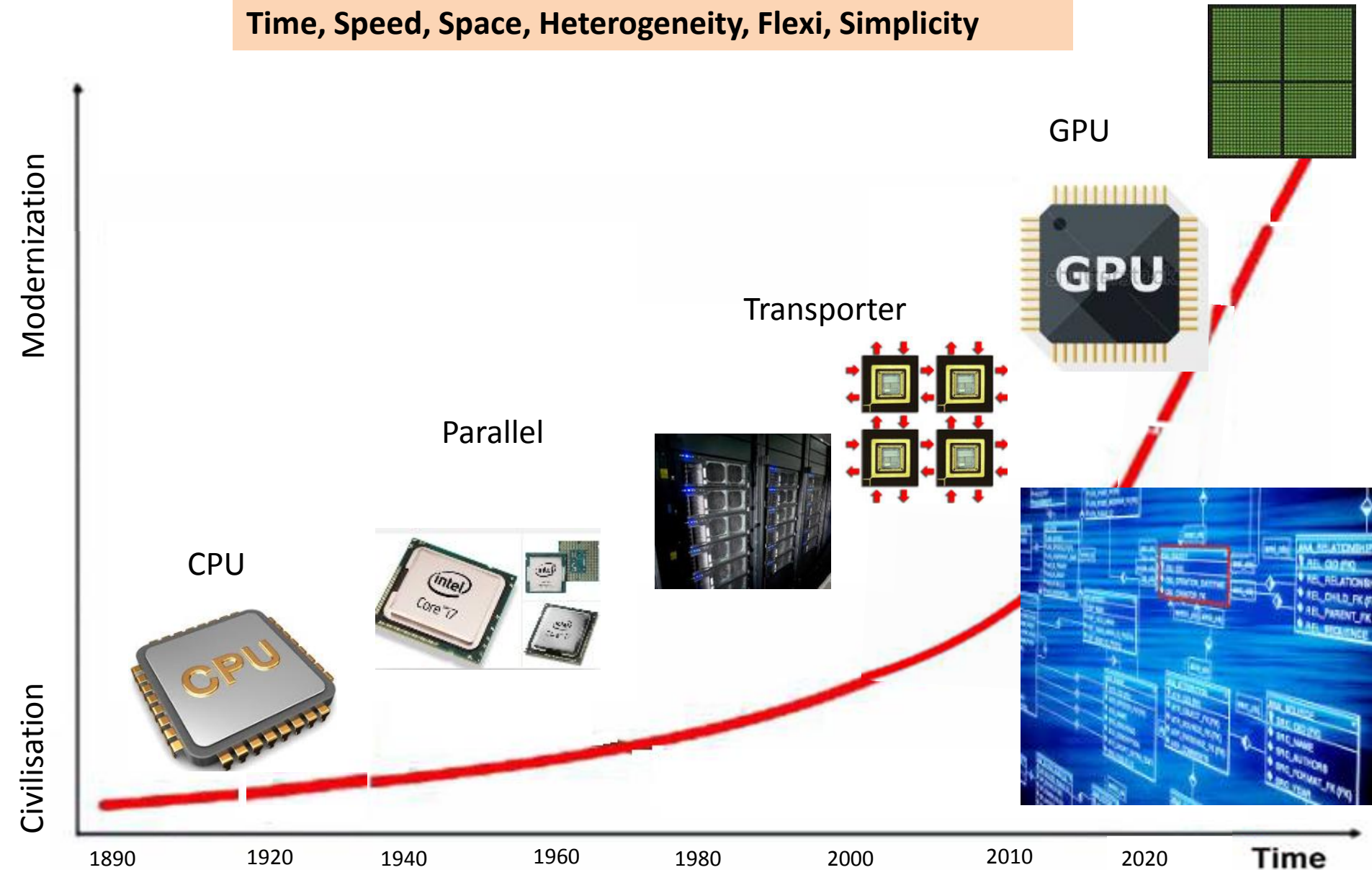
Civilisation



Enabling Technologies – In-Memory

1000s core

Time, Speed, Space, Heterogeneity, Flexi, Simplicity



Big Data Management - 2025

Where we are going

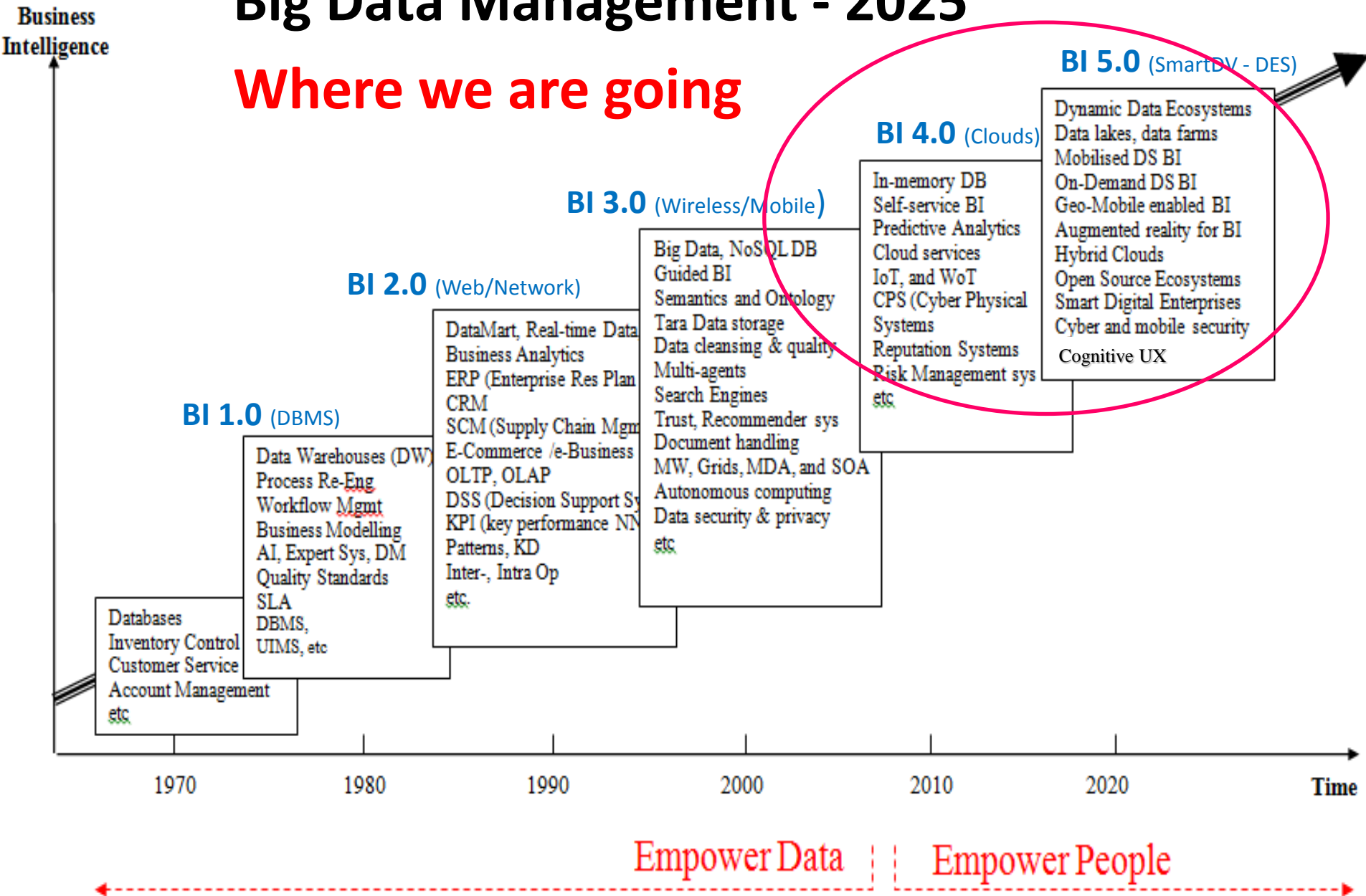


Figure 14.1 50 Years of Business Intelligence Development Paradigm (Chang et al 2006, 2015)

Highlight hot areas

1) Big data

2) IoT and CPS

3) Mobile Security

To address top 8 Enterprise issues

1. Inflexible
2. Single source of truth
3. Not Required Expert to operate
4. Not for managers or end-users (BI)
5. Low Rol
6. Customer control
7. Security, privacy, trust
8. Data Sharing – Ecosystems inspired Data Management

Failure to address these issues in the next 10 years, the history will repeat itself

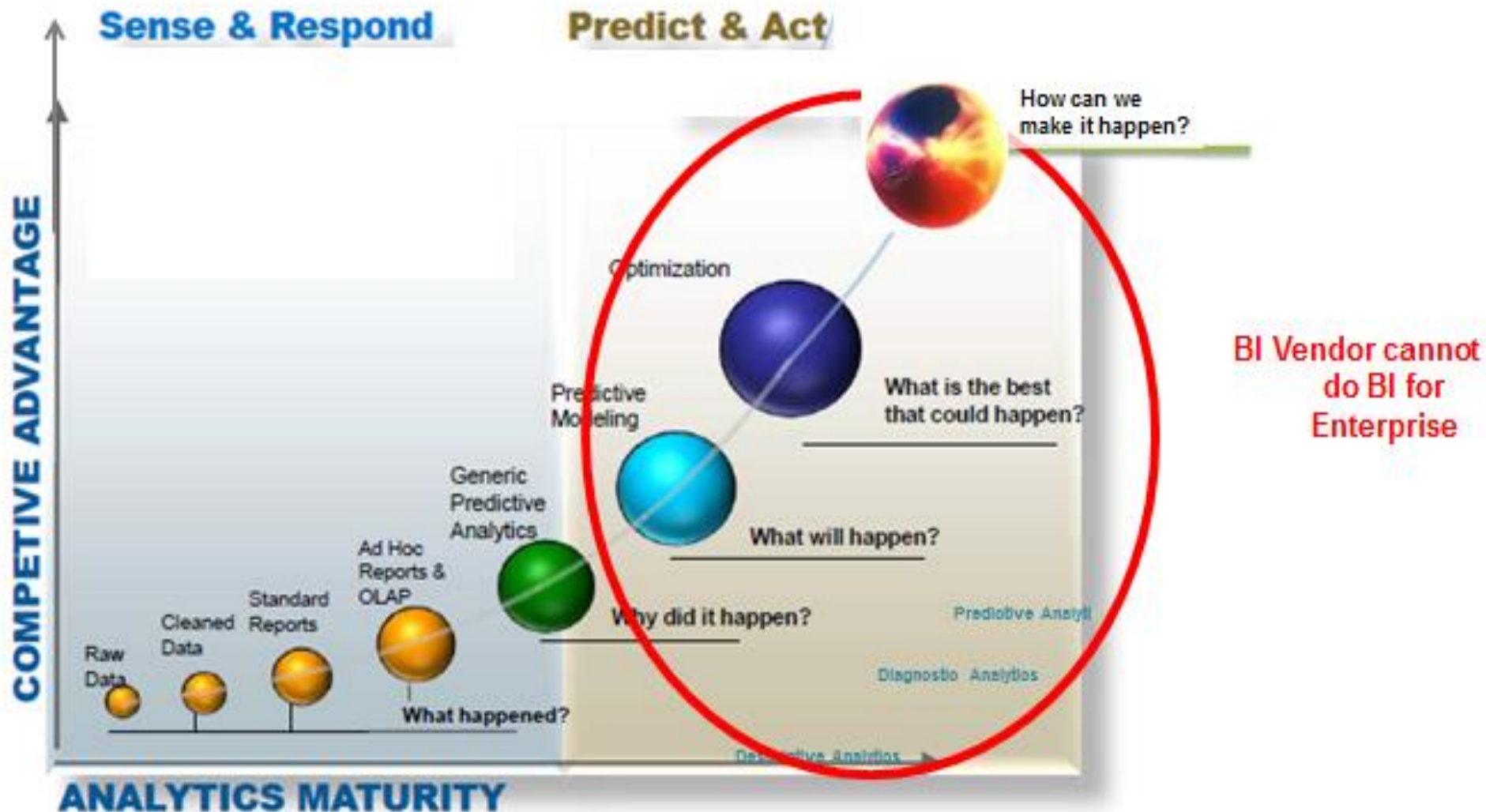
A Dream World of Data Intelligence

- **Not** a lot of data, tables, graphs, reports etc => but a Picture worth of 1000 of words
- **Not** the patterns or discoveries => but a decision support or recommendation(s)
- **Not** what you have or you do not have => but what you got to do => such as 1,2,3,4
- **Not** visualisation of data => but interpretation of data

Big Data, Big Impact

- Mobilised Decision Supported
- Mobile and smart device enabled. No office, no desktop, anytime, anywhere and in real time
- Agile, dynamic, and automated
- On-Demand Decision Support
- Rapid recommendation support
- Sustainable through Self-organization
- Smart Usage capture => capture Knowledge or knowledge discovery => **have data and knowledge** = enables rapid decisions and decision support

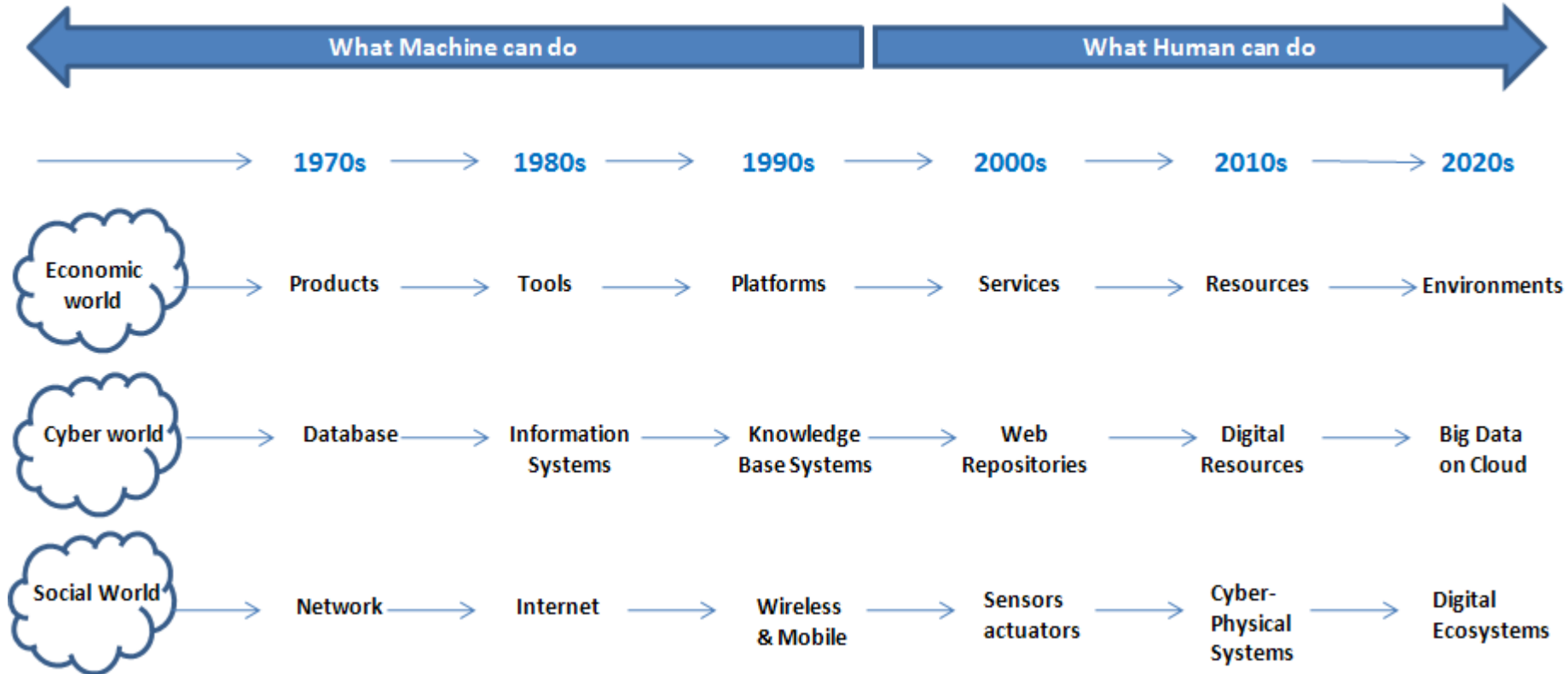
Where Big Data research goes?



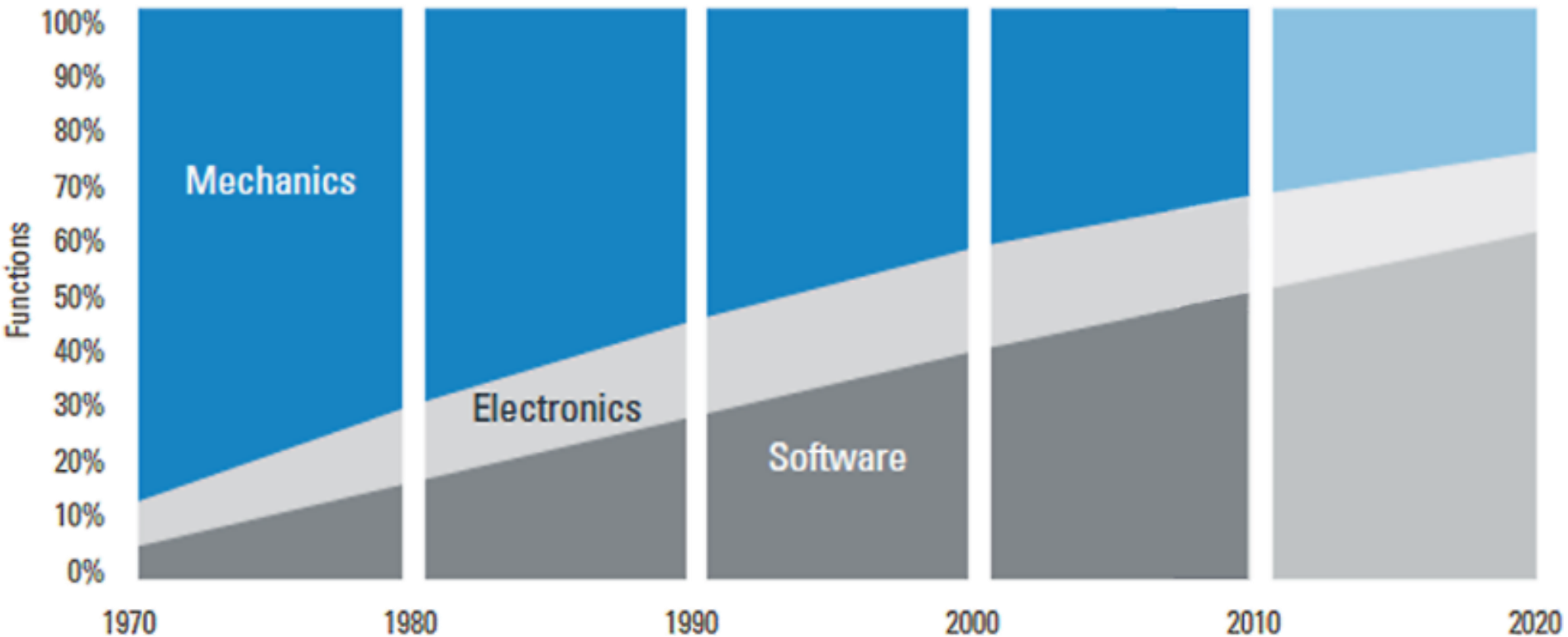
Conjoint DM and In real time

- The co-joint data and content mining on Big Data including the combined RFID and wireless sensors data on the goods and assets handling, warehousing and transportation, GPS, GPRS and position location system for transport vehicle and shipment tracking, Surveillance Systems for Operator Performance and situation awareness, provenance of Goods and Asset tracking.
- The conjoint data and content mining are also needed for Inter- and intra-ship, on-shore and off-shore transactions; data monitoring,
- Black-box (on ships vessels) communication and auto and semi-automated physical flow and information flow

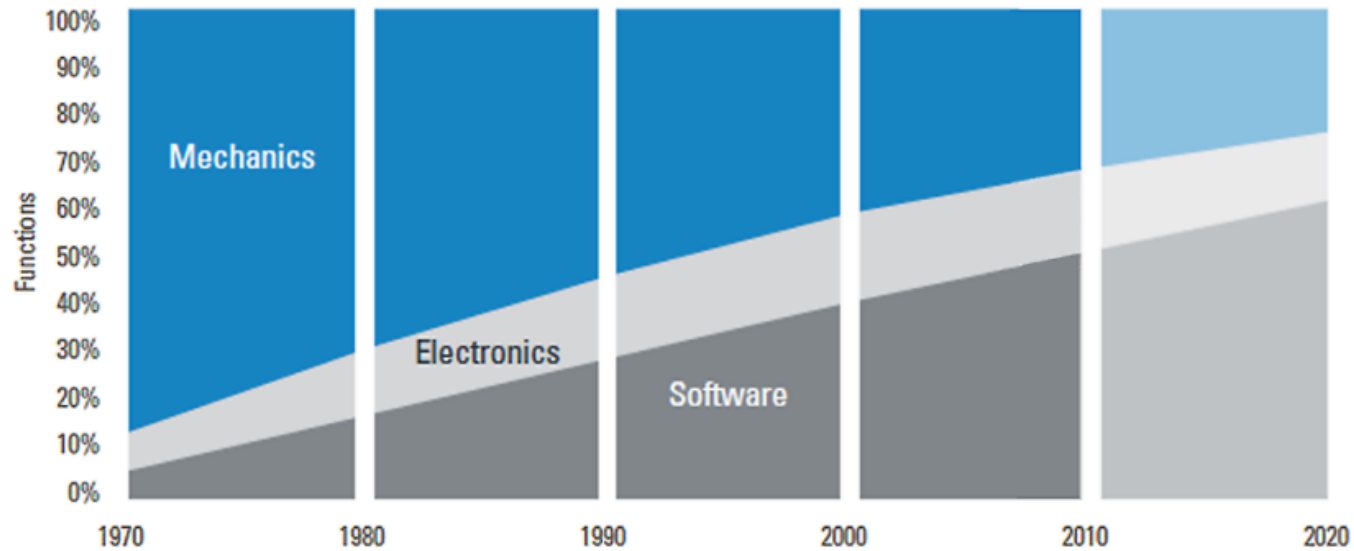
Where the World is going?



Innovation in Information Technology



Innovation in Information Technology



Steadily increasing complexity
of automation software



New techniques are needed for
mastering growing complexity

1) Big data

2) IoT and CPS

3) Mobile Security

IoT – tightly coupled systems

- The **Internet of Things (IoT, also Cloud of Things or CoT)** refers to the interconnection of uniquely identifiable embedded computing like devices within the existing **Internet** infrastructure.
Example: **Smart Grid**
- Networks of functional **tightly coupled** system
- the Internet of Things is primarily focusing on using various technologies such as **RFID, Zigbee, Bluetooth or 6LoWPAN**.
- Things, in the IoT, can refer to a wide variety of devices such as heart monitoring implants, biochip transponders on farm animals, automobiles with built-in sensors, or field operation devices.

IoT - example

Maxim Integrated 2014

Silicon, Security, and the Internet of Things

The Smart Transportation IoT will help preserve human lives, fuel, and time.

A Smart Shipping IoT could allow materials to pass through customs in minutes instead of days.

The Smart Grid IoT helps us manage the planet's limited energy.

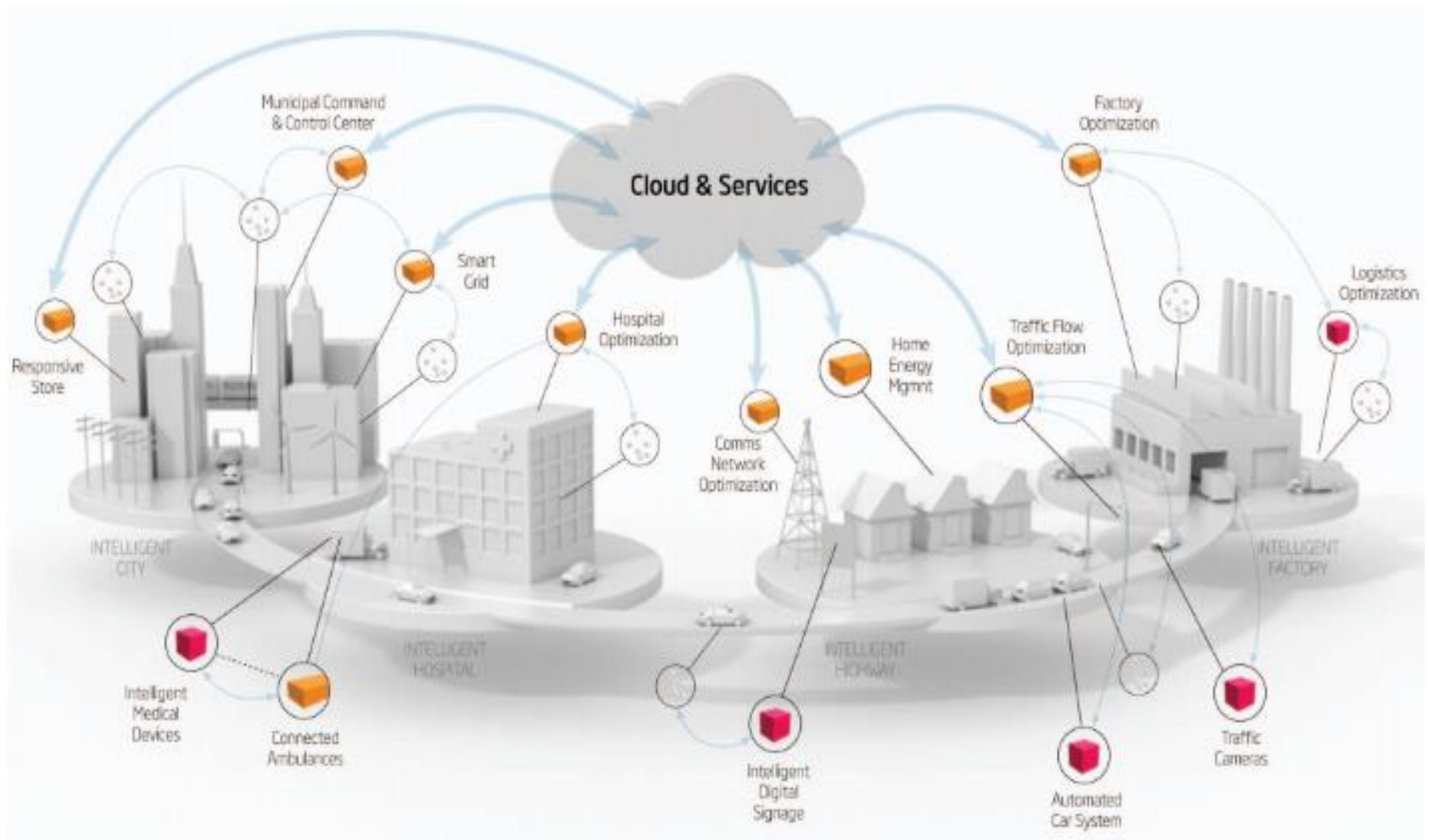
A Smart Home IoT could connect home media, security, and energy applications to our cell phones.

A Medical IoT could allow vigorous tracking of patient care history.

WoT - Systems of systems

- The **Web of Things** (or **WoT**) is a concept and plan to fully incorporate every-day physical objects into the [World Wide Web](#).
- The Web of Things is primarily an evolution of the [Internet of Things](#).
- On the other hand, just like what the [Web](#) is to the Internet, allow building an application layer for physical objects, or use 3rd party applications.
- The use of embedded devices.

WoT - Examples



CPS - Globally connected systems of systems

- A **cyber-physical system (CPS)** is a globally connected WoT.
- Bring **embedded systems** to the Web. ie: aerospace, automotive, chemical processes, civil infrastructure, energy, healthcare, manufacturing, transportation, entertainment, and consumer appliances.
- Adaptations: collision avoidance; precision (e.g., robotic surgery and nano-level manufacturing); operation in dangerous or inaccessible environments (e.g., search and rescue, firefighting, and deep-sea exploration); coordination (e.g., air traffic control, war fighting);
- The **US National Science Foundation** (NSF) has identified cyber-physical systems as a key area of research. Starting in late 2006.

CPS - Examples

Ongoing advances in science and engineering will improve the link between computational and physical elements, dramatically increasing the adaptability, autonomy, efficiency, functionality, reliability, safety, and usability of cyber-physical systems.



Underlying Technologies

– Wireless Communications

- Wireless Sensor Networks (WSN)
- Embedded devices, with tiny computers, sensors, actuators and network interfaces,
- Ability to deploy sensors with flexibility and mobility, on the Web
- Allows to retrieve data about objects and interact with them
- New global networks, enabling new applications and providing new opportunities for humanities and business



Smarter World, Smart Planet, Smart City

– Smart starts here

- Today, the world has 340 trillion trillion trillion unique IP addresses [Maxim Integrated 2014]
- Each Person could have zillions of sensors with unique address [Maxim Integrated 2014]
- 60 billions RFID Tags embedded across entire ecosystems
- many manufactured items, goods or assets today utilizing the Internet of Things are already Internet enabled, they have capability to talk to Internet, talk to each other, talk to service providers and talk to infrastructure and environment

Smart Things – are here to stay

Support for CPS - 2010

- \$30,000,000 over 5 years in CPS research programs (40 awards) by the US NSF.
- £5,000,000 initiative for development of CPS applications by UK's Technology Strategy Board.
- \$5,5000,000 to transform future electricity grid using CPS by the US Power Systems Energy Research Centre (PSERC).

IoT for Smart Ship

Our solution (IoT, Voice, RFID, MobApp)

Tightly coupled and controlled system

Ship Top Issues

Security and Safety

Communication issues

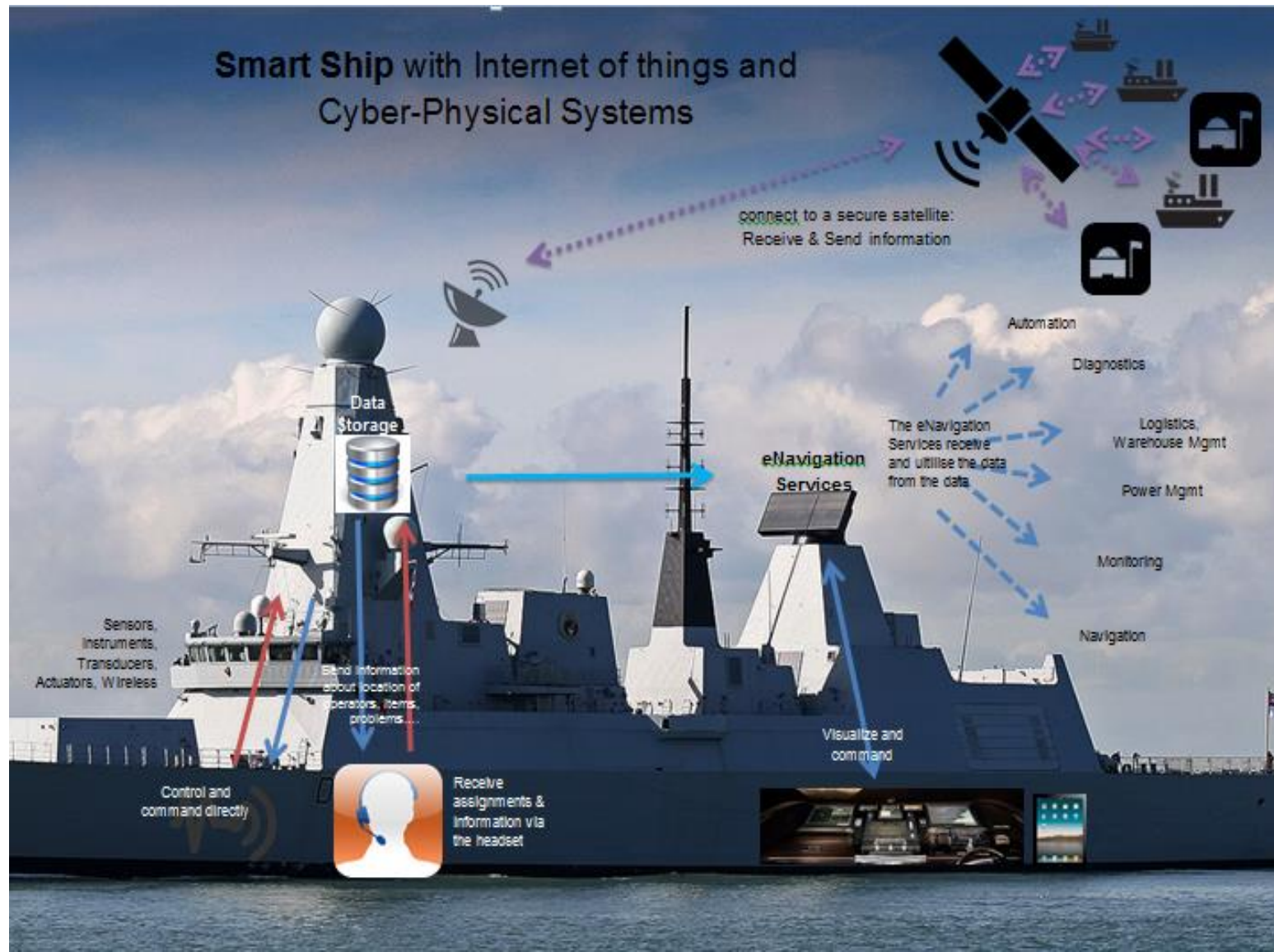
On-Shore and Off-Shore Asset Visibility

Manual Data Entry System on-board ship

Engineering Reliability and Maintenance

Our proposed work

- Voice headset, locations of each item...
- share this information inside a single ship
- use voice for managing the ship and sending information.
- monitoring, navigation, asset movement
- Location of operators, assets and via a sensor or the headset
- Managers to assign orders



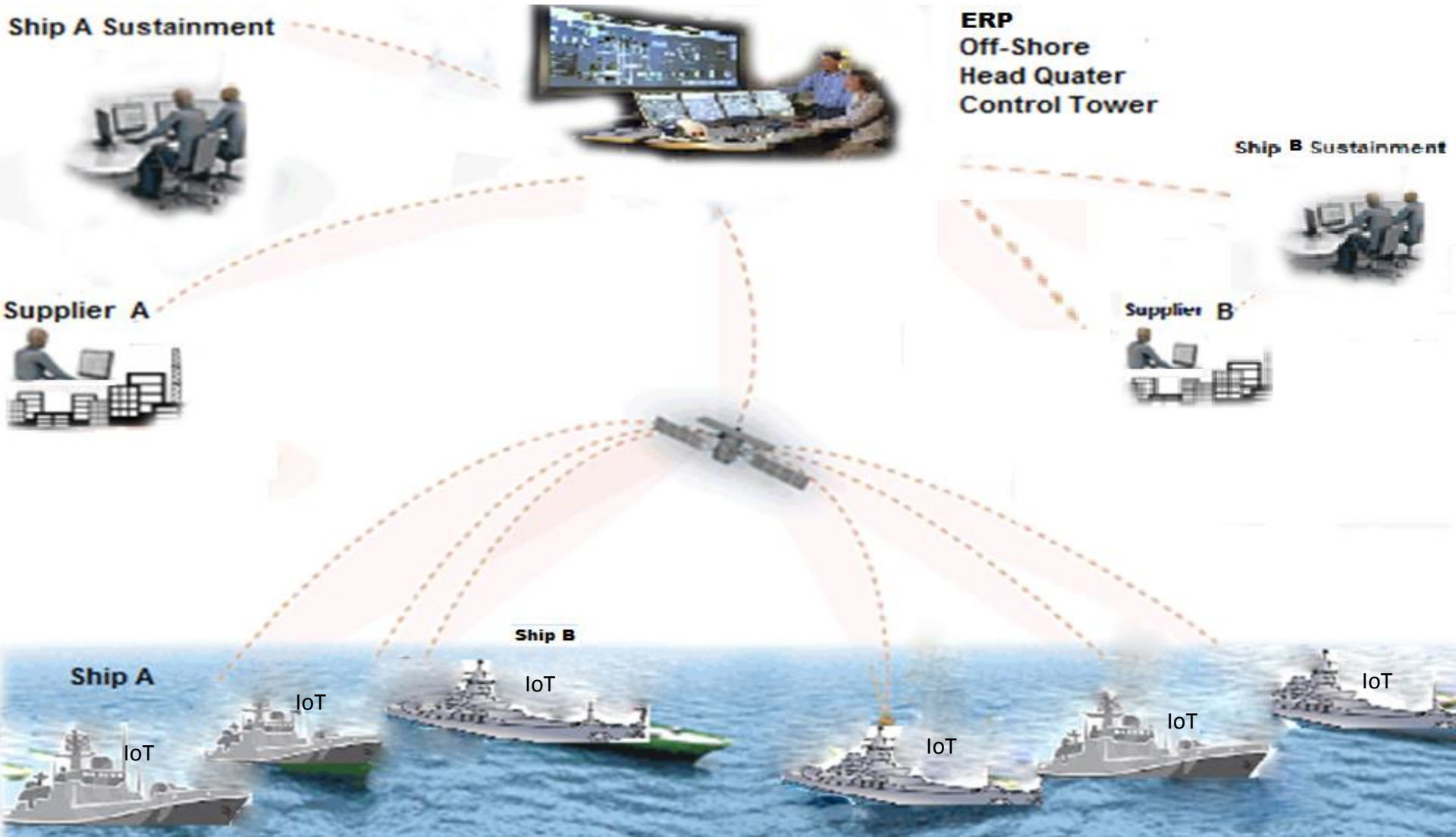
Smart Ship with CPS

Our solution (on-shore+ Off-shore, Sys Integration, E-to-E Visibility)

Globally connected Systems of Systems

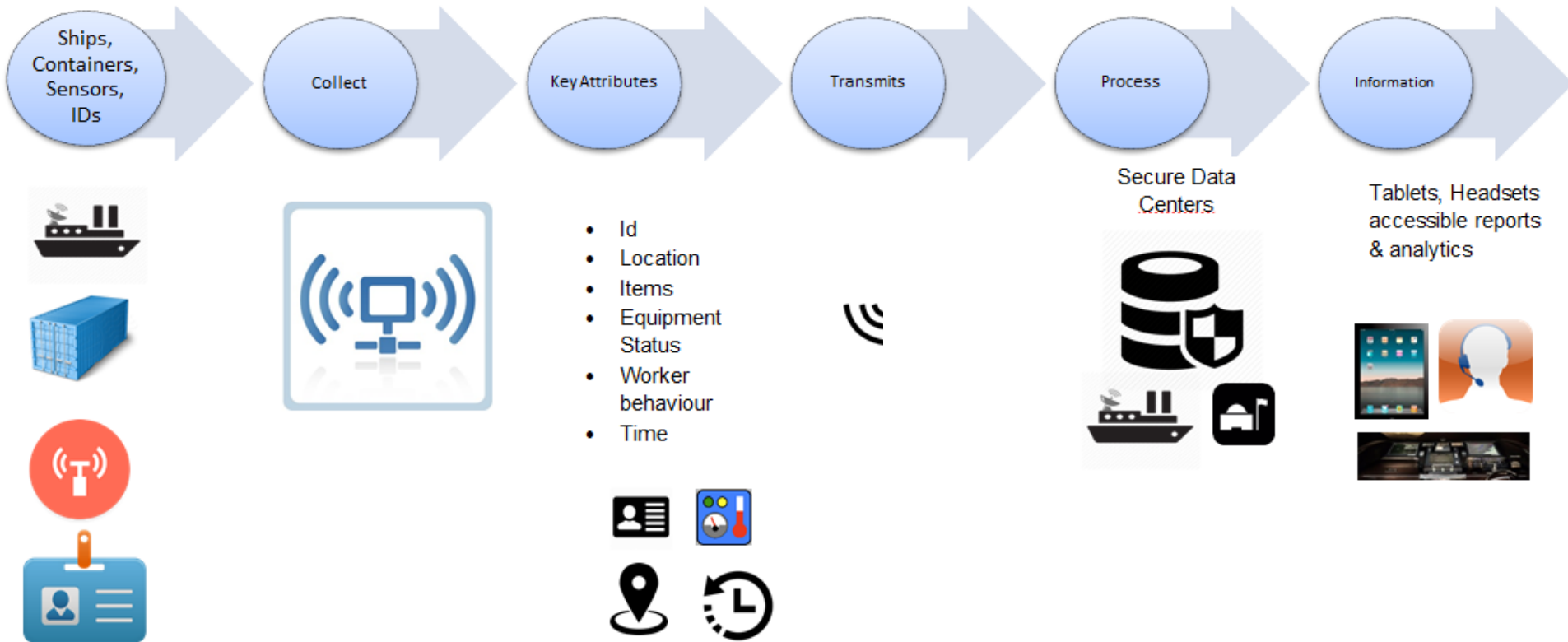
Ship Top Issues

- On-Shore and Off-Shore Asset Visibility
- Engineering Reliability and Maintenance
- Ship Tracking and Sustainment
- Long Lead Time
- Repairs n Overhaul



IoT for Smart Ship

Our Smart Ship Solution Process



Software Integration for Smart Ship

Our Smart Ship Solution integration of RFID, Voice, Data, MobApp, +

Automation

- Controlling equipments by automatic means (gas pump, tank..)
- Reduce human intervention&error

Diagnostics

- Receive clear information on dashboards
- Reports, analytics...

Logistics

- Improve logistics with tracking devices, and route info of items & ships

Power Mgmt

- Control the power distribution inside the ship

Monitoring

- Vessel positions
- Id tracker...

Navigation

- Map updates
- Facilitate navigations: recommendations, wheather forecast...

Operator using Voice & a smartphone



Internet of Things

Dashboards

Category	Value	Unit	Percentage	Percentage	Percentage
Category 1	10	%	10	10	10
Category 2	20	%	20	20	20
Category 3	30	%	30	30	30
Category 4	40	%	40	40	40
Category 5	50	%	50	50	50

VoiceLink



Receive assignments & information

Automated features: Power Mngt, Sensors information...
Automatic updates, transfer of data...

Voice + IoT, Enable Automation

Powered by Honeywell Voice Link Technology

a. How does it work

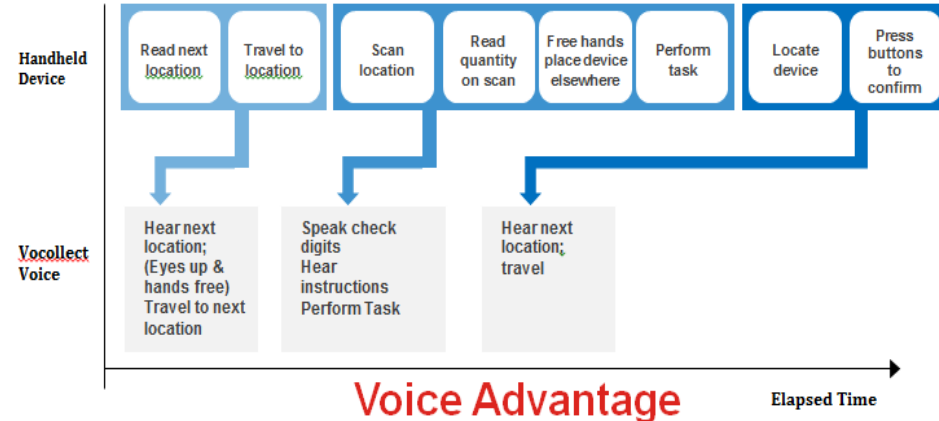
- Assignment from WMS/ERP transmitted to voice-enabled platform via 802.11a/b/g WLAN
- Voice-enabled platform translates assignment data into audible commands
- User provides spoken responses to confirm actions
- Check-digit ensures accuracy
- Translated back to data
- Transmitted from voice-enabled platform via 802.11a/b/g WLAN
- Host data sources updated using enterprise connector



Instruction Spoken
to the Operator

Instruction Confirmed
through Speaking
Voice Command

Next Instruction Spoken
to the Operator



1. Engineering Diagnostics (repair or overhaul)
2. Breakdown scenario outline
3. FastTrack of asset on the on-board ship
4. Urgent demand description
5. Accurate recording of asset usage rate
6. Tracking "Return" of the assets

6. Conclusion

Do Smart Research

Face the issues, embrace technology,

Make our World Smarter

End

Thank you

Acknowledgement:

Google images and CASG at Australian Defence Force

UNSW @ ADFA

Comments and Questions to: E.Chang@adfa.edu.au